

ANNUAL REPORT 2016







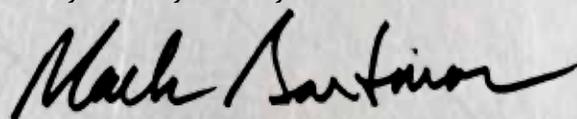
Since our founding 228 years ago, the Ohio National Guard has been a leader in serving our communities, our state and our nation. We celebrated significant achievements in the past 12 months, made possible by the efforts of the combined full-time and traditional work force of more than 16,000 well-trained, professional Soldiers, Airmen and civilians.

Eight out of the 10 Ohio Air National Guard units earned Air Force Outstanding Unit Awards and the Ohio Army National Guard sustained the highest level of readiness in the nation, all while meeting the demands to deploy more than 1,600 Airmen and Soldiers to all points of the globe and performing the 24/7 Aerospace Control Alert mission to protect the homeland.

Much of our mission is focused here at home. Support from our counterdrug analysts contributed to more than \$6.4 million in illegal drug and drug-related seizures in Ohio. Our medical personnel provided free health care services to residents in Williams County, continuing a nearly 20-year partnership with the Ohio Department of Health that has helped more than 10,000 Ohioans. Collaborating with the Ohio State Highway Patrol, our Soldiers and Airmen talked with more than 30,000 middle and high school students about making healthy, drug-free choices through Ohio's Start Talking efforts. We also helped our neighbors throughout the year by donating to food pantries, participating in parades and giving blood.

I look forward to the next year and prospects for an expanded role for the Ohio National Guard in defending our homeland, as we are being considered for a new national missile defense location at Camp Ravenna and an F-35A joint strike fighter base in Toledo, both of which hold enormous strategic and economic potential for our state. With the dedicated men and women of the Ohio National Guard, I am confident in our ability to carry out these and all of our other missions in support of the citizens of our state and whenever our nation needs us.

Always Ready, Always There!



Maj. Gen. Mark E. Bartman
Ohio Adjutant General

Federal COMMAND



Barack H. Obama II
*President,
United States of America*

The President can order National Guard personnel to federal active duty during a national emergency and also can mobilize units to support active-duty forces performing Department of Defense missions.



Organizational Values

Service, Integrity, Excellence, Reliability,
Teamwork, Inclusion, Stewardship, Innovation

Purpose

To provide capabilities to achieve state and national priorities.

Mission

Always ready. Always there.

Vision

To be the first choice! A trusted team of Soldiers, Airmen and civilians serving our communities, State and Nation through agility, collaboration and leadership.

State COMMAND



John R. Kasich
Governor, State of Ohio

The Governor is the commander in chief of the Ohio National Guard and, as such, has the authority to activate the Ohio National Guard to support and assist local authorities during state emergencies or for homeland defense.



Major General Mark E. Bartman
Ohio Adjutant General

The Adjutant General is a member of the Governor's cabinet and is responsible for the command of the Ohio Army National Guard, Ohio Air National Guard, Ohio Military Reserve and Ohio Naval Militia, totaling more than 16,000 personnel. The Adjutant General supervises the flag officer heads of these components in the day-to-day operation and management of the readiness, fiscal, personnel, equipment and real property resources of the agency.



OHIO NATIONAL GUARD ARMY & AIR 16,300 Members

The Ohio National Guard provides protection of life and property, and preserves peace, order and public safety. These missions are accomplished through emergency relief support during natural disasters; search and rescue operations; and support to civil authorities.



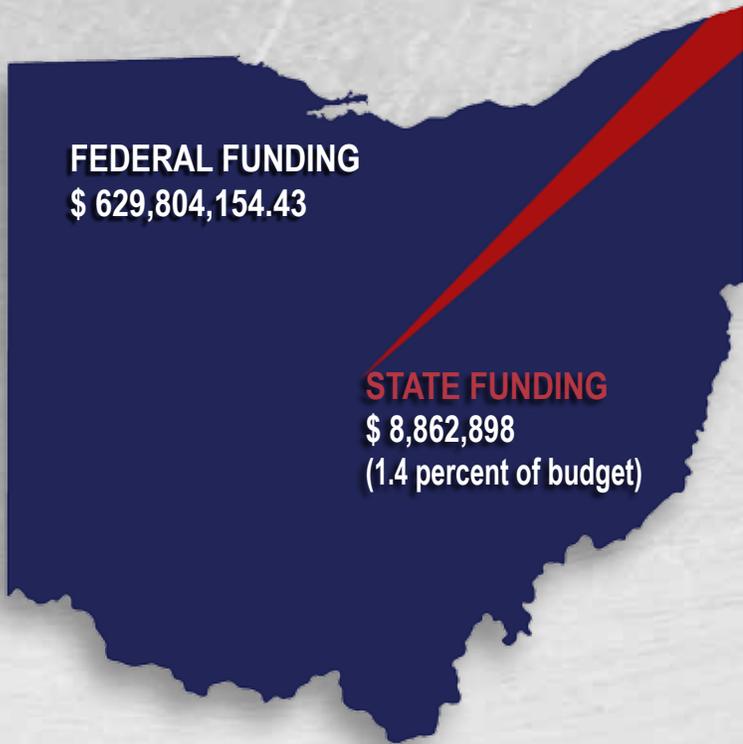
OHIO MILITARY RESERVE - 210 Members Colonel Wayne T. Woodall, *Commanding Officer*

Upon declaration of a state emergency, the Ohio Military Reserve may be called to aid civil authorities through medical and logistical support, as well as volunteer reception and management.



OHIO NAVAL RESERVE - 25 Members Rear Admiral Robin E. Osborn, *Commandant*

The Ohio Naval Militia is an organized, unarmed all-volunteer naval unit. Its active mission is to patrol the weapons range impact area off Camp Perry, on Lake Erie, during use of the ranges.



A GREAT VALUE!

Ohio National Guard pays for itself!

Federal funding of \$630 million generated \$10.5 million in Ohio income taxes from federal salaries that more than offset the \$8.9 million received in funding from the state of Ohio.

See details on page 20

OHIO NATIONAL GUARD *Leadership*

ARMY

AIR



Major General John C. Harris, Jr.
Commander, Ohio Army National Guard and Assistant Adjutant General, Army

Responsible for establishing policies, priorities and oversight for the readiness of nearly 11,500 Ohio National Guard Soldiers in six brigade-level major subordinate commands.

Chief Warrant Officer 5 Jay K. Stuckman
State Command Chief Warrant Officer

Provides direction, guidance, resources, assistance and supervision of the Ohio Army National Guard Warrant Officer Corps, overseeing warrant officer leader development and mentorship while providing essential advice to the Assistant Adjutant General for Army on warrant officer issues.

Command Sgt. Major Rodger M. Jones
State Command Sergeant Major

Serves as the principal enlisted advisor to the Assistant Adjutant General for Army. He observes training and all matters concerning the approximately 10,000 enlisted members of the Ohio Army National Guard and their Families.

Major General Stephen E. Markovich
Commander, Ohio Air National Guard

Responsible to the Adjutant General for directing Air National Guard operations and establishing policy to ensure mission readiness of more than 4,800 personnel in four flying wings and six support units.

Brigadier General Gregory N. Schnulo
Assistant Adjutant General, Air

Responsible to the Commander of the Ohio Air National Guard for directing the organization's day-to-day operations and administration, and helping establish policy to ensure mission readiness of more than 4,800 personnel in four flying wings and six support units.

Chief Master Sergeant Philip D. Smith
State Command Chief

Principal enlisted advisor to senior Ohio Air National Guard leadership and is responsible for matters influencing the health, morale and welfare of the organization's assigned enlisted Airmen and their Families.

THE OHIO NATIONAL GUARD HAS INSTALLATIONS IN 38 COUNTIES COVERING 25,000 ACRES 7.2 MILLION SQ. FT. IN FACILITIES



ARMY PROPERTY LOCATED IN 37 COUNTIES

39 INSTALLATIONS	Acres	Total sq ft
33 State-Owned	433.78	1,779,417
6 Federally Licensed to State	236.30	1,289,362
	670.08	3,068,779

5 TRAINING SITES

2 State-Owned	625	800,771
3 Federally Licensed to State	22,581.10	1,368,448
	23,206.10	2,169,219

TOTAL ARMY	23,876.18	5,237,998
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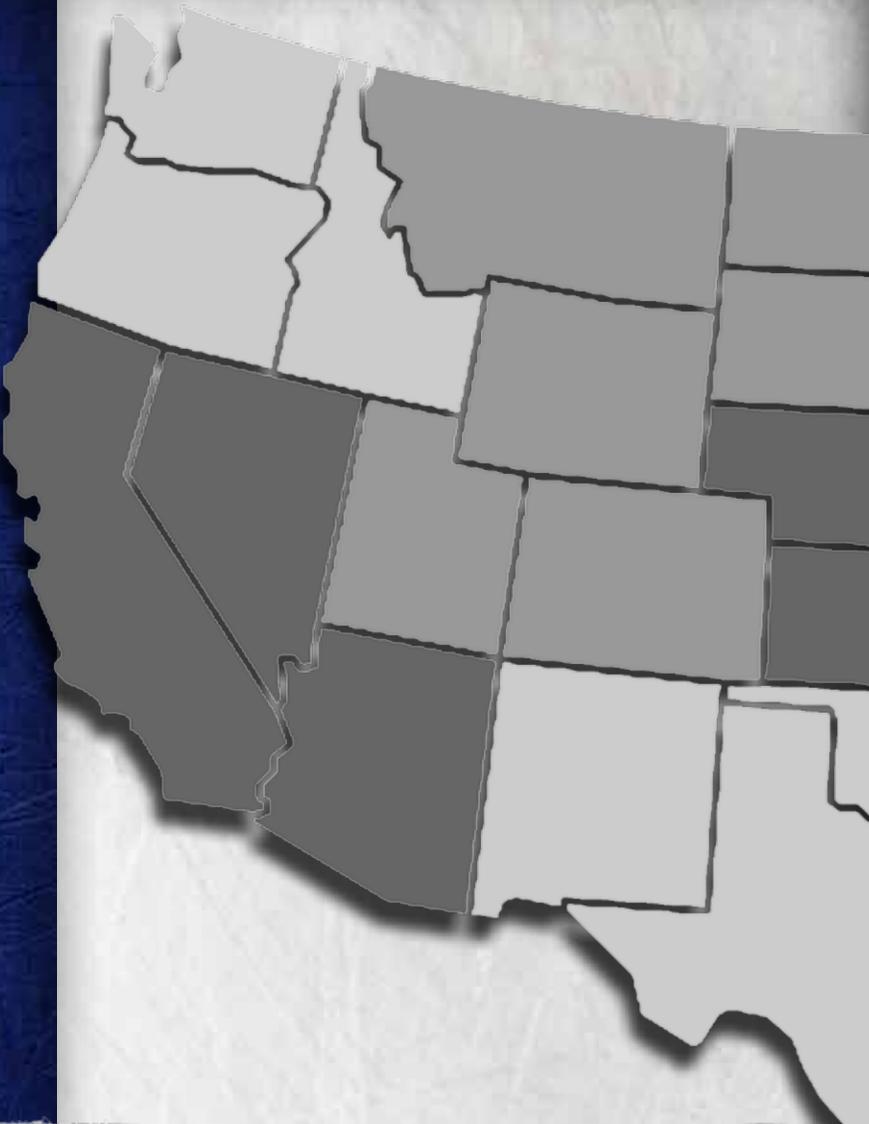
AIR PROPERTY LOCATED IN 7 COUNTIES

4 WINGS	Acres	Total sq ft
2 State-Owned	424	701,298
2 Federally Licensed to State	340	1,075,065
	764	1,776,363

6 GEOGRAPHICALLY SEPARATED UNITS

2 State-Owned	73	158,336
1 Federally Licensed to State	12	51,743
3 Co-located with the wings above	85	210,079

TOTAL AIR	849	1,986,442
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OHIO NATIONAL GUARD

July 25, 1788

The Ohio National Guard was organized as the **Northwest Territory Militia**.

Militia Act of 1903

Major General Charles Dick, a senator and ONG officer, sponsored the **Militia Act of 1903**, which gave increased federal funds and equipment to the National Guard. The act became the most important piece of legislation in Guard history.



March 25, 1863

Jacob Parrott, a member of Company K, 33rd Ohio Volunteer Infantry, became the first recipient of the **Medal of Honor**.



**STRATEGIC
LOCATION
WITHIN
600
MILES OF OHIO**

- 59 percent of U.S. Population
- FEMA Regions I - VII



The National Guard
is 22% of the
total military force

OHIO
NATIONAL GUARD
5th LARGEST
NATIONAL GUARD
16,300 MEMBERS



History



Mother of Presidents

Ohio is called the "Mother of Presidents," as eight Ohioans have become the President of the United States, and six of them also were members of the National Guard. **Three Ohio National Guard members later were elected president** — William McKinley Jr., James A. Garfield and Rutherford B. Hayes.



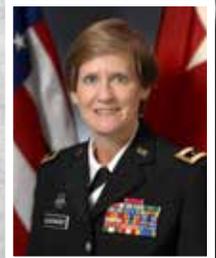
Seventeen Arrows

The authorized crest for the Ohio National Guard includes 17 arrows bound by a sprig of buckeye. The 17 arrows appear on the Great Seal of Ohio and represent Ohio being the 17th state admitted to the union.

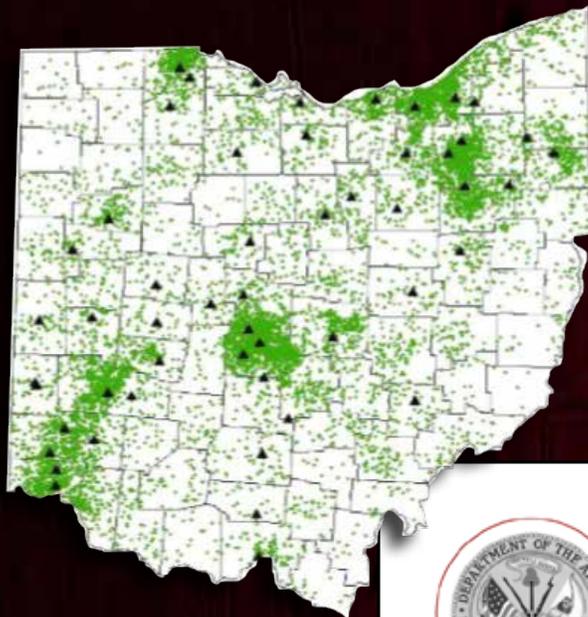
Diverse Firsts

Major General Richard Alexander became the **first African-American general officer** in ONG history in 1988 when Governor Richard Celeste appointed him Adjutant General.

Major General Deborah Ashenhurst became the **first female general officer** in ONG history when Governor John Kasich appointed her Adjutant General in 2011.



OHIO *Army* NATIONAL GUARD



▲ Army Installations
● Where Soldiers reside



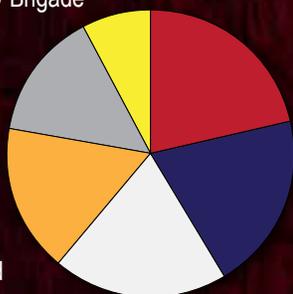
The National Guard
is 33% of the
total ARMY force

OHIO
NATIONAL GUARD
5th LARGEST
ARMY NATIONAL GUARD
11,450 MEMBERS

OHIO ARMY GUARD PERSONNEL

Approximate strength as of June 2016

2,450	■	174th Air Defense Artillery Brigade
2,300	■	73rd Troop Command
2,250	■	37th Infantry Brigade Combat Team
1,900	■	371st Sustainment Brigade
1,650	■	16th Engineer Brigade
900	■	Special Troops Command



11,450 Total OARNG Approximate Strength

December 13, 1636

December 13 is the birthday of the National Guard. On this date, the Massachusetts colonial legislature directed that the colony's existing militia companies be organized into three regiments. This date is recognized based on the Department of Defense's practice of adopting the dates of initial authorizing legislation for organized units as the birth dates of the active and reserve components of the armed services.

The Ohio Army National Guard is comprised of six major subordinate commands. The men and women of the Ohio Army National Guard train to the same standards as the active Army, and deploy worldwide with their active-duty, Reserve and coalition counterparts. The Soldiers of the Ohio National Guard live and work in our communities, and these Citizen-Soldiers are rightly proud of their contributions to the state and nation.

- Readiness is a critical measurement of the ability of Soldiers to deploy in support of combat operations. This year the Ohio Army National Guard was rated No.1, among 54 states and territories, in the Army National Guard Director's Personnel Readiness Overview.
- Company D, 128th Support Battalion was the winner of the Region IV Philip A. Connelly Food Service Competition.
- 422 maintenance projects/services were executed, totaling more than \$2.3 million in federal and state investment.
- The Ohio Army National Guard was the Army Communities of Excellence Overall Winner in 2015 for the fifth time. This award is based on Baldrige criteria and recognizes quality management and leadership practices. To win the award, Ohio bested all other National Guard submissions in the nation and five Army Reserve commands.
- The Ohio National Guard is continuously improving our ability to support domestic homeland response and our communities by deepening our existing partnerships with state agencies, including the Department of Public Safety. Our goal is to ensure that we are ready to operate seamlessly to support civil authorities and meet the expectations of the citizens of Ohio.
- We are developing the leaders of tomorrow at the 147th Regiment (Regional Training Institute). The RTI was awarded "Excellence Accreditation" and trained 885 Soldiers in their military occupational specialties this year.

SIX MAJOR SUBORDINATE COMMANDS, 93 UNITS



37TH INFANTRY BRIGADE COMBAT TEAM

Possesses a rapidly deployable force of infantry, artillery and engineers capable of defending the United States and its allies.



16TH ENGINEER BRIGADE

Provides general and combat engineering to support maneuver units. Operates Joint Task Force 16, which is responsible for all state military assets in support of civil authorities and provides equipment and personnel for disaster response.



371ST SUSTAINMENT BRIGADE

Provides command and control, logistical operations and sustainment support to combat units.



174TH AIR DEFENSE ARTILLERY BRIGADE

Conducts integrated air defense during combat or peace-keeping missions. Also supports shared rotational mission providing air defense of the National Capital Region.



73RD TROOP COMMAND

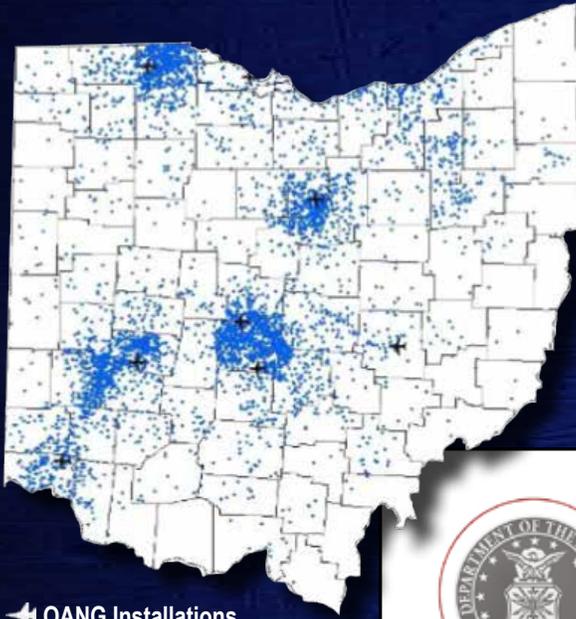
Provides administrative and training support to a variety of units including aviation, military police and Special Forces. Commands the Homeland Response Force, National Guard Reaction Force and 52nd Civil Support Team.



SPECIAL TROOPS COMMAND

Provides logistical, administrative, recruiting, medical and training support. Provides personnel to augment other responding ONG units and operates the Joint Force Headquarters to direct domestic operations.

OHIO *Air* NATIONAL GUARD



✈ OANG Installations
● Where Airmen reside



OHIO AIR GUARD PERSONNEL

Approximate strength as of June 2016

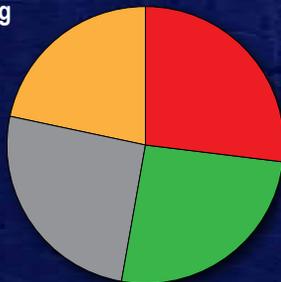
1,300 ■ **179th Airlift Wing**
200th RED HORSE

1,250 ■ **121st Air Refueling Wing**
164th Weather Flight
220th EIS

1,250 ■ **178th Wing**
123rd ACS
251st CEIG
269th CCS

1,050 ■ **180th Fighter Wing**

4,850 Total OANG Approximate Strength



The Ohio Air National Guard is comprised of four flying wings and six geographically separated units. The men and women of the Ohio Air National Guard train to the same standards as the active Air Force, and deploy worldwide with their active-duty, Reserve and coalition counterparts. The Airmen of the Ohio National Guard live and work in our communities, and these Citizen-Airmen are rightly proud of their contributions to the state and nation.

- KC-135s from the 121st Air Refueling Wing deployed for more than 1,000 missions while off-loading in excess of 10 million pounds of fuel.
- Unmanned aerial systems flight crews from the 178th Wing flew more than 14,600 hours in support of missions.
- Airmen from the 251st Cyberspace Engineering Installation Group conducted more than 700 projects, including the U.S. Strategic Command project that will save taxpayers in excess of \$140 million, and earned the only Air Force Space Command "Highly Effective" rating under the Air Force Inspection System Unit Effectiveness Inspection construct.
- C-130s from the 179th Fighter Wing transported more than 310 tons of cargo and 1,165 troops and the Wing Installation Deployment Plan was recognized as "Best Practice" by National Guard Bureau Logistics.
- F-16s from the 180th Fighter Wing flew 2,258 missions totaling more than 3,770 flying hours.
- Deployable engineers from the 200th RED HORSE (Rapid Engineer Deployable Heavy Operational Repair Squadron Engineers), performed more than 5,600 man-days while deploying 295 Airmen to four countries and four states; built four 10,000 square-foot buildings in Israel, renovated three school buildings in Serbia and installed four Airfield Arresting Systems.

September 18, 1947

The Air National Guard was established as a separate reserve component of the U.S. Air Force. On this date, the first Secretary of the Air Force was sworn into office per provisions of the National Security Act of 1947, the authorizing legislation for the Air Force and the Air National Guard. Soon afterward, **National Guard Army Air Forces units began to be transferred to the Air National Guard.**

FOUR WINGS, SIX GEOGRAPHICALLY SEPARATED UNITS



121ST AIR REFUELING WING
Provides worldwide air refueling and airlift support to U.S. military and allied forces, utilizing the KC-135R Stratotanker.



178TH WING
Provides real-time intelligence, surveillance and reconnaissance. Base personnel remotely operate unmanned aerial systems performing missions all over the world.



179TH AIRLIFT WING
Provides tactical airlift capabilities to both domestic and expeditionary missions, utilizing the C-130 Hercules airframe.



180TH FIGHTER WING
Provides air combat capability and performs the continuous Aerospace Control Alert mission to intercept aircraft violating security guidelines in U.S. airspace.



123RD AIR CONTROL SQUADRON
Directs air assets and provides surveillance of airspace, while managing full-spectrum air defense activities.



164TH WEATHER FLIGHT
Provides global, mission-tailored weather information to Army and Air Force ground and air operations.



200TH RED HORSE SQUADRON
Provides Rapid Engineer Deployable Heavy Operational Repair Squadron Engineers (RED HORSE) for rapid runway repair and general construction missions.



220TH ENGINEERING INSTALLATION SQUADRON
Installs long-term communications in the form of voice/data networks, ground-to-air communication and navigational systems.



251ST CYBER ENGINEERING INSTALLATION GROUP
Provides communications and engineering installation services in support of state emergencies, emergency U.S. Air Force requirements and in joint environments.



269TH COMBAT COMMUNICATIONS SQUADRON
Establishes initial and build-up command and control, communications and information operations capabilities.

Fighting AMERICA'S WARS

October 1, 2015 to June 30, 2016

More than 800 Soldiers deployed overseas

Nearly 1,300 Airmen deployed overseas

The Ohio National Guard has a rich heritage of answering the call of duty to defend the nation on home soil and abroad.

Since 9/11, more than 25,000 of our Soldiers and Airmen have deployed, many of them serving multiple deployments to answer our nation's call.



Although major combat operations in Iraq and Afghanistan have stopped, the Ohio National Guard is still deploying in large numbers to support national objectives.

Ohio National Guard Soldiers and Airmen performed missions and training this past year with active-duty and coalition counterparts in the Middle East, Europe, Central America, the Caribbean and the Pacific. They provided helicopter airlift and air support, military police, air combat support, refueling, unmanned aerial systems, heavy airlift and engineering capabilities.

In addition, more than 200 Soldiers spent a year protecting the skies over Washington D.C.

OHIO NATIONAL GUARDS VITAL CONTRIBUTIONS

1812

WAR OF 1812
April 29, 1812

Governor Return J. Meigs orders the Ohio Militia to report to Dayton for the War of 1812. **Seventeen hundred officers and 24,000 Buckeye Soldiers responded to the first call of Ohio's military force.**

1846-1848

MEXICAN WAR
May 20, 1846

Governor Mordecai Bartley orders the Ohio Militia to report to Cincinnati for the Mexican War. **Ohio supplied about 7,000 officers and men for the Mexican War.** This constituted about one-eighth of the entire land forces of the United States.

1861

CIVIL WAR
April 15, 1861

President Lincoln calls for 75,000 Soldiers for the Civil War. By April 19, two regiments of Ohio Militia were on their way to defend Washington D.C. When the war came to end four years later **Ohio had supplied a total of 319,000 men to the call**, behind only New York and Pennsylvania.

1898-1899

WAR WITH SPAIN
May 5, 1898

The Ohio National Guard is called into volunteer service of the United States for the War with Spain. Although **Ohio would send the first volunteer regiment into the field**, the war would end before most units could even leave the United States. Only Ohio's 4th Infantry, in Puerto Rico, and 8th Infantry, in Cuba, saw combat.

1917-1919

WORLD WAR I
July 15, 1917

The Ohio National Guard is called into federal service for World War I. The 37th Division, known as the "Buckeye" Division, fought courageously on the battlefields of France and Belgium. The Buckeyes led the assault in the Meuse-Argonne campaign.

1940-1945

WORLD WAR II
October 15, 1940

The 37th Division is inducted into federal service for World War II. The 37th Division spent five years in active service, totaling 592 days in combat.

Lieutenant Colonel Addison Baker received the Medal of Honor for his actions during the raids on the German-controlled oil fields at Ploesti, Romania on August 4, 1943.



FALLEN HEROES

15 Ohio National Guard members have died in service to the nation since 9/11

Sgt. Todd M. Bates	December 10, 2003
Staff Sgt. Aaron T. Reese	December 10, 2003
Sgt. Michael C. Barkey	July 7, 2004
Spc. Samuel R. Bowen	July 7, 2004
Spc. Ryan A. Martin	August 20, 2004
1st Lt. Charles L. Wilkins II	August 20, 2004
Sgt. Jeremy M. Hodge	October 10, 2005
Sgt. 1st Class Daniel J. Pratt	November 3, 2005
Sgt. 1st Class Daniel B. Crabtree	June 8, 2006
Lt. Col. Kevin H. Sonnenberg	June 15, 2007
Sgt. Anthony M. Vinnedge	July 5, 2007
Capt. Nicholas J. Rozanski	April 4, 2012
Master Sgt. Shawn T. Hannon	April 4, 2012
Master Sgt. Jeffrey J. Rieck	April 4, 2012
Spc. Cody D. Suggs	March 7, 2013

CONTRIBUTIONS TO AMERICA'S HISTORY

1950-1954

KOREAN WAR

Ohio Army National Guard units are ordered into active federal service for the Korean War. Ohio sent only one unit to the battlefields of Korea, the 987th Armored Field Artillery Battalion, stationed in Canton and Alliance. **The "Red Bulls,"** as they were known, distinguished themselves in support of various Army, Marine and Republic of Korea forces.

1990-1991

DESERT STORM

One thousand Soldiers from nine units of the Ohio Army National Guard and nearly 600 Airmen from three wings of the Ohio National Guard are ordered into active service during Operation Desert Shield/Desert Storm.

1999-2013 2001

KOSOVO

Between 2002 and 2007, **Ohio Army National Guard Soldiers deployed to Kosovo** in support of NATO peace-keeping missions.

Immediately following the 9/11 terrorist attacks, F-16 pilots from the 180th Fighter Wing patrolled Midwestern skies to intercept possible terrorist hijacked aircraft, and provided an armed escort for Air Force One. Soldiers and Airmen were called to provide enhanced security at military installations, airports and other strategic locations.

Since 9/11

WAR ON TERRORISM

(18,651 Soldiers) (7,235 Airmen)

25,886 Ohio National Guard members have deployed to about 40 Countries to support the following missions:

Operation Noble Eagle
 Operation Iraqi Freedom
 Operation New Dawn
 Operation Enduring Freedom
 National Capital Region
 Operation Odyssey Dawn
 Operation Freedom's Sentinel
 Operation Inherent Resolve

Always Ready. Always There.

Securing the HOMELAND

Always ready to respond to natural disasters, drug seizures or cyber-attacks here at home, Ohio National Guard members are neighbors helping neighbors.

DEFENSE SUPPORT OF CIVIL AUTHORITIES

- Conducted interagency planning and coordination for a potential Ebola outbreak. The 52nd Civil Support Team (CST) conducted an exercise in which they transported a simulated Ebola sample.
- The 52nd CST completed three real-world responses and 38 Joint Hazardous Assessment Team missions.



CYBER SECURITY

DEFENSE CYBER OPERATIONS TEAM

Each state, territory and the District of Columbia has a Defense Cyber Operations (DCO) Team, a small group entity comprised of Guard members. The Ohio National Guard DCO Team is a joint effort between the Army and Air National Guard. Operation Cyber Shield, held annually at Camp Atterbury, Indiana, tests the team's ability to handle complex cyber challenges.

FIRST CYBER PROTECTION TEAM

Announced in 2015, Cyber Protection Teams (CPTs) are staffed by National Guard members who will train and operate on a traditional, part-time basis. CPTs will be comprised of Soldiers who work within the information technology and academic sectors, and who offer expertise and competencies in cutting-edge cyber defense policies, tactics and techniques. When mobilized for federal active duty, a CPT will provide increased support to U.S. Army Cyber Command. In Federal Fiscal Year 2017, Ohio will form a first of its kind team in partnership with members of the Indiana and Michigan National Guards.

- Ohio was the first state to pass both phases of Command Cyber Readiness Inspection (CCRI).
- Conducted Joint Cyber Training Mission with State Partnership Program country Serbia.
- Ohio Defensive Cyber Operations (DCO) Team took first place among 20 teams at annual Cyber Shield exercise.



HOMELAND DEFENSE

HOMELAND RESPONSE FORCE

A 577-member task force comprised of Soldiers and Airmen that specialize in supporting local, state and federal agencies during national disasters or terrorist attacks. The Homeland Response Force (HRF) supports chemical, biological, radiological and nuclear (CBRN) incidents by providing casualty search and extraction, medical triage, decontamination and internal force protection, in order to save lives and mitigate human suffering. There are 10 HRFs nationwide, one per Federal Emergency Management Agency (FEMA) region. Ohio's HRF primarily supports FEMA Region V, which encompasses Illinois, Indiana, Michigan, Minnesota, Ohio and Wisconsin.

- "Best in Class" ratings for 2015 Homeland Response Force (HRF) External Evaluation.
- Multi-jurisdiction participation in June 2015 Special Focus Event.

52ND CIVIL SUPPORT TEAM

A 22-member unit comprised of Soldiers and Airmen that support civil authorities during terrorist attacks; intentional or unintentional release of nuclear, biological, radiological materials or toxic or poisonous chemicals; and natural or man-made disasters in the United States. The 52nd Civil Support Team augments local authorities by identifying hazards; assessing current and projected consequences; advising on response measures; and assisting with appropriate requests for additional support. There are 57 teams nationwide, with at least one in each state and territory.

- "Best in Class" ratings for 2015 Civil Support Team (CST) Training Proficiency Evaluation.



- Participated in emergency preparedness exercises at Buckeye Lake.
- Exercised the deployment of Unmanned Aircraft Systems in support of domestic operations.
- Joint Task Force 16, Homeland Response Force and Joint Force Headquarters staff elements participated in several interagency exercises with the Ohio Emergency Management Agency including preparing for a potential harmful algal bloom and the Special Focus Event, which was the largest training exercise in Ohio National Guard history.



AEROSPACE CONTROL ALERT MISSION

Tasked with a 24-hour-a-day/365-day-a-year mission, the 180th Fighter Wing stands ready to intercept aircraft violating security guidelines in the airspace encompassing the northeastern United States, utilizing the F-16 fighter jet.

Since the September 11, 2001, terrorist attacks, the federal government has undertaken extensive efforts to protect U.S. airspace. As a part of this effort, the Department of Defense performs Operation Noble Eagle, which consists of several missions including Aerospace Control Alert (ACA). The ACA is the No. 1 homeland defense mission and consists of a national network of fully loaded aircraft and trained personnel, ready to protect the country at a moment's notice. They are capable of activating at any time and under any weather conditions in response to airborne threats or aggression over the United States and Canada. These fighter aircraft and personnel can be the last line of multiple layers of U.S. air defense.

In October 2008, the 180th Fighter Wing in Toledo was charged with the ACA mission, protecting skies over major metropolitan areas, railway transportation hubs, nuclear power plants, freshwater ports and shipping lanes within the Eastern Defense Sector. The 180th FW has been named the ACA Unit of the Year twice, and has been called the "benchmark operation" by the North American Aerospace Defense Command (NORAD) region commander for the continental U.S.

The 121st Air Refueling Wing, located in Columbus, also participates in the ACA mission by providing in-flight refueling support.



COUNTERDRUG TASK FORCE

Assigned Guard members support the detection, interdiction, disruption and curtailment of drug trafficking activities and use through the application of military-unique skills and resources, in concert with interagency efforts to reduce the threat posed to the U.S. by drug-related transnational criminal organizations.

- Criminal analyst support contributed more than \$6.4 million in drug and drug related seizures, which include money and contraband, within the borders of Ohio.
- Counterdrug Program evaluation: 97 percent — "Outstanding."
- Supported Chief, National Guard Bureau initiative to assist Department of Homeland Security.
- Civil Operations Program recognized by the Six District Educational Compact for Prevention.
- Distributed 29,375 Red Ribbons to Ohio schools during annual Red Ribbon Campaign in October.
- Through the assistance of analysts, there were 361 arrests and the following seized October 1, 2015 - June 9, 2016:
 - 4,947 pounds of marijuana
 - 237 pounds of heroin
 - 123 pounds of cocaine/crack
 - 56 pounds of methamphetamine
 - 26 pounds of opiate pills
 - 22 pounds of fentanyl
 - 108 firearms



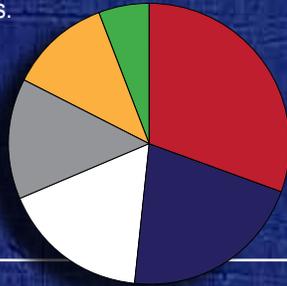
Building PARTNERSHIPS

In Ohio and across the world, Ohio National Guard partnerships promote cultural relations, improve security and support healthy Families.

SUPPORTED COMMUNITY EVENTS

As reported through JFHQ Public Affairs

The Ohio National Guard is an active member of its community and regularly supports requests for participation of military vehicles in parades, speakers at high schools and equipment displays at community events.



212 Total Events Supported

In addition, more than 400 Soldiers and Airmen supported various parades, sporting events and community activities.

COMMUNITY OUTREACH KEY ENGAGEMENTS

Encouraged employers to promote retention and recruitment of employees who serve in the National Guard.

- Created a Military-Employee Retention Toolkit as a resource for state agencies to address the unique needs of active military employees
- Nearly 7,000 employers were included in community outreach efforts

Actively assisted service members in the pursuit of their spiritual well-being by partnering with clergy.

- Two religious denominations passed resolutions to support troops
- 20 religious leaders volunteered to serve as military ministry leaders
- 46 attended the clergy orientation flight

Communicated with healthcare providers to broaden awareness of the ongoing need to participate in TRICARE, the military health care system.

- Participation in TRICARE Awareness Week reached nearly 30,000 providers, 219 hospitals and 13 health systems
- 295 healthcare providers were added to the outreach database
- 23 attend healthcare provider orientation flight

AIR GUARD P4 PROGRAM

This year Ohio became the first state in the nation to engage with the Air Force Public-Public/Public-Private (P4) Community Partnership Program. P4 provides a framework to leverage military installation and local government capabilities and resources to reduce operating and service costs, or reduce risks, in support of the Air Force mission. Reduced budgets present challenges that require new approaches and new ways of thinking about partnerships.

- P4 initiatives are being developed at several units in Ohio to enhance military value and reduce costs for both the Air National Guard and community partners.



GUARDCARE

The Ohio Adjutant General's Department and the Ohio Department of Health have a unique partnership that allows Ohio National Guard medical personnel to provide free health services in medically underserved Ohio communities, while also providing training and professional development opportunities for Guard members.

- In August 2015, Ohio Guard members provided healthcare services to nearly 350 Ohioans in Williams County.



COMMUNITY OUTREACH

The Ohio National Guard Community Outreach Program concentrated on building relationships with three specific stakeholder groups in order to cultivate Ambassadors to promote the readiness and resiliency of Soldiers, Airmen and their Families in their respective communities. More than 807 Ambassadors actively participated in community outreach events or councils between July 2015 and June 2016.

STATE PARTNERSHIP PROGRAM HISTORY

1993

The State Partnership Program evolved from a 1993 U.S. European Command (USEUCOM) decision to set up the Joint Contact Team Program (JCTP) in the Baltic region using Reserve Component Soldiers and Airmen. At the time, it was believed Reserve Component personnel would present a less aggressive posture to the new Russian Federation. A subsequent National Guard Bureau proposal to pair National Guard state units with the countries of Estonia, Latvia and Lithuania formally initiated the program.

SPP quickly grew to support other combatant commands by developing relationships in South and Central America and Europe throughout the rest of the 1990s.



1993

Ohio's partnership with Hungary was established on July 14, 1993, with the signing of a bilateral affairs agreement. The Ohio-Hungary pairing was chosen, in part, due to the large population of ethnic Hungarians throughout Ohio (the most of any state), especially in the metropolitan areas of Columbus, Cleveland, Dayton and Toledo, as well as shared geographic features. Since the establishment of the partnership, Ohio and Hungary have conducted more than 150 State Partnership Program events in several security cooperation activities ranging from bilateral familiarizations, small unit exchanges, exercises, senior military and civic leader visits to deployments of joint Operational Mentoring and Liaison Teams (OMLTs), in support of Operation Enduring Freedom, which trained Afghan military and police forces.



2006

The Republic of Serbia signed a bilateral affairs agreement with the U.S. Department of Defense and the state of Ohio on September 7, 2006, establishing the Ohio-Serbia State Partnership. With a substantial Serbian-American community in Cleveland (as well as other Ohio cities) the Ohio-Serbia pairing was a logical choice for Ohio's second state partner. Since then, Ohio and Serbia have conducted more than 70 SPP events in several security cooperation activities ranging from bilateral familiarizations, small unit exchanges, exercises, senior military and civic leader visits to the continued development of the Serbian Armed Forces noncommissioned officer corps as well as potential development of a future Medical Readiness Training Exercise (MEDRETE).



STATE PARTNERSHIP PROGRAM

The State Partnership Program (SPP) links a unique component of the Department of Defense — a state's National Guard — with the armed forces or equivalent of a partner country in a cooperative, mutually beneficial relationship. Through SPP, the National Guard conducts military-to-military engagements in support of defense security goals but also leverages whole-of-society relationships and capabilities to facilitate broader interagency and corollary engagements spanning military, government, economic and social spheres. The Ohio National Guard has relationships with both Hungary and Serbia.

- In FY16, the Ohio National Guard will have completed 15 exchanges with Hungary and 23 with Serbia; also participated in four U.S. European Command/State Partnership Program conference events with its two partner countries.



FIVE MINUTES FOR LIFE

In partnership with the Ohio State Highway Patrol, the Ohio National Guard has used a program called "5 Minutes for Life (5M4L)" to encourage more than 30,000 students to make responsible decisions, live drug-free lifestyles, and purposefully encourage their peers to do the same. The program is part of Governor John R. Kasich's youth drug prevention campaign called "Start Talking."

SOLDIERS, AIRMEN &



ATTRACTING AND RETAINING A DIVERSE WORKFORCE

We promote excellence by recruiting and retaining a diverse group of Soldiers, Airmen and civilians, and by creating a climate of respect that is supportive of their success. A diverse workforce stimulates innovation, new approaches and fresh perspectives to solve complex organizational challenges. In the past year, our Diversity, Inclusion and Equal Employment Office initiated several significant process improvement strategies and tactics to guide the organization.

- Created a streamlined Joint Diversity Executive Council (JDEC), consisting principally of the department's senior officer and enlisted leadership, and the subordinate Committee on Diversity and Inclusion (COD-I) — which culls its membership from a wide cross-section of ranks, ages, genders, ethnicities, service branches, job classifications, perspectives and experience levels from within the organization — to improve flexibility and agility along with increased diversity of thought for the initiatives moving forward for JDEC consideration.
- Launched a Diversity and Inclusion web page, which includes content such as press releases, news stories, videos, and a professional development reading list along with a resource library to assist our personnel with advertising and conducting special observances. This allows for increased openness with the community as well as improved access to resources for Equal Opportunity practitioners and all units throughout the organization.

LEADERSHIP DEVELOPMENT SERIES

Implemented an "Ohio National Guard Leadership Development Series," in which four Special Emphasis Observances (African American/Black History Month, Women's History Month, Holocaust

Days of Remembrance, and Lesbian, Gay, Bisexual and Transgender Pride Month) were conducted with increased focus on leadership skills such as mentorship, overcoming obstacles, cultural competency and respect of others. These programs featured high-level, diverse, corporate, public and volunteer speakers and each event in the series was attended by between 150 and 230 people.



Our Soldiers, Airmen and Families are the foundation of the Ohio National Guard and our greatest resource. To support them in all phases of their career, from recruitment through retirement and beyond, we care for our members and their Families through a variety of programs.



FAMILY READINESS & WARRIOR SUPPORT

The Ohio National Guard Family Readiness and Warrior Support (FR&WS) Division serves all of Ohio's service members and Military Families. Core objectives of these programs include preparing troops and Families for deployment, building resiliency in Military Families and members through aggressive individual and Family programming including camps and retreats, and executing specific pre-deployment briefings and post-deployment reintegration programs for troops, Families and employers.

Family readiness volunteers provided more than 15,000 volunteer hours to service members



OhioMeansVeteransJobs.com

Service members and their Families are provided employment assistance resources and services to link them to employers interested in hiring service members, veterans and Military Family members. Services such as skills translation and resume writing are provided to ensure our members seeking employment or new career opportunities are best prepared for civilian opportunities.

Family Support

TROOP & FAMILY ASSISTANCE CENTERS

Troop and Family Assistance Centers (TFAC) are located across the state to provide local resources and referral services to Ohio's military population and build community capacity through outreach to local resources. TFAC specialists assisted more than 2,500 service members and their Families last year.

SURVIVOR OUTREACH

Army Survivor Outreach support coordinators provide long-term case management for Families of the fallen as part of the Army Casualty Continuum of Care. More than 2,100 Family members of fallen service members in Ohio were provided grief support, benefit assistance and other needed resources.

TRANSITION ASSISTANCE

Transition assistance advisors play a significant role in retirement programming, providing individualized and group consults on benefits, resources, programs and services to Soldiers who are retiring or separating from the Ohio National Guard. More than 700 members were assisted with obtaining state and federal veterans benefits.

MILITARY FUNERAL HONORS PROGRAM

The Secretary of Defense shall provide, upon request, a funeral honors detail for the funeral of any veteran, except when military honors are prohibited. The Ohio National Guard Military Funeral Honors Program is ranked among the top five states/territories in the nation, with more than 4,700 missions performed in federal FY15.

STRONG BONDS RELATIONSHIP SUPPORT

The 2015 Army Strong Bonds Program included 10 marriage enrichment weekend retreats accommodating 185 couples. Strong Bonds also conducted three singles enrichment weekends accommodating 89 single Soldiers, along with three significant others. The single service members received training on developing healthy relational habits.

YELLOW RIBBON PROGRAM

Service members are provided information and education to assist them with the rigors of deployment and reintegration into Family, community and employment. More than 1,000 service members and their Families participated in this mobilization and reintegration program.

YOUTH OUTREACH

The Youth Program's mission is "to empower and support the social, emotional and academic needs of military youth across Ohio, building resilience and helping create self-confidence." More than 2,300 military youth and their Families participated in camps, fun runs and workshops.

EMPLOYMENT ASSISTANCE

On September 21, 2015, the National Guard Enhancement Employment Program (NGEEP) contract was awarded and six employment coordinators were hired to be regionally aligned with our established Troop and Family Assistance Centers (TFACs). They assist veterans, Soldiers, Airmen and their Family members with unemployment or underemployment issues.

EDUCATION

Education benefits are a significant incentive for recruiting and retaining quality Soldiers and Airmen in the organization. In addition, as technology constantly evolves, the educational and knowledge demands on our force increase proportionately. Providing a variety of federal and state programs and educational benefits — including tuition assistance, student loan repayment, and induction and retention bonuses — the Ohio National Guard reaps better educated, well-rounded personnel to operate high-tech systems and lead our Soldiers and Airmen.

ONGSP

OHIO NATIONAL GUARD SCHOLARSHIP PROGRAM

The Ohio National Guard Scholarship program awards an average of 6,500 scholarships each academic year. Of the awarded scholarships, about 83 percent are for Guard members attending public institutions of higher education. State-assisted institutions are paid 100 percent of students' tuition, while private schools are paid the average tuition charges of state-assisted universities for each student.

The total appropriation in SFY16 was \$19,648,026 with \$19,076,997 being distributed.

ARMY EDUCATION ASSISTANCE

The Army National Guard has an incentive program consisting of multiple bonus types as well as the Student Loan Repayment Program. All payments for these programs are processed and reviewed at the Ohio National Guard headquarters before being sent to National Guard Bureau for further review and payment.

Selective Reserve Incentive Program

2,400 payments made on 238 Soldiers (FY15) **\$1,461,784.20**

Federal Tuition Assistance

280 Soldiers enrolled, 351 courses completed (FY15)..... **\$544,801**

Montgomery GI Bill

1,190 Soldiers used the benefit (Oct-Dec 2014)

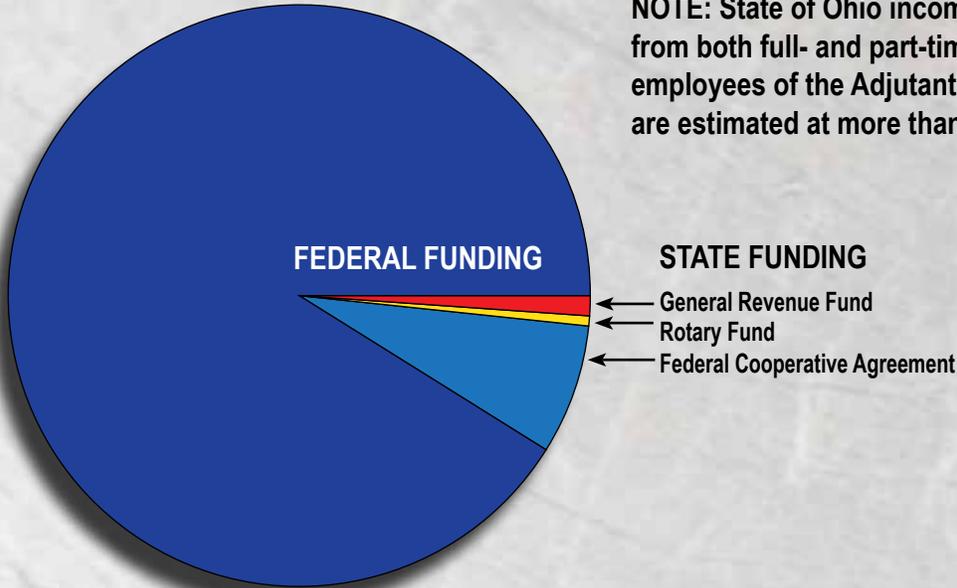
AIR EDUCATION ASSISTANCE

In federal FY15, the Air National Guard paid \$5.7 million in cash bonuses and \$1.7 million in Student Loan Repayment Program incentives to members enlisting/re-enlisting into critical career fields.

OHIO NATIONAL GUARD BUDGET

TOTAL FUNDS

\$641,925,802.43



NOTE: State of Ohio income taxes paid on payroll from both full- and part-time military members and employees of the Adjutant General's Department are estimated at more than \$10 million per year.

FEDERAL FUNDING

October 1, 2014, to September 30, 2015

Ohio National Guard Air & Army Federal Dollars

OHIO ARMY NATIONAL GUARD

Operations and Maintenance	\$	67,167,767.00
Military Construction	\$	273,359.00
Pay and Allowances	\$	232,526,245.00
Total Ohio Army National Guard	\$	299,967,371.00

OHIO AIR NATIONAL GUARD

Operations and Maintenance	\$	49,046,256.97
Military Construction	\$	6,411,147.44
Pay and Allowances	\$	274,379,379.02
Total Ohio Air National Guard	\$	329,836,783.43

\$ 629,804,154.43

* Included in Federal Funding Numbers

STATE FUNDING

July 1, 2015, to June 30, 2016

Ohio National Guard State Dollars

GENERAL REVENUE FUND **\$ 8,862,898.00**

State General Revenue Funds come from state income tax revenues. General Revenue Funds complement federal grants for administration of the Ohio National Guard and provide the minimal amount of administration and facilities management funded fully by the state.

ROTARY FUND **\$ 3,258,750.00**

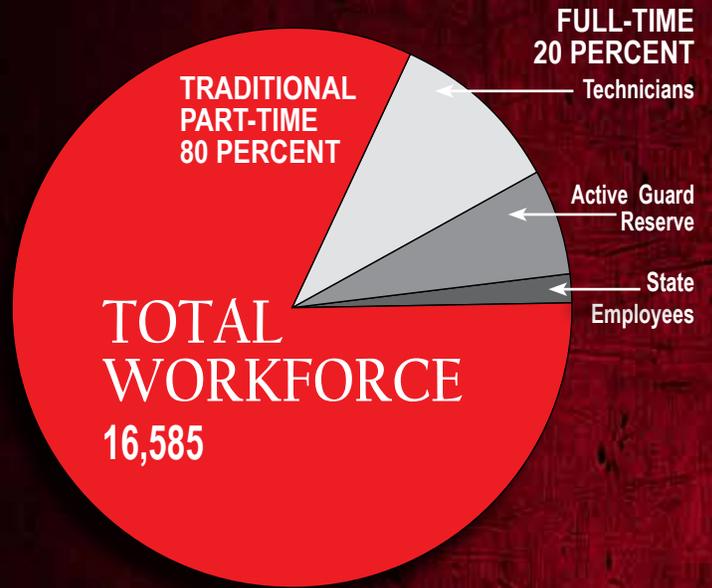
Rotary funds come from self-sustaining operations of the Ohio National Guard, such as Camp Perry's transient lodging program and range rentals, as well as the sale of Ohio Army National Guard armories and property.

FEDERAL COOPERATIVE AGREEMENT* **\$ 45,979,162.00**

Federal Cooperative Agreement funds are federal dollars that the state manages and disburses.

WORKFORCE

As of June 30, 2016



Between drill weekends, annual training periods and deployments, the Ohio National Guard is administered, trained and equipped through the efforts of the nearly 20 percent of our force that makes up the full-time staff. They include federal civil service technicians, federal Active Guard Reserve (AGR) military members and State of Ohio employees. They are the core of the force, ensuring that our traditional drill status Guard members are always ready to serve. The department's full-time workforce is 57 percent federal technicians, 34 percent Active Guard Reserve and 9 percent state employees.

OHIO ARMY NATIONAL GUARD

Traditional Guard Members	9,999
Federal Technicians	683
Federal Active Guard Reserve	764
	11,446

OHIO AIR NATIONAL GUARD

Traditional Guard Members	3,362
Federal Technicians	1,153
Federal Active Guard Reserve	336
	4,851

STATE OF OHIO EMPLOYEES

288

Total Workforce

16,585

STATE/FEDERAL FISCAL CALENDARS

July 2015	STATE FISCAL YEAR 2016 - July 1, 2015 to June 30, 2016	
August 2015		
September 2015		
October 2015		FEDERAL FISCAL YEAR 2016 - October 1, 2015 to September 30, 2016
November 2015		
December 2015		
January 2016		
February 2016		
March 2016		
April 2016		
May 2016		
June 2016		
July 2016		
August 2016		
September 2016		

ANNUAL REPORT 2016

OHIO ADJUTANT GENERAL'S DEPARTMENT

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Ohio Adjutant General

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