

# ADJUTANT GENERAL OF OHIO



**Annual Report  
Fiscal Year 2000**



The Honorable Bob Taft  
Governor of Ohio  
30th Floor  
77 South High Street  
Columbus, Ohio 43215

Dear Governor Taft,

I am pleased to present you with the Adjutant General's Department annual report for 2000. It provides financial information for the state's fiscal year, July 1, 1999, through June 30, 2000, and highlights the department's training year, which extended through September 2000.

The department underwent a major restructuring this year, as recommended by a task force which addressed concerns such as enhanced communication, increased tasking and customer satisfaction. The development of two directorates, Joint Operations and Public Relations, and the streamlining of state and federal Human Resources were a few significant results of the reorganization.

During this reporting period, Ohio's Army Guard engineers returned to Nicaragua to continue recovery efforts from Hurricanes Mitch and Georges, while another contingent performed road and bridge construction and repair in Eagle Pass, Texas, to aid Border Patrol agents on the U.S.-Mexico border. The state's Air Guard units provided airlift, fighter and aerial refueling support through various Aerospace Expeditionary Force (AEF) commitments, while support units and individuals deployed separately to perform Expeditionary Combat Support contingencies (ESC) world-wide.

In a joint effort, Air and Army Guardmembers worked New Year's Eve for Ohio's Y2K prevention efforts, and were prepared to assist the state with communications, transportation and security missions. Nearly 40 guardmembers provided security, traffic control and public affairs support after a tornado destroyed many homes and businesses in the city of Xenia, and 12 members assisted the Ohio Department of Health in the distribution of oral anti-rabies vaccinations to the wild raccoon population in six northeastern counties.

Thanks in part to the reinstatement of the 100 percent college tuition benefit, the state's Air Guard exceeded its authorized strength goal and the Army Guard surpassed its ambitious recruitment goal during this fiscal year. Just as your administration and the General Assembly has committed to the well-being of our organization, I pledge to you that as we enter the new millennium all the assets of the Adjutant General's Department will remain dedicated to fulfilling our many obligations to community, state and nation.



Sincerely,

A handwritten signature in black ink, appearing to read "John H. Smith".

John H. Smith  
Major General  
The Adjutant General



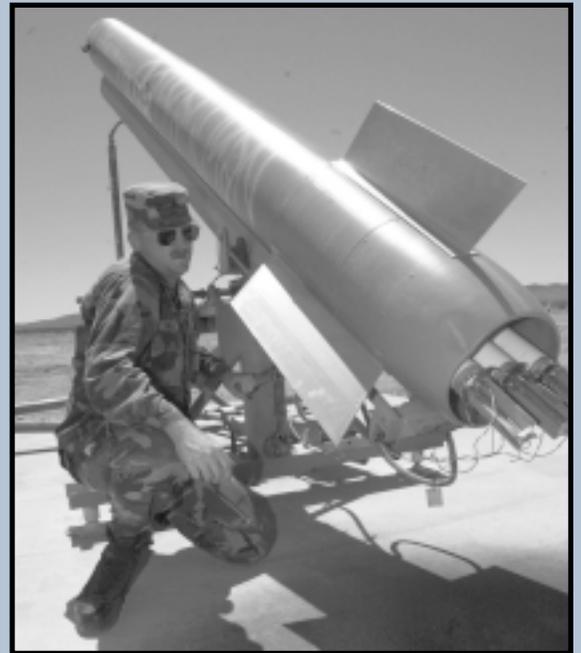
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## MISSION

*The mission of the Ohio National Guard is to organize, train and equip our units to serve the vital interests of our community, state and nation by:*

- ◆ *Supporting U.S. national security objectives—our federal role.*
- ◆ *Protecting life and property, and preserving peace, order and public safety—our state role.*
- ◆ *Participating in local, state and national programs that add value to America—our community role.*



**THIS PAGE:** The 2-174th Air Defense Artillery Battalion (Avenger) participated in the live-fire exercise “Roving Sands” at Fort Bliss, Texas. **OPPOSITE PAGE, TOP:** Aircrew members of the 179th Airlift Wing supported Operation Southern Watch at Seeb-North, Oman. **BOTTOM:** Soldiers from the 16th Engineer Brigade provided engineer support to Border Patrol agents in Eagle Pass, Texas.



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In accordance with Ohio Revised Code, Sec. 5913.01 (A) (10).



## ***VISION***

*A world class team providing premier units, culturally diverse, eager and capable to meet the challenges of the 21st century, in partnership with community, state and nation.*

## ***VALUES***

*We are committed to the militia tradition: citizen-soldiers, supported by families and employers. We believe in:*

- ◆ *Integrity*
- ◆ *Courage*
- ◆ *Diversity with equal opportunity*
- ◆ *Excellence in all we do*



# DEPARTMENT AT A GLANCE

# GLANCE

The Adjutant General's Department, which provides military organization for the state's militia, is comprised of the Ohio National Guard, the Ohio Military Reserve, the Ohio Naval Militia and the Selective Service System.

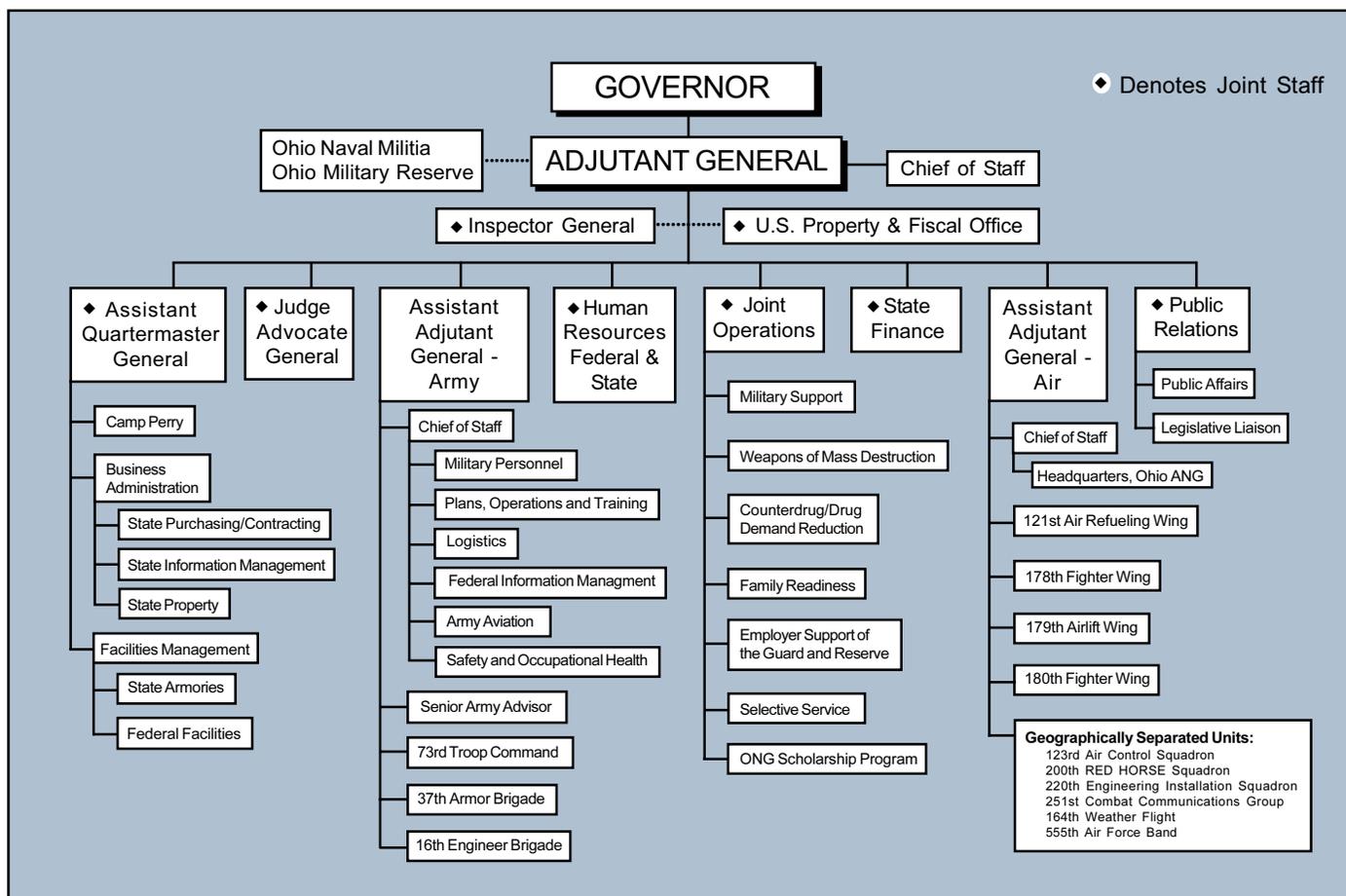
The Ohio National Guard, Army and Air, is the organized military force of the state, except when ordered into federal service. Under the National Defense Act, the Army and Air National Guard are reserve components of the United States Army and Air Force. The Guard also may be ordered by the governor to serve the state by protecting persons and property from disasters—man-made or natural—and suppressing or preventing riot, insurrection, invasion or violence.

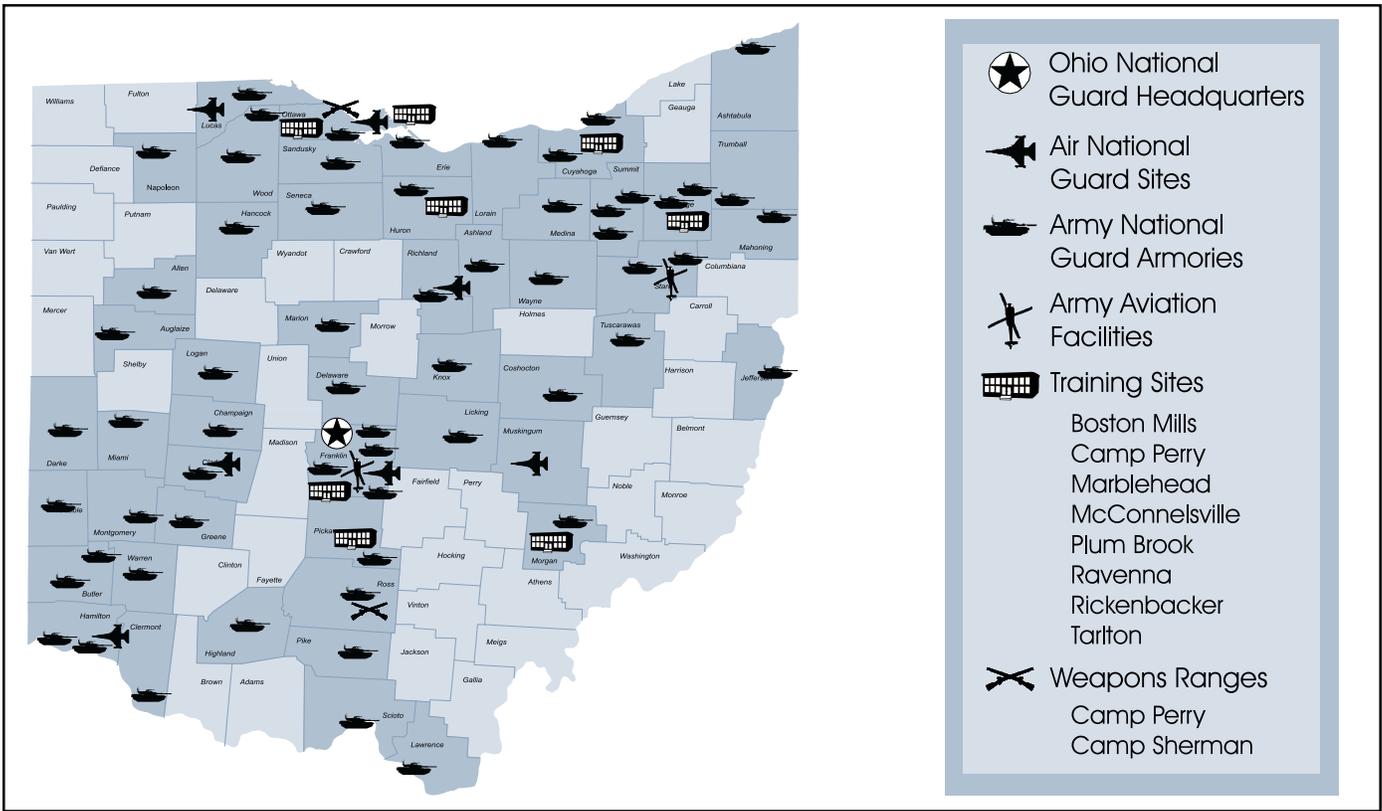
The governor, as commander-in-chief of the militia of the state, appoints the adjutant general to serve during his term in office. During Fiscal Year 2000 (FY00), Maj. Gen. John H. Smith served as Ohio's 79th adjutant general

under Gov. Bob Taft. Smith is the first Air National Guard general to serve in that capacity. Maj. Gen. Paul J. Sullivan and Brig. Gen. Ronald G. Young held the positions of assistant adjutant general for Air and assistant adjutant general for Army, respectively.

During this reporting period, the department underwent a significant reorganization of the joint staff offices. Some changes include the consolidation of state and federal Human Resources, as well as the development of a Joint Operations directorate.

During FY00, the Ohio National Guard was comprised of just under 16,000 traditional guardmembers, with state authorization levels settling at 10,701 for Army and 5,014 for Air. Typically, these men and women volunteer one weekend a month and 15 days a year in service-related career fields. These "traditional guardmembers" are supported by a full-time staff of state employees, federal technicians and Active Guard/Reserve personnel dispersed





at various locations around the state. Headquarters for the organization is located at the Maj. Gen. Robert S. Beightler Armory in northwest Columbus.

Ohio's Army National Guard is comprised of three major commands: 73rd Troop Command, 37th Armor Brigade and the 16th Engineer Brigade—fulfilling a wide range of missions. The assistant adjutant general for Army ensures mission accomplishment and adherence to Department of Defense, U.S. Army, National Guard Bureau and state military policies with the support of an active component senior Army advisor and Ohio's Army National Guard chief of staff.

The Ohio Air National Guard includes the 121st Air Refueling Wing, 178th and 180th Fighter Wings and the 179th Airlift Wing, which deploy worldwide to fulfill aerial refueling missions, no-fly zone enforcement and air transport requirements. With the aid of Ohio's Air National Guard chief of staff, the assistant adjutant general for Air oversees the activities of the four flying units as well as seven subordinate Air National Guard units in the state.

Overall, the Ohio National Guard maintains a presence in

47 of the state's 88 counties. Ohio's Air Guard units are dispersed in seven geographic locations—Columbus, Toledo, Springfield, Cincinnati, Mansfield, Zanesville and Port Clinton—and the state's Army Guard units occupy several training sites and 61 armories statewide.

Taking into account the earnings of traditional guardmembers as well as the full-time staff of the Adjutant General's Department, funds dispensed under the Ohio National Guard Scholarship Program, and monies awarded to state and federal contracts, the department had a direct economic impact of \$224,266,974 during

Fiscal Year 2000. Using the Army Corps of Engineers Economic Impact Forecast System, the Ohio National Guard had a statewide gross economic impact of \$1,023,733,883.

Though the Adjutant General's Department keeps its focus on the diverse needs of the future, it retains its historical precedent of the citizen-soldier—committed to meeting the needs of the community, state and nation.

### PERSONNEL FIGURES

<b>ONG Authorization (traditional)</b>	
Army .....	10,701
Air .....	5,014
<b>Total .....</b>	<b>15,715</b>

<b>Full-time Staffing</b>	
AGR (Air) .....	333
AGR (Army) .....	489
Technician (Air) .....	1,015
Technician (Army) .....	542
State .....	384
<b>Total .....</b>	<b>2,763</b>

# NATION SERVING OUR NATION

**T**raditionally, members of the Ohio National Guard respond to the call of the nation by keeping tactically proficient through scheduled training exercises and by supporting military operations of the active Army

and Air Force. During FY00, Ohio's Army and Air Guardmembers answered the call on both fronts—participating in national training events and deploying troops abroad, whenever and wherever needed.

## Aerospace Expeditionary Force

**B**eginning in September 1999, Ohio's Air Guard units entered Aerospace Expeditionary Force (AEF) commitments in full force. The Air Force initiated this new theory of organizing personnel, aircraft and equipment to relieve the ever-increasing operations tempo of its active and reserve personnel. Mansfield's 179th Airlift Wing was one of the first Air National Guard units to deploy under this concept, sending two C-130 Hercules cargo aircraft and 127 unit members to Seeb, Oman, in direct support of Operation Southern Watch. From Sept. 22 to Dec. 30, 1999, unit members deployed for 18 to 22 days, with several members who performed to tours of 30 days or more. The 763rd Expeditionary Airlift Squadron, which was comprised of the 179th and the 123rd Airlift Wing of the Kentucky Air National Guard, flew 343 missions and logged 486 flight hours, airlifting 1,122 passengers and 896 tons of cargo. Throughout this reporting period, nearly every unit of the Ohio Air National Guard supported AEF commitments, primarily in support of Operations Southern and Northern Watch.



## Operations Southern and Northern Watch

**S**tarted in 1991, the United Nations operation "Provide Comfort" was designed to provide food, medicine and shelter to the Kurdish population displaced as a result of Iraqi aggression. By 1996, it became a strictly military mission with four distinct goals: enforce the designated no-fly zones, maintain a presence in the Gulf region, monitor and report activity there, and conduct defensive operations. The no-fly zone enforcement missions were coined Operations Northern and Southern Watch, which continue monitoring the borders of Iraq 10 years after the

Persian Gulf War. During this fiscal year, the 123rd Air Control Squadron was deployed to Ali Al Salem Air Base, Kuwait, from Dec. 1, 1999, until May 2, 2000, under a Presidential Selected Reserve Call-up (*see photo*). The following Ohio Air National Guard units also supported Operation Southern Watch: more than 100 members of the 179th Airlift Wing deployed to Seeb, Oman, from Sept. 22 to Dec. 30, 1999; 13 security forces personnel from the 178th Fighter Wing went to the United Arab Emirates Jan. 11 through Feb. 13, 2000; the 200th RED HORSE Squadron sent five rotations to conduct heavy construction operations at Camp Snoopy in Doha, Qatar; and various other guardmembers deployed to Southwest Asia, including Prince Sultan Air Base, Saudi Arabia. Three units reported supporting Operation Northern Watch at Incirlik Air Base, Turkey: the 121st Air Refueling Wing provided two aircraft, two aircrews and 15 maintenance personnel from July to August 1999; the 179th Airlift Wing sent 26 members of its security forces squadron from Oct. 14 to Nov. 1, 1999; and the 180th Fighter Wing deployed more than 200 members and several aircraft from Sept. 6 to Oct. 8, 1999, and again April 19 to May 20, 2000.

## Task Force Buckeye

The Department of Defense's Joint Task Force-6 assigned Ohio's 16th Engineer Brigade with projects meant to improve the response time and on-the-job safety of Border Patrol agents in the area of Eagle Pass, Texas. Coined "Task Force Buckeye," the mission employed nearly 500 Ohio Guard soldiers from April through July 2000, near the Rio Grande River and the U.S.-Mexican border. The guardmembers primarily supported five projects: a patrol road upgrade; a water reservoir crossing; a station gap bridge; a bridge near a golf course frequently used as an escape route for illegal immigrants; and an upgrade to a road near Laredo, which lies far south of Eagle Pass. The projects were all completed successfully, which made driving safer for the agents and narrowed the opportunity for transportation of illegal drugs and immigrants along the 52-mile portion of the border covered by the Eagle Pass agents.



## Joint Readiness Training Center

The Ohio Army National Guard's 371st Corps Support Group spent nearly six weeks conducting combat support operations at Fort Polk's Joint Reserve Training Center (JRTC), the U.S. Army's premier training center for light infantry and special forces. Supporting Task Force Hoozier, which was comprised of various reserve component units and spearheaded by the Indiana National Guard, the 371st was accountable for all personnel, equipment and supplies during the exercise, conducted ground resupply to forward deployed forces and assisted in clean-up once the exercise was complete. In all, units under the command of the support group drew 514 pieces of JRTC's prepositioned equipment, supported the movement of 1,057 pieces of equipment that arrived by barge, 507 pieces that were shipped by railroad and inprocessed nearly 6,000 soldiers, with roughly 4,000 arriving within a 24-hour time-frame.

## Hurricane Recovery, Nicaragua

As a follow-up to 1999's Exercise New Horizons, the U.S. military's aid to Central American countries recovering from Hurricanes Mitch and Georges, elements of Ohio's 216th Engineer Battalion returned to Nicaragua in support of Task Force Sebaco. About 60 members of the unit deployed in two rotations to resume humanitarian relief efforts in the country still struggling to recover from Hurricane Mitch, which devastated the area in 1998. Teaming up with guardmembers from other states as well as personnel from the Navy and Marine Corps, Ohio engineers worked on clinics and schools in San Isidro, Santa Rosa and El Hato.



# STATE

## SERVING OUR STATE

**T**he National Guard is unique in that it is the only component of the U.S. military that has a lawful obligation to the state in which it serves. Retaining the historical precedent of the citizen-soldier responding to the call of the colony, members of the Ohio National Guard stand ready to serve their state at a moment's no-

tice. The organization demonstrated this commitment throughout this fiscal year, not only through emergency response, but also through developing homeland defense plans and representing Ohio in the State Partnership Program which supported Hungary's new membership in the North Atlantic Treaty Organization.

### Homeland Defense

**T**he Ohio National Guard has been aggressive in supporting new and emerging missions such as homeland defense, which integrates the service of reserve components with civilian emergency responders in cases of domestic terrorism. Comprised of 22 full-time National Guard soldiers and airmen, the Ohio National Guard's 52nd Weapons of Mass Destruction Civil Support Team is organized into five teams: command, operations, administration/logistics, medical and survey. During this reporting period, the team received training and certification in areas that would enhance the capability of federal, state and local responders—to include providing technical assessments—in the event of incidents involving nuclear, biological and chemical attacks. Once operational, set for late 2001, the team will be able to provide advice to WMD-attack incident commanders, assist in identifying the agent(s) used in the attack and help expedite requests for assistance through emergency response systems. Each team is equipped with two key vehicles: the Unified Command Suite (UCS)—which provides interface across the varied first responder frequencies and other response organizations, and communications to command-and-control agencies and technical support—and the Mobile Analytical Laboratory System (MALS)—which provides the capability to detect and analyze chemical, radiological and biological samples taken by the survey team. Most of the equipment is stored in the vehicles for rapid deployment, but is designed to be removable for maximum flexibility.

### Hungarian Partnership

**P**art of the Department of Defense Military-to-Military Contact Program, the State Partnership Program was developed to provide National Guard expertise to the newly independent nations of the former Warsaw Pact. During this fiscal year, the Ohio National Guard conducted 15 military exchanges with the Hungarian Defense Force. Some of the more notable events included Maj. Gen. John Smith's attendance at a coordination and exchange of information conference in Budapest; the commander and staff of the Hungarian 25th Mechanized Infantry Brigade, the premier fighting force in Hungary, observing a Brigade Command Battle Training Program conducted by the 37th Armor Brigade in October 1999; and Ohio Lt. Gov. Maureen O'Connor's visit of Hungary's 59th Tactical Air Wing at Kecskemet Air Base and the country's state secretary of defense policy, Zoltan Martinusz (*above*). Hungary was admitted into NATO March 12, 1999.



## Emergency Response

In September 2000, the Ohio Guard responded with personnel and equipment when a tornado swept across the Greene County town of Xenia, destroying 48 homes, 14 businesses and damaging many other properties. Sixty guardmembers were called to help: the 324th Military Police Company, Middletown, supported local law enforcement agencies by conducting security patrols and traffic control missions, and members of Company A, 148th Infantry Battalion, stationed in Xenia, performed additional missions in their home community. Some Air Guard personnel also supported the mission. In March and June 2000, the Ohio Guard's Military Support to Civil Authorities branch participated in the Perry and Beaver Valley Nuclear Plant exercises. The exercises were evaluated by several federal agencies, assessing the Guard's ability to respond to a nuclear power plant emergency.



## Y2K Preparedness

The Ohio National Guard developed and implemented plans in preparation for potential problems anticipated due to the Y2K bug. The Ohio Emergency Management Agency identified security, transportation and communication as three potential missions for the Guard. All armories, air bases and other Guard facilities were fully secure and staffed at year's end. To meet transportation requirements, the Guard prepositioned 10 military police humvees, 10 cargo trucks, a 144-passenger bus and an ambulance, as well as a liaison officer support package equipped with a Crisis Action Response Vehicle at each of the five joint regional task force locations—Kettering, Akron-Canton, McConnelsville, Toledo and Columbus (Rickenbacker Airport). To enhance statewide communication, Ohio National Guard personnel were on duty at the Ohio Emergency Management Agency, staffed the Joint Emergency Operation Center at Beightler Armory and manned high frequency radios at 27 Air and Army Guard locations throughout Ohio. Joint Task Force 16, headed by the 16th Engineer Brigade, was prepared to execute contingency operations if necessary. Though the Guard was prepared, the Buckeye state passed into the new millennium without incident.

## Anti-rabies Vaccine Distribution

The Ohio National Guard assisted the Ohio Department of Health with a program designed to eliminate rabies in the raccoon population within a six-county area in northeastern Ohio. Aboard Canadian-piloted Twin Otter planes, guardmembers dropped vaccine-laden fish-meal baits from 500 feet above ground over a 2,500-square-mile area which covered Mahoning, Columbiana, Trumbull, Ashtabula, Carroll and Jefferson counties. Preparation also required the soldiers to unload boxes of bait from semitrailers, stack trays of bait into distribution tubs and stock aircraft conveyor belts with bait. Over the course of four days in September 2000, 10 guardmembers from the 1-107th Armor Battalion manned 27 separate, two-hour flights which distributed more than 520,000 doses of the anti-rabies vaccine.



# COMMUNITIES

## SERVING OUR COMMUNITIES

**T**he Ohio National Guard community relations program has succeeded in cementing department ties to the public and facilitating appreciation of the Guard's federal/state missions and responsibilities. Though many activities begin and end at the unit, such as partici-

pation in local charitable events, others often require coordination at state level. Regardless of the size or scope of such events, the Guard's community relations program will continue to emphasize that our dedication to service begins at home.

### GuardCare



**T**his program gives Guard-trained medical technicians an opportunity for hands-on training while providing much-needed health care to Ohio's medically underserved. Morrow County was selected for the training exercise in 2000. The Ohio Department of Health and the Military Support Branch of the Ohio Army National Guard coordinated two weekend GuardCare events—June 24-25 and Aug. 19-20 at the Morrow County Hospital in Mount Gilead. A program which began in 1994 offering only immunizations, GuardCare has grown to provide comprehensive medical assessments to participants free of charge. Morrow County residents had access to the following services: immunizations; dental, hearing and vision exams; cholesterol and blood sugar screenings; and EKGs and CBCs (heart function screenings and complete blood counts). In all, 917 patients were seen over the course of the two weekends, making the FY00 Morrow County program the most successful GuardCare event to date. Though the Ohio Army National Guard medical detachment has downsized significantly over the past few years, it remains committed to continuing this program.

### Environmental Programs

**D**uring this fiscal year, the Ohio Army National Guard continued to respond to the environmental initiatives in the area surrounding the Ravenna Training and Logistics Site. For annual training, the 216th Engineer Battalion completed major portions of two major wetland mitigation projects. RTLS personnel served on the Ravenna Army Ammunition Plant Restoration Advisory Board, which oversees the remediation of the 51 environmental areas of concern which resulted from World War II munitions production; participated in an active working group that plans, budgets and oversees ongoing environmental remediation activities on site and worked closely with local civic leaders on growth and environmental issues related to OHARNG activities at RVAAP and RTLS. For its base recycling plan, the 121st Air Refueling Wing, Columbus, received a Governor's Award for Outstanding Achievement in Pollution Prevention, and the Annual Recycling Award was presented to the unit at the Air National Guard Environmental Training Workshop in Gulfport, Miss., in February 2000. Individual awards were presented to Rickenbacker Environmental Specialist Leroy Edwards III, Senior Master Sgt. Michael J. Lewis and Tech. Sgt. Janice M. Hunt. The 179th Airlift Wing sponsored Earth Day at the Mansfield-Lahm Airport on May 23, 2000 (above).



## Local Charities

**D**uring this fiscal year, guardmembers continued to support many local charities throughout the state through volunteerism or donations. The Ohio Air National Guard made a friendly competition of the 1999 Combined Federal Campaign, with Mansfield's 179th Airlift Wing taking top honors in per capita contributions, averaging about \$95 per full-time employee; collectively, the units contributed \$98,429 for various local, state and national charities. From November to December 1999, members of the 200th Red Horse Squadron, Port Clinton, collected more than 400 pounds of supplies to send to the children of Kosovo, and Springfield's 178th Fighter Wing collected more than \$1,000 for the American Cancer Society's Relay for Life. The Ohio Army National Guard extended a charitable hand to the Make-A-Wish Foundation, raising money for the cause by hosting a motorcycle run in September 1999 and sponsoring 13 car wash sites in May 2000 (*above*); the nonprofit organization grants requests by children who have life-threatening illnesses.



## Acts of Heroism

**D**uring this reporting period, several guardmembers were honored for taking actions to safeguard the lives of fellow Ohioans. Senior Airman Glenn Walker, member of Toledo's 180th Fighter Wing, was honored by the Cincinnati Chamber of Commerce for warding off the attacker of a 13-year-old boy. Staff Sgt. Ed Porter, Det. 1, Co. D, 137th Aviation Battalion; Spc. John McGuire, HHC, 1-107th Armor Battalion; and Pvt. Andy Dubois, 612th Engineer Battalion, were recognized for locating and administering first aid to two civilian workers who were trapped inside a collapsed building at the Ravenna Army Ammunition Plant. This fiscal year, Chief Master Sgt. Terry K. Kerr, 121st Air Refueling Wing, received the Medal of Valor from the Ohio Military Hall of Fame and had a conference room at Scott Air Force Base, Ill., named in his honor for extinguishing an in-flight fire during Operation Desert Storm.

## Community Relations

**T**he Public Affairs Office received 323 requests for community relations support in 2000. The Ohio Army and Air Guard supported community service activities which included five air shows and 152 flyovers, as well as numerous parades, color guards and static displays of military equipment. Guardmembers supported various events including Mid-Ohio Food Bank food drives, Athens KidFest, Highland Heights Veterans Peace Memorial and Findlay Armed Forces Day. The Ohio Guard also provided personnel to help erect playground equipment at five different sites and assessed 37 Innovative Readiness Training requests which specifically called for engineer support. Units across the state supported 75 community and non-profit organization requests for loans of military equipment—such as tents, water trailer tanks and cots. Also, countless requests were processed for media, Civil Air Patrol, Junior Reserve Officers' Training Corps and civic leader orientation flights. During this fiscal year, members of the 180th Fighter Wing, Toledo, took their community relations program one step further by initiating a program to dedicate unit aircraft to supportive communities and crew chiefs who reside in those communities. Dedication ceremonies which invited local dignitaries took place in Swanton, Delta and Bowling Green on Dec. 4, 1999 (*above*); Wauseon, Sylvania and Maumee on April 1, 2000; and Holland, Perrysburg and Whitehouse on Sept. 9, 2000.



# ARMY GUARD

## OHIO ARMY NATIONAL GUARD

**T**he three major commands of the Ohio Army National Guard are comprised of 73rd Troop Command, 16th Engineer Brigade and 37th Armor Brigade. During this fiscal year, Brig. Gen. Ronald G. Young carried the responsibility of assistant adjutant general for Army and Col. Gregory L. Wayt served as Ohio's Army Guard chief of staff.

During FY00, the Ohio Army National Guard maintained its number of units, though it inactivated one unit, the 2145th Surgical Detachment, and it activated another, the 191st Engineer Company (Dump Truck). The Army Guard's FY00 Force Structure Allowance settled at 10,701, a reduction of 29 slots from the previous year.

The Ohio Army National Guard had five units selected for the Force Support Package (FSP) program by United States Forces Command. The following FSP units were required to maintain a high level of combat readiness to provide the national command authority a rapid response force in support of national military strategy:

- ◆ 2-174th Air Defense Artillery Battalion (Avenger), McConnellsville
- ◆ 838th Military Police Company, Youngstown
- ◆ 135th Military Police Company, Brook Park
- ◆ 324th Military Police Company, Middletown
- ◆ 5694th Engineer Detachment (Fire Fighting Group), Mansfield

Each year, Ohio's Army Guard honors soldiers who stand above the rest based on their knowledge of military subjects, leadership, Army programs and current events. In January 2000, the state-level winners for 1999 were identified: Traditional Soldier of the Year—Spc. Eric J. Moorehead, Detachment 6, State Area Command; Traditional Noncommissioned Officer of the Year—Staff Sgt. Glenn A. Fisher, Headquarters Detachment, State Area Command; and AGR NCO of the Year—Staff Sgt. Robert J. Hooper, Detachment 4, State Area Command.

While soldiers usually attend their monthly training weekends at the unit's home station, locations for 15 days of annual training can vary greatly. Though many units travel across the country and overseas to support

active component duty stations, the majority of units deploy to Camp Grayling, Mich., for two weeks in the summer. Guardmembers also may attend service schools in AT status, for technical qualification or leadership development. Several locations in Ohio, such as the 145th Regional Training Institute, Camp Perry and Ravenna, facilitate these school environments, as well as additional training requirements—such as weapons qualification and lanes training.

### 73rd Troop Command

The 73rd Troop Command, headquartered at Rickenbacker Army Enclave in Columbus, provides command and control, administrative, logistical and training support for a composite force of combat, combat support and combat service support units across the state.

Units of this command accomplish a diverse array of missions to include military police operations, personnel services, maintenance, medical support, logistical support, water purification, transportation and public affairs. Some of the more specialized units include a special forces com-



**The 324th Military Police Company rehearses its new enemy prisoner of war mission at Fort McCoy, Wisc.**

pany, an assault helicopter battalion and an air defense artillery battalion.

One of the highlights of this command's training year the 371st Corps Support Group's six-week exercise conducting combat support operations at the Joint Reserve Training Center in Fort Polk, La. Spearheaded by the Indiana National Guard, Task Force Hoosier was comprised of various National Guard and Reserve units. The 371st was accountable for all personnel, equipment and supplies during the rotation and conducted ground resupply to forward deployed forces.

Another significant event was the 2-174th Air Defense Artillery Battalion's participation in *Roving Sands*, the U.S. military's largest joint service air and missile defense live-fire exercise at Fort Bliss, Texas. Earning deployability certification, the unit fired missiles at moving targets from both the Stinger and Avenger air defense systems.

Soldiers from the 324th Military Police Company rehearsed their new enemy prisoner of war mission at Fort McCoy, Wisc.; members of Company D, 137th Aviation Battalion honed their maintenance skills in Texas and Germany; while still other units of the 73rd Troop Command participated in training deployments to Camp Grayling and other military sites throughout the United States.

## 37th Armor Brigade

The 37th Armor Brigade, headquartered in North Canton, is the largest combat arms organization in the Ohio Army National Guard. The brigade maintains three maneuver elements—two armor battalions and one mechanized infantry battalion. These battalions are fielded with the M-1 Abrams main battle tanks, automatic grenade launchers, anti-tank missile systems, armored personnel carriers and a full complement of individual weapons. The brigade also possesses both direct support elements and combat service support elements, and serves as command and control for a cavalry squadron during peacetime.

In the area of personnel readiness, the 1-148th Infantry ranked second out of 46 like-type infantry battalions in the Army National Guard during this fiscal year.

During FY00, the brigade conducted Abrams Tank Gunnery (crew qualification tables) at Camp Grayling, Mich.,



**A crew from the 1-134 Field Artillery Battalion fires an M109-SP Howitzer cannon during annual training at Camp Grayling, Mich.**

and Camp Ripley, Minn. The brigade also conducted maneuver training for its tank, infantry, TOW missile systems and scout platoons. The 1-107th Armor deployed a tank platoon to Hohenfels, Germany, to augment the active Army Opposing Forces (OPFOR) battalion at the Combat Maneuver Training Center (CMTTC). The 1-134th Field Artillery conducted both day and night battery-level gunnery at Camp Grayling, Mich.

The 237th Forward Support Battalion supported all these activities and, for the first time in the brigade's history, operated a doctrinally correct Brigade Support Area. The brigade also worked closely with the 112th Engineer Battalion, which was fully integrated in all operations at annual training. They constructed tank fighting positions and artillery battery defensive firing positions, conducted obstacle breaching operations with the brigade's infantry platoons and completed demolitions and other engineer training.

The 37th also hosted the commander and staff representatives from the 25th Armored Brigade of the Hungarian Home Defense Force.

The brigade took part in the Battle Command Training Program at Fort Leavenworth, Kan., then conducted a Brigade Warfighter Exercise at Camp Atterbury, Ind. During this computer-driven command post exercise, the brigade planned and executed both offensive and defensive operations in a scenario based on the Korean peninsula.



**Members of the 216th Engineer Battalion dig a culvert for a new clinic in San Isidro, Nicaragua.**

## 16th Engineer Brigade

The 16th Engineer Brigade, headquartered in Columbus, maintains one engineer group and four battalions which provide a wide variety of construction skills, as well as units trained in bridge erection and fire fighting. The brigade also is designated as the task force headquarters during all statewide emergencies, directing the operations of all engineer and non-engineer units during state active duty.

Members of the 16th Engineer Brigade provided construction and design assistance worldwide, both in aid to civilian authorities and in traditional training environments in 2000.

The 16th Engineer Brigade embarked on an engineering and command-and-control mission in Eagle Pass, Texas, located on the Rio Grande River at the U.S.-Mexican border. As part of Joint Task Force 6, the brigade employed nearly 500 Ohio Guard soldiers from April through July 2000, to improve roadways, emplace culverts and construct a timber trestle bridge and two low water crossing sites or “Texas bridges.” The improvements allow the border patrol to travel with ease along the border and respond to illegal crossings quickly. Participating soldiers in-

cluded soldiers from Headquarters and Headquarters Company, 16th Engineer Brigade, 512th Engineer Battalion, 1193rd Engineer Company, 612th Engineer Battalion and 112th Engineer Battalion.

In its traditional training environment, elements of the 216th Engineer Battalion returned to Nicaragua in support of Task Force Sebaco. Teaming up with guardmembers from other states, Ohio soldiers worked on schools, churches and many other community-based projects.

Internationally, members of HHC, 16th Engineer Brigade, were deployed to the Republic of Korea, Madagascar, Vietnam and Cambodia, providing design and construction support to the Department of Defense. The 186th Engineer Detachment (Utilities) continued construction efforts in Germany while other elements of the 16th Engineer Brigade, participated in *Yama Sakura*, a 9th Army exercise in support of the United States Army-Japan. Members also participated in numerous exercises in the Republic of Korea.

Within Ohio, brigade soldiers used construction and other specialized skills to upgrade training sites in Ravenna and Camp Perry, and to support many innovative readiness projects throughout the year. Near the end of September 2000, Task Force 16 was activated to aid civil authorities in connection with the Xenia tornado in Greene County.

## Camp Perry Training Site

Camp Perry Training Site, located along the western shoreline of Lake Erie, provides traditional and automated small arms rifle and pistol ranges for Ohio Army National Guard soldier training; Camp Perry personnel also operate and support small arms ranges located at Camp Sherman near Chillicothe.

Located just hours from every unit in Ohio, Camp Perry continued to offer cost-effective, state-of-the-art marksmanship opportunities during this fiscal year. The training site is home to the state’s most elaborate Engagement Skills Trainer (EST), which is a multipurpose training device designed to support indoor training of squad-sized units on basic and advanced weapons marksmanship, as well as fundamental tactical skills, by using the latest computer simulation technology. With the EST, units have the option of training in a climate-controlled environment on a year-round, 24-hour basis.

Dining, housing and training facilities available on Camp Perry Training Site are equipped to support battalion- and group-level exercises, as well as mobilization training. Rail head capability on Camp Perry Training Site further facili-

tates mobilization needs, making it one of the few locations in Ohio that can act as an assembly, staging and departure point for both soldiers and equipment.

During FY00 Camp Perry Training Site started construction on two new facilities, a Logistical Support Operations Center and a Range Operations Center. These two state-of-the-art facilities were constructed with both federal and state funds totaling \$2.8 million.

The training site was used extensively by the Army National Guard as well as a wide variety of other organizations including the U.S. Army Reserve, non-Army Department of Defense entities, law enforcement agencies and various civilian organizations. Since 1907, Camp Perry has hosted the annual National Rifle and Pistol Championships, sponsored by the Corporation for the Promotion of Rifle Practice and Firearms Safety and the National Rifle Association.

### Ravenna Training and Logistics Site

Located within the perimeter of the Ravenna Army Ammunition Plant (RVAAP), the Ohio Guard's Ravenna Training and Logistics Site (RTLS) provides training areas and facilities for combat, combat support and combat service support units of the Ohio Army National Guard and all other reserve components. RTLS is comprised of 16,164 acres divided into lettered training areas A through H and J, as well as 13,000 acres of land currently under development for additional training areas.

The 923 acres of training areas A through C consist of a Unit Training Equipment Site (UTES #1), a temporary bivouac area, a Bailey bridge site and Gunnery Table IV (MILES) range, used primarily by M-1 Abrams main battle tanks, as well as a two-unit armory and 260-person barracks. Training Area C includes a Simulation Center, containing an M-1 Abrams Full-Integration Simulation Trainer and a Fire Systems Combined Artillery Training Simulator. An M-1 Mechanized Conduct of Fire Trainer is also located within training area C. Training areas D through H consist of 1,421 acres of wooded area available for dismounted training and field bivouac of troops, with a small amount of off-road vehicular maneuver area. Ground was broken for the new UTES # 1 prior to the end of fiscal year 2000. This

facility is located south of the Simulation Center.

Ohio Army Guard aviation units use the airstrip in training area G on a weekly basis for day and night helicopter operations, and training area J (licensed to the U.S. Air Force Reserve) for parachuting operations conducted by Company B, 2-19th Special Forces Group.

A 21-mile paved, wheeled-vehicle convoy route, a wheeled-vehicle road ambush site and a five-mile forced march route are also available to the Ohio Guard, with the approval of the Department of the Army representative at RVAAP. Additional tracked vehicle training areas opened this past year, adding 1,000 acres of training land previously unavailable.

Saving more than \$3 million in maintenance and other costs this fiscal year, two groups of warehouses on RVAAP were used for the Controlled Humidity Preservation (CHP) and storage of approximately 15 percent of the wheeled and tracked vehicle stock of the Ohio Army National Guard. Seven other buildings were used for cold storage of vehicles and environmental project support materials, while 137 more buildings were made available for secured cold storage of unit equipment.

RTLS served as the annual training site for the 216th Engineer Battalion this year, with the battalion completing major portions of two major wetland mitigation projects mandated by the U.S. Army Corps of Engineers. Consolidated troop labor from battalion units finished several other small projects at RTLS and worked to receive Ohio Envi-



Engineers moved nearly 25,000 cubic yards of dirt to build two berms for an Armor Moving Target System at the Ravenna training site.



**The Ohio Army National Guard began modernizing with UH-60 “Black Hawk” helicopters during FY00.**

ronmental Protection Agency (OEPA) approval to winter-over the training site.

During May and June, RTLS supported the U.S. Army Reserve’s *Operation Golden Cargo*, which moved a significant portion of RVAAP’s stored munitions westward on the facility, freeing-up additional training land on the east side of the facility. RTLS hosted six weeks of continuous day and night training with various units of the Army’s Special Operations Command in June and July. The usage of the facility continues to increase each year; the majority of users are ARNG, USAR and other Department of Defense agencies.

### **Army Aviation Facilities**

The Ohio Army National Guard operates two Army Aviation Support Facilities (AASFs) and an Operational Support Airlift (OSA) flight detachment. During FY00, AASF #1, located in North Canton, maintained 25 aircraft and supported 78 aviators and crewmembers, and AASF #2, located at Rickenbacker Army Enclave, maintained 27 aircraft and supported 115 aviators and crewmembers. Meet-

ing the needs of military and civilian authorities, Ohio’s Army Guard maintained AH-1 “Cobra” gunships, UH-1 “Huey” utility helicopters, UH-60 “Black Hawk” utility helicopters and one C-26B fixed-wing aircraft.

Army National Guard aviators are expected to meet the same flight training requirements as active component aviators, including minimum flying hours, tactical mission flying proficiency and development of skills necessary for 24-hour operations in an all-weather environment. To meet these requirements, the AASFs conduct aircraft qualification transitions, night vision goggle flight training courses and aircrew coordination training for assigned aviators and enlisted crewmembers. Maintaining required proficiency levels, aviation personnel flew more than 4,300 accident-free hours in FY00.

### **145th Regiment, Regional Training Institute**

Located at Rickenbacker Army Enclave in Columbus, the Ohio Regional Training Institute (RTI) provides leadership, military occupational specialty qualification (MOSQ) and quality initiative training to fulfill current and future requirements of the Ohio Army National Guard and the Region E Total Army School System. The RTI can provide concurrent training for nearly 200 students in eight small and two large classrooms. To accommodate student housing, construction on a two-story barracks adjacent to the RTI facility was completed this fiscal year.

The RTI is organized with an Armor Battalion, a General Studies Battalion and a Janus Simulation Team.

The **Armor Battalion** is responsible for conducting armor training for a six-state region under the Total Army School System. With its active proponent school located at Fort Knox, Ky., the Armor Battalion provides quality assurance for all armor courses conducted at each of the RTIs within the six states of Region E. In 1998, the Armor Battalion received accreditation to train MOSQ for soldiers in 19D10, cavalry scout Phase I and II and 19K10, M-1 tank crewman Phase I. In 1999, the Armor Battalion conducted its first 19D BNCOC course and is scheduled for accreditation in TY01.

The **General Studies Battalion** is comprised of three companies. The OCS Company conducts the Officer Candidate School, the Platoon Leader Readiness Course and the Company Commander Readiness Course. The Leadership Company teaches the Phase I, Common Core of both the Basic and Advanced Noncommissioned Officers

Courses (BNCOC and ANCOC), as well as the Army Instructor Training Course and the Small Group Instructor Training Course. The Combat Arms Company is responsible for conducting Phase I, Inactive Duty Training schools for combat arms military occupational specialty (MOS) training, such as for fire support specialists and Avenger crewmen.

During TY00, the **Janus Team** conducted four instructor operator classes and four exercises. During two of its exercises, personnel from the states of Alabama and Pennsylvania as well as Janus contractors from Fort Knox visited to observe some of the innovations the Janus Team has incorporated into their program. Additionally, the Janus Team conducted training seminars for two units in the Military Decision-Making Process during this past year.

During TY00, the RTI graduated approximately 500 soldiers. The Armor Battalion graduated 46; the OCS Company graduated 52 in the Company Level Pre-Command Course and 22 officer candidates; and the Leadership Company graduated 116 NCOES students and 156 in the instructor courses. The RTI also partnered with State Area Command, Detachment 6 (Medical), to train 22 combat life savers.

## Quality Awareness

The State Quality Office, in conjunction with the 145th Regional Training Institute, has joint responsibility for quality training of the Ohio Army National Guard. During this reporting period, the following courses were completed by the indicated number of soldiers: **Quality Awareness** for full-time employees (46) and traditional guardmembers (101); **Facilitator Training** (35); **Unit Advisor Course** (7); **Meeting Management** (42); and **Time Management** (22).

The State Quality Office also advises the senior leadership of the Ohio Army National Guard in areas of strategic planning (development, publication and deployment), various types of workshop development, survey development, and implementation of the Army Performance Improvement Criteria (organizational assessments).

The State Quality Office supported various organizations during this reporting period, including Vocational and Industrial Clubs of America (TQM curriculum development and annual competition); Jobs for Columbus Grads (individual quality competition); and Enlisted Association of the National Guard National Conference (committee meeting facilitator). Ohio's state quality advisor also served

as a regional representative at the National Guard Professional Education Center Quality 2000 Conference in Little Rock, Ark., in August 2000.

The State Quality Office partnered with the Ohio Emergency Management Agency and was instrumental in updating the agency's 2000 strategic plan. The state quality advisor also planned, trained, resourced and successfully evaluated 42 facilitators and recorders for the Ohio Emergency Management Agency's "Terrorism 2000" National Conference, which was held at the Columbus convention center and encompassed all 50 states, more than 1,500 people and 10 breakout sessions, July 5-6, 2000.

The State Quality Office remains committed to the institutionalization of Total Quality Management as the Guard's organizational management system, and championing the tenets of continuous improvement of processes, customer satisfaction, employee empowerment and involvement, and the extensive utilization of teams in all business practices.

## Training through Technology

Despite recent annual decreases in the operations tempo budget, the Ohio Army National Guard continues to progress in the realm of Training Aids, Devices, Simulators and Simulations (TADSS). The primary thrust of the TADSS program is in the virtual arena. Virtual training engages troops as they conduct training without equipment, terrain and other traditionally required support assets. This increases unit readiness levels by compressing more tasks into the same amount of time and reduces the costs associated with traditional training options.

Ohio's virtual simulation devices are used to enhance critical soldier and leader tasks for areas ranging from marksmanship, air defense artillery, field artillery, tank gunnery and maintenance. Army Guard units have demonstrated that effective integration of TADSS significantly improve individual soldier and unit readiness. To the extent possible, available TADSS are deployed at the units, and devices are available at sites such as Camp Perry, Ravenna Training and Logistics Site, and Oxford. In addition, the Janus system located at Rickenbacker is a computer-driven combat simulation system, which is designed to provide battle-focused training for leaders and staffs.

# AIR GUARD

## OHIO AIR NATIONAL GUARD

**W**ith four flying units and seven support organizations constituting the Ohio Air National Guard, the organization closed FY00 with an end strength authorization of 5,014. Flying units conduct day-to-day operations in a decentralized manner—with the headquarters element providing administrative support rather than command and control.

During this fiscal year, Maj. Gen. Paul J. Sullivan carried the responsibility of assistant adjutant general for Air and Col. Myron G. Ashcraft served as Ohio's Air Guard chief of staff. This year, the Ohio Air National Guard led the country in recruiting efforts and exceeded the goal of 100 percent manning, largely due to the tuition benefits offered through the Ohio National Guard Scholarship Program.

Also during this reporting period, state-level awards were presented to both individuals and units for exceptional performance during 1999 at the 2000 Ohio Air National Guard Awards Banquet.

The following units were honored for outstanding performance in significant areas of military operations: Alan P. Tappan Award—179th Airlift Wing, Mansfield; Best Public Affairs Program—121st Air Refueling Wing, Columbus; Ground Safety Award—123rd Air Control Squadron, Blue Ash; Flight Safety Award—180th Fighter Wing, Toledo; and the Pasquale A. Gicale Award—251st Combat Communications Squadron, Springfield.

The Air Guard also honored the following individuals based on their professional skills, knowledge, performance and leadership: Airman of the Year—Airman 1st Class Erin M. Grass, 178th Fighter Wing; Noncommissioned Officer of the Year—Tech. Sgt. Jeffery C. Wandell, 200th RED HORSE Squadron; Senior NCO of the Year—Senior Master Sgt. Christopher C. Muncy, 251st Combat Communications Group; First Sergeant of the Year—Master Sgt. Margaret J. Washington, 179th Airlift Wing; Second Lieutenant of the Year—2nd Lt. Kimberly Norman, 178th Fighter Wing.

During this fiscal year, the Ohio Air Guard, alongside its active duty counterparts, began support of the Air Force's new Expeditionary Aerospace Force concept. Ohio's complement of refueling, airlift, fighter aircraft and support units augmented flight and support packages tailored to



**Col. Richard Green accepts the Tappan Award for the 179th Airlift Wing, which earned the title of Ohio's outstanding ANG unit for its efforts in 1999.**

support warfighting commanders in chief. During this reporting period, almost every unit in the Ohio Air National Guard deployed members around the world to support Air Force missions. Ohio's Aerospace Expeditionary Force members were vital to meeting contingency requirements in Bosnia, Kosovo, Turkey, Kuwait and Qatar. Airmen also supported other Air Force operations in countries such as England, France, Hungary and Italy.

Maintaining a high level of readiness, Ohio Air Guard units also conducted valuable training missions in the continental United States and participated in many organizational readiness evaluations and inspections throughout the year.

### Headquarters

Ohio Air National Guard Headquarters, located at Beightler Armory in Columbus, coordinates the organization, training and equipping of units, and recommends state implementation of Air Force and National Guard Bureau policies to the adjutant general.

Headquarters also administers personnel policies for all members of the Ohio Air National Guard and coordinates the development and administration of federal and state funding agreements necessary to maintain the fa-

cilities and services of Air National Guard organizations across the state.

Headquarters staff supported a December 1999 overseas command visit attended by Maj. Gen. John H. Smith, Lt. Gov. Maureen O'Connor, Civilian Aide to the Secretary of the Army William Willoughby, state Rep. Rex Damsschroeder and Employer Support of the Guard and Reserve state Chair Phil Gubbins. After first landing at Ramstein Air Base, Germany, the delegation visited members of the 121st Air Refueling Wing at Geilenkirchen NATO Air Base; personnel of the 179th Airlift Wing at Seeb-North Airport, Oman; and Hungarian dignitaries at Kecskemet Air Base, where they witnessed the fruits of Ohio's State Partnership Program.

The organization is also responsible for managing the Ohio Air National Guard awards program each year.

### 121st Air Refueling Wing

The 121st Air Refueling Wing, located at Rickenbacker Air National Guard Base in Columbus, provides air refueling support to Air Force, Navy, Marine Corps and allied aircraft, and airlift support when needed. During FY00, the unit's KC-135R "Stratotanker" aerial refuelers flew 1,648 sorties for a total of 5,009 accident-free hours.

The 121st supported contingency operations including **Northern Watch**, providing two aircraft, two aircrews and 15 maintenance personnel to Incirlik, Turkey, from July to August 1999. The 121st flew missions to Curacao in the Netherland Antilles Islands in October 1999 and January through February 2000 to support **Coronet Nighthawk**, a drug interdiction mission directed by U.S. Southern Command. The unit provided two aircraft, three aircrews and 15 maintenance personnel in December 1999 and again in March and April of 2000 at Geilenkirchen, Germany, to support NATO Airborne Warning And Control Systems (AWACS) aircraft. In March 2000, 29 members of the 121st Civil Engineering Squadron deployed to support the wartime training exercise **Silver Flag** at Tyndall Air Force Base, Fla. The unit provided one aircraft, two aircrews and three crew chiefs on two-week rotations for 30 days during May 2000 at Keflavik, Iceland. The 121st also supported a capstone mission to South and Central America in May 2000.

Significant events that took place this reporting period included the unit's conversion to PACER CRAG, an automated avionics program for aircraft navigation; an April 2000 visit by Lt. Gen. Russell C. Davis, Chief of National

Guard Bureau; and the unit passing the Aircrew Standardization Evaluation in June 2000.

The 121st Air Refueling Wing won several significant awards during this reporting period. The unit was recognized for **outstanding community service** at the Federal Executive Association's 23rd Annual Excellence in Government Service Awards Luncheon. Gov. Bob Taft presented the unit with the **Governor's Award for Outstanding Achievement in Pollution Prevention** in October 1999. The 121st accepted the **Air National Guard Recycling Award** at the Air National Guard Environmental Training Workshop in Gulfport, Miss., in February 2000.

### 178th Fighter Wing

The 178th Fighter Wing, located in Springfield, spent the first full year in its new mission as a Flying Training Unit. In its new mission, the unit is responsible for training proficient combat pilots in the F-16 fighter jet. Though the majority of the unit lost its wartime tasking with this new mission, approximately 400 positions still maintain a wartime tasking for active duty in the event of a national emergency or war. During FY00, the unit's F-16 "Fighting Falcon" aircraft flew 2,998 sorties for a total of 3,702 accident-free hours.

Because of the conversion efforts, the unit worked to increase its full-time manning, planned for the loss of traditional guardmember slots, assessed construction requirements and worked to obtain new buildings and remodeling projects. The conversion was scheduled to be complete April 1, 2001.

The first transition class began with one student on July 1, 1999, while the second IP, or instructor pilot class, began with four students on Sept. 1, 1999. The first full-up transition class of four students began April 17, 2000. After completing the academic part of the course, the students began flying in mid-March. In all, one air-to-ground course graduated one student; one transition course graduated one student; and two instructor pilot courses graduated seven students.

In addition to adjusting to its new mission, the 178th dedicated most of the fiscal year to training exercises. About 450 unit members attended annual training at the Combat Readiness Training Center (CRTC) in Gulfport, Miss., from July 25 through Aug. 7, 1999. Approximately 90 operations and maintenance personnel deployed to Tyndall AFB, Fla., Aug. 14-28, 1999, to support **Combat Archer**, an exercise which fired a limited number of live missiles at



**Medics from the 178th Fighter Wing deployed to Belize, visiting nine villages and treating about 3,000 people.**

drones. From Jan. 22 to Feb. 5, 2000, about 75 unit members deployed to Savannah, Ga., for Dissimilar Aircraft Training.

Several major training exercises also were conducted at the flight and squadron level. The 178th Communications Flight deployed to Homestead Air Reserve Station, Fla., for **Buckeye Venture '99** to provide computer systems training and support. The civil engineering squadron deployed to Fort Indiantown Gap, Pa., from July 23-25, 1999, for war skills training. Members of the civil engineering squadron deployed to Tyndall AFB, Fla., from Jan. 30 to Feb. 5, 2000, to participate in **Silver Flag**, a wartime training exercise. Sixty members of the CES deployed to Beale AFB, Calif., from April 29-May 13, 2000, to augment home station civil engineers.

Unit members participated in several other significant events this fiscal year. Sixty members of the medical squadron deployed to **Belize** July 10-24, 1999, on a humanitarian mission to provide health care and health care education to the local population. From Jan. 11 through Feb. 13, 2000, the 178th Security Forces Squadron sent a team of 13 to the United Arab Emirates in support of **Operation Southern Watch** as part of the Aerospace Expeditionary Force. The 178th won the annual **Turkey Shoot** gunnery competition in October 1999. Gov. Bob Taft visited the unit on Oct. 16, 1999, receiving a Turkey Shoot flight briefing, a familiarization with the pilots flight gear and an overview of the F-16. Gov. Taft was the first governor to visit the unit in at least 10 years.

## 179th Airlift Wing

The 179th Airlift Wing, Mansfield, provides worldwide air transportation of personnel and cargo, including airland and airdrop with Adverse Weather Aerial Delivery System (AWADS) capability. During FY00, the unit's C-130H2 "Hercules" transport aircraft flew 1,600 sorties for a total of 3,150 accident-free hours.

During this reporting period, the 179th served as the lead unit in the first Air National Guard deployment under the Aerospace Expeditionary Force concept when it deployed 127 unit members to Seeb, Oman, Sept. 22 through Dec. 30, 1999. This deployment was in direct support of **Operation Southern Watch**, which enforces the southern no-fly zone over Iraq. The operation was further supported by the 179th with additional deployments to Azores; Crete; Al Jabar Air Base, Kuwait; Prince Sultan Air Base, Saudi Arabia; and Doha, Qatar.

The unit sent personnel to other major deployments at Kadena Air Base, Japan; Incirlik, Turkey; Ramstein Air Base, Germany; Pope AFB, N.C.; and the South Pole. Fifty members from various units deployed to San Juan, Puerto Rico, for **Coronet Oak**, and 142 members deployed to Savannah, Ga., for **Crisis Reach 00-14**.

The 179th Airlift Wing sent its personnel to various annual training locations throughout the fiscal year, to include Dover AFB, Del.; Eglin AFB, Fla.; Alpena, Mich.; and Ramstein AB, Germany. In addition, 38 members of the civil engineering squadron deployed to Tyndall AFB, Fla., to support **Silver Flag**; 10 members from the communication flight deployed to Hurlburt AFB, Fla., for **Buckeye Achiever**; 12 members from the logistics squadron deployed to Davis-Monthan AFB, Ariz., to participate in the annual supply and fuels **Rodeo** competition; and 75 members deployed to Cape Canaveral Air Force Station, Fla., to train in a bare base environment during **War Skills 2000**.

The 179th Support Group received an Environmental Compliance Assessment and Management Program (ECAMP) inspection July 12-16, 1999, and on Nov. 3, 1999, two members from the wing's logistics group were awarded the **Air National Guard Voluntary Environmental Award**.

## 180th Fighter Wing

The 180th Fighter Wing, located in Toledo, continually trains and stands ready to employ conventional air-to-surface and air-to-air weapons as directed by the order of

battle. During FY00, the unit's F-16 jet aircraft flew 2,686 sorties for a total of 3,952 accident-free hours.

During this reporting period, the unit participated in two major deployments in support of **Operation Northern Watch**. From Sept. 6 to Oct. 8, 1999, and again April 19 to May 20, 2000, the 180th Fighter Wing deployed more than 200 members and several aircraft to Incirlik Air Base (AB), Turkey, where the unit flew missions to enforce the no-fly zone over northern Iraq. Unit members also supported Aerospace Expeditionary Force contingencies and other deployments at Incirlik AB, Turkey; Ramstein AB, Germany; Aviano AB, Italy; Istres, France; Moran AB, Spain; Ali Al Salem, Kuwait; and Prince Sultan Air Base, Saudi Arabia.

From Jan. 23 to Feb. 5, 2000, 145 unit personnel, and 10 F-16 aircraft deployed to Davis Monthan Air Force Base (AFB), Ariz., for **Snowbird 2000**, where the unit was able to leave the inclement weather of Ohio and train during the winter months. The unit also was able to practice with live ordinance at the Goldwater Range complex. More than 200 unit members deployed July 23-29, 2000, to the Alpena Combat Readiness Training Center in Michigan for **Alpena Gunnery 2000**. More than 40 members of the unit's civil engineering squadron and services flight deployed June 3-17, 2000, to augment base operations at Camp Navajo in Flagstaff, Ariz.

The 180th garnered several awards for its safety efforts in 1999, including the **Ohio Air National Guard Flying Safety Trophy**, the **Air National Guard Flying Safety Award** and the **Air Combat Command Flying Safety Award**, culminating in the unit winning the **United States Air Force Flying Safety Award**. The unit's newsletter, *The Stinger*, was named the best Ohio Air National Guard newsletter.

### 123rd Air Control Squadron

The 123rd Air Control Squadron (ACS), located at Blue Ash Air National Guard Station in Cincinnati, is a mobile Control and Reporting Element. Equipped with an air surveillance radar, generators, tactical vehicles, point-to-point, ground-to-air and satellite communications, the 123rd provides an integrated air picture and theater missile defense warning to the Air Operations Center via data link. Operationally, the 123rd provides surveillance and identification of aircraft within the assigned area of responsibility, directs defensive and offensive air missions and can be tasked to direct

air defense and airspace management activities.

During this fiscal year, the 123rd ACS was tasked under a Presidential Selected Reserve Call-Up. From Dec. 1, 1999, until May 2, 2000, 78 unit personnel were deployed at Ali Al Salem AB, Kuwait, to support **Operation Southern Watch**. In theater, operating as the 9th Expeditionary Air Control Squadron, the unit maintained continuous 24-hour surveillance of the southern no-fly zone over Iraq and provided an integrated air picture to the Commander, Joint Task Force Southwest Asia. The unit also managed data links, air defense assets and controlled over 2,400 coalition sorties.

Throughout the year, the 123rd ACS routinely provided ground control intercept radar services to local flying units and plus various flying units from around the country and Canada. In addition to participating in numerous Category I, II and III System Training Exercises, the Blue Ash unit handles more than 1,200 flying/data link events yearly, with the majority being controlled in the Buckeye Military Operating Area. The 123rd was also chosen as the test unit for Radar Selected Parts upgrade which started in October 1999.

Among the honors received this fiscal year, the 123rd ACS was presented the **Air Force Outstanding Unit Award**, the **Air National Guard Outstanding Air Control Squadron of 1999**, the **Ohio Air National Guard Ground Safety Trophy** and, for the seventh time in the past decade, was the recipient of the **Distinguished Mission Support Squadron** awarded by the National Guard Association of the United States.



Col. Harry "A.J." Feucht and Maj. Gen. John H. Smith present Gov. Bob Taft with a flag that was transported in an F-16 by the 180th Fighter Wing during Operation Northern Watch.



Members of the 200th RED HORSE Squadron construct a K-span building at Camp Snoopy in Doha, Qatar.

## 200th RED HORSE Squadron

The 200th RED HORSE Squadron (RHS), located at Camp Perry near Port Clinton, is a highly mobile, self-sufficient civil engineering response force able to support contingency and special operations worldwide. With RED HORSE being an acronym for Rapid Engineer Deployable Heavy Operations Repair Squadron Engineering, the 200th can accomplish a variety of missions to include well drilling, rapid runway repair, airfield lighting, communications, mobile concrete operations, explosive demolition and water purification.

During FY00, the 200th RED HORSE Squadron, along with its sister unit (201st RED HORSE Flight from Fort Indiantown Gap, Pa.), deployed on five rotations to Camp Snoopy, Doha, Qatar, to provide heavy construction operations and support for **Operation Southern Watch**. The unit also sent personnel on training missions to Elmendorf AFB, Alaska; Trenton, Canada; Dugway Proving Grounds, Utah; Traverse City, Mich., Grand Junction, Colo.; Camp Perry Training Site; and Rickenbacker ANG Base.

Among the honors received this fiscal year, the 200th RHS was awarded the **Air Force Outstanding Unit Award**, and the squadron's marksmanship team once again led the state of Ohio in the Chief of the National Guard Marksmanship Championships. RHS team members placed first in the following competitions: Combat Pistol, Combat Rifle, Air Pistol, Air Rifle, Small Bore Pistol and Small Bore Rifle.

## 220th Engineering Installation Squadron

The 220th Engineering Installation Squadron (EIS), located in Zanesville, provides the Air Force Communications Systems Center with fully-trained technicians capable of engineering, installing and sustaining communications systems and services.

The 220th EIS installs and maintains electronics and cable communications systems using teams of three to 10 personnel deployed under the supervision of a team chief. During FY00, the 220th's wartime requirements were increased by 25 percent due to the deactivation of two active-duty EI squadrons. Part of the tasking this year was the direct support of

the 9th Air Force in Southwest Asia. The unit deployed personnel to Shaw AFB, S.C., to sustain and maintain an EI Small Management Team, which was responsible for the total management of approximately 70 communications projects throughout the area of operation. More than 25 unit personnel deployed to Southwest Asia, either in AEF or direct support of the communications projects.

In the last year, the 220th was involved in and headed several Combat Information Transport System (CITS) installations, Base Cable Replacement projects, High Frequency Antenna and Radio Installation jobs and other workload opportunities stateside and overseas. Likewise, the 220th ambitiously served as the lead unit for all Federal Emergency Management Agency (FEMA) communications workload for the Air National Guard. The unit has served as a facilitator and was responsible for three ANG EI conferences during the past year.

## 251st Combat Communications Group

The 251st Combat Communications Group, located in Springfield, provides command communications and terminal air traffic control services in support of tactical air forces.

The 251st deployed members to various locations this reporting period, including on-board the U.S.S. Mount Whitney, Norfolk, Va., in support of **Joint Task Force Exercise-001**; to Southwest Asia for comm-computer maintenance support of an Aerospace Expeditionary Force commitment; and to Prince Sultan Air Base, Saudi Arabia, for 90 days to help write a database for the theater. Unit

members also lent their expertise and experience to units involved in training activities and inspection preparation, and to support **Global Patriot 2000, Joint User Switch Exercise (JUSE)** and NGB-sponsored **Exercise Joint Patriot 2000**. The unit supported Air Traffic Operational Support (formerly Centre Vigilance) at the Alpena, Mich., and Volk Field Training Facility, Wisc.; assisted in planning assault strip construction and operations at Dugway Proving Grounds, Utah; and provided the lead ground radio communications planner for Y2K readiness in Ohio.

Members of the group's subordinate unit, the 269th Combat Communications Squadron, completed and delivered the last of the 15 Rapid Mobile Tech Control (RAMTEC) packages, a new piece of communications equipment unit members proposed and designed to replace the TSQ-111 Unit Type Code, which is to be fielded Air Force-wide. The 269th and 251st both provide instructors, equipment and facilities to the distance learning NCO Professional Military Education seminar course, and 251st members manage the State Senior NCO Council, which reviews and works on Ohio ANG enlisted member issues.

The 251st underwent a Unit Compliance Inspection for Headquarters, Air Combat Command, in September and earned the **Air Force Outstanding Unit Award** for this reporting period.

### 555th Air Force Band

The 555th Air Force Band, located in Toledo, provides musical support for military ceremonies, official protocol functions, troop morale and retention events, recruiting programs, and Air Force and Department of Defense community relations programs that project the Air Force image and promote national heritage.

The 555th performed annual training June 23 through July 2, 2000, to provide recruiting, military and community relations support to the Ohio National Guard and the "Triple Nickel" area of operation. In addition, the band performed at the "largest air show in the world," the **Royal International Air Tattoo**, July 18-24, 2000, at Cottesmore Royal Air Base, United Kingdom.

Other significant achievements during this reporting period include performances by the concert band (23), jazz band (21), protocol combo (9), rock band (17), woodwind ensemble (14), flute ensemble (14), ceremonial band/funerals (3) and individual musicians (28). Notable performances included playing at the change-of-command

ceremony for Col. Tom Schart, 180th Fighter Wing; the Family Day Pavilion Party attended by state Sen. Linda Furney; the immigration and naturalization ceremony attended by U.S. Rep. Marcy Kaptur; and the televised live performance of the rock band on Channel 24 in Toledo, which publicized July 4th activities sponsored by the 180th Fighter Wing and the Ohio National Guard Scholarship Program.

Overall, the band accomplished 132 performances, playing for a combined audience of more than 427,500. In addition, the unit exceeded Air Force standards during an Operational Readiness Inspection in April 2000.

### 164th Weather Flight

The 164th Weather Flight, located at Rickenbacker Air National Guard Base in Columbus, provides 24-hour tactical weather observing and forecasting support to an Army commander, his/her staff and all attached aviation assets. Beginning this fiscal year, the 164th was also assigned to provide exercise flying support to all four Air National Guard flying wings in Ohio.

During this reporting period, the weather flight completed annual training in support of the 155th Separate Armored Brigade of the Mississippi Army National Guard at Camp Shelby, Miss. During this exercise, the 164th was the first Guard weather flight to be rated as "outstanding" by the Air Combat Command inspector general while supporting the Army in the field during an Operational Readiness Inspection. Also during this fiscal year, one unit member deployed to the base weather station at Incirlik, Turkey, for two weeks on an Air Expeditionary Force rotation.



The Triple Nickle performed at a hangar dance during the famed Royal International Air Tatoo in England.

# STATE AND FEDERAL FUNDING

# FUNDING

The National Guard Bureau serves as administrator of funds appropriated by Congress each year and apportions the funds to the various states in support of the National Guard. During FY00, Ohio's allotment of \$300,312,577 in federal funds was authorized and expended as noted in Table 1.

During the state fiscal year, the Adjutant General's Department dispersed \$11,322,784 in General Revenue Funds appropriated by the state, noted in Table 2. Table 3 summarizes the total disbursements of General Revenue Funds, State and Federal Special Revenue Funds and Capital Improvement Funds.

**TABLE 1 - Summary of Federal Appropriated Funds FY00**

## OHIO ARMY NATIONAL GUARD

Annual Training .....	\$ 10,979,700
Service Schools .....	\$ 3,111,800
Special Training .....	\$ 3,605,800
Aviation Training & Support .....	\$ 1,165,200
Counter Narcotics Program .....	\$ 1,004,800
Recruiting Activities .....	\$ 1,645,800
Medical Care, Hospitalization and Incap Pay .....	\$ 304,577
Military Uniforms .....	\$ 1,828,100
Subsistence .....	\$ 1,134,200
Full-Time Technician Pay .....	\$ 28,260,000
Equipment .....	\$ 3,227,800
Repair Parts .....	\$ 3,797,100
Petroleum - Oils - Lubricants .....	\$ 567,800
Transportation Costs .....	\$ 722,700
Safety .....	\$ 120,000
Environmental Related Costs .....	\$ 3,407,800
Communications and Visual Information .....	\$ 966,100
Real Property Operations and Maintenance .....	\$ 5,223,200
Logistical Supplies and Services .....	\$ 1,090,900
Military Support to Civilian Authorities .....	\$ 28,900
Training Site Support .....	\$ 530,300
Data Processing Systems Expenses .....	\$ 1,069,100
Administrative Services .....	\$ 526,400
Family Assistance .....	\$ 62,800
Traditional Guard Pay .....	\$ 25,069,827
Active Guard/Reserve (AGR) Pay .....	\$ 23,241,195
Special Forces Operating & Maintenance .....	\$ 124,777
Weapons of Mass Destruction Team .....	\$ 287,700
Major Construction .....	\$ 2,523,152

**Total Ohio ARNG ..... \$ 125,627,528**

## OHIO AIR NATIONAL GUARD

### Operation and Maintenance (by base)

Rickenbacker Airport .....	\$ 12,154,502
Mansfield ANG Base .....	\$ 5,227,712
Springfield ANG Base .....	\$ 16,708,525
Toledo ANG Base .....	\$ 16,337,352
<b>Subtotal .....</b>	<b>\$50,428,091</b>

### Military Construction (by base)

Rickenbacker Airport .....	\$ 0
Mansfield ANG Base .....	\$ 2,311,742
Springfield ANG Base .....	\$ 5,029,325
Toledo ANG Base .....	\$ 9,323,722
<b>Subtotal .....</b>	<b>\$ 16,664,789</b>

### Full-Time Technician Pay (by base)

Rickenbacker Airport .....	\$ 16,305,435
Mansfield ANG Base .....	\$ 11,664,238
Springfield ANG Base .....	\$ 16,099,750
Toledo ANG Base .....	\$ 14,878,002
<b>Subtotal .....</b>	<b>\$ 58,947,425</b>

### Traditional Guard Pay (by base)

Rickenbacker Airport .....	\$ 17,037,575
Mansfield ANG Base .....	\$ 6,199,731
Springfield ANG Base .....	\$ 8,912,110
Toledo ANG Base .....	\$ 5,455,857
<b>Subtotal .....</b>	<b>\$ 37,605,273</b>

### Active Guard/Reserve (AGR) Pay (by base)

Rickenbacker Airport .....	\$ 5,167,820
Mansfield ANG Base .....	\$ 2,386,308
Springfield ANG Base .....	\$ 1,701,200
Toledo ANG Base .....	\$ 1,784,143
<b>Subtotal .....</b>	<b>\$ 11,039,471</b>

**Total Ohio ANG ..... \$ 174,685,049**

**TABLE 2 - Summary of State Appropriated Operating Funds (GRF) FY00**

Appropriation Description	Personal Service	Maintenance	Equipment	Other	Total
Air National Guard .....	\$733,805 .....	\$1,107,551 .....	\$25,149 .....	\$0 .....	\$1,866,505
Army National Guard .....	\$1,351,861 .....	\$2,642,651 .....	\$39,680 .....	\$978 .....	\$4,035,170
Army Deferred .....	\$227,565 .....	\$0 .....	\$0 .....	\$0 .....	\$227,565
Central Administration .....	\$3,216,254 .....	\$937,638 .....	\$457,873 .....	\$0 .....	\$4,611,765
Ohio National Guard Scholarships .....	\$0 .....	\$587 .....	\$55 .....	\$444,026 .....	\$444,668
Ohio National Guard Unit Funds .....	\$0 .....	\$0 .....	\$0 .....	\$118,086 .....	\$118,086
<b>Total-Ohio National Guard .....</b>	<b>\$5,529,485 .....</b>	<b>\$4,688,427 .....</b>	<b>\$522,757 .....</b>	<b>\$563,090 .....</b>	<b>\$11,303,759</b>
Ohio Military Reserve .....	\$0 .....	\$19,025 .....	\$0 .....	\$0 .....	\$19,025
<b>Total-General Revenue Funds .....</b>	<b>\$5,529,485 .....</b>	<b>\$4,707,452 .....</b>	<b>\$522,757 .....</b>	<b>\$563,090 .....</b>	<b>\$11,322,784</b>

**State/Federal Calendar  
Fiscal Year 2000**

July 1999	STATE FISCAL YEAR 2000
August 1999	
September 1999	
October 1999	FEDERAL FISCAL YEAR 2000
November 1999	
December 1999	
January 2000	
February 2000	
March 2000	
April 2000	
May 2000	
June 2000	
July 2000	
August 2000	
September 2000	

*Total federal funds spent throughout Ohio during this fiscal year in direct support of the Adjutant General's Department were \$300,312,577; the state of Ohio expended \$11,322,784. Simply put, approximately \$26.52 in federal dollars were provided for every state dollar spent for the department.*

**TABLE 3 - Summary of Vouchered Disbursements FY00**

General Revenue Funds .....	\$11,322,784
State Special Revenue Funds .....	\$1,573,661
Federal Special Revenue Funds .....	\$17,199,468
Capital Improvements .....	\$1,080,840
<b>Total Vouchered Disbursements .....</b>	<b>\$31,176,753</b>

# ECONOMIC IMPACT

# ECONOMIC IMPACT

## By Economic Development Region

This information includes the Guard's important contributions to the economic development regions identified by the Governor under the auspices of the Ohio Department of Development to "attract, retain and create business in Ohio."

Each region has an Economic Development Regional Office that serves as outreach centers that provide the delivery of economic development incentives and services to the Ohio business community.

Twelve Governor's Regional Economic Development Representatives oversee the offices and serve as coordinators of economic development initiatives within their respective regions. These regional representatives and their staffs help companies interested in locating or expanding in their region by providing essential geographic, economic, educational and industrial information about the communities they serve.

## By County

The Economic Impact information reflects the Adjutant General's Departments's actual expenditures (both state and federal) in each county. These figures, when multiplied by the Gross Income Multiplier (4.5648) would provide a greater total economic impact to Ohio. The U.S. Army Corps of Engineers uses the number to represent the amount of money (federal dollars) that stays in the state or area and its impact on the economy. That is the change in income resulting from each additional dollar of all processing and industrial output. A brief explanation of categories which are not self-explanatory is listed below:

**Military Pay (IDT) Army** - "traditional" Army Guard inactive duty training; one weekend per month.

**Military Pay (AT) Army** - "traditional" Army Guard annual training; normally 15 days per year.

**Tech Pay Army** - full-time civilian employees of the Army National Guard, wears uniform on duty.

**Tech Pay Air** - full-time civilian employees of the Air National Guard, wears uniform on duty.

**AGR Pay Army** - Army Guardmembers who perform and receive orders for full-time National Guard duty in excess of 179 consecutive days.

**AGR Pay Air** - Air Guardmembers who perform and receive orders for full-time National Guard duty in excess of 179 consecutive days.

**IDT/AT Pay Air** - "traditional" Air Guardmembers who perform training in a federal status while not on active duty; training includes one weekend a month and annual training.

**State Empl Salary** - State of Ohio Adjutant General's Department civilian employees.

# ECONOMIC IMPACT BY ECONOMIC DEVELOPMENT REGION

REGION 1	REGION 2	REGION 3
Delaware ..... \$171,651 Fairfield ..... \$171,452 Fayette ..... \$830 Franklin ..... \$78,760,009 Licking ..... \$4,380,667 Logan ..... \$320,687 Madison ..... \$1,885 Pickaway ..... \$173,125 Union ..... \$333  <b>Direct Impact</b> <b>\$83,980,639</b> <b>Gross Impact</b> <b>\$383,354,821</b>	Defiance ..... \$0 Erie ..... \$2,351,185 Fulton ..... \$4,063 Henry ..... \$251,593 Lucas ..... \$18,032,539 Ottawa ..... \$2,620,270 Sandusky ..... \$9,093,586 Williams ..... \$75 Wood ..... \$2,604,673  <b>Direct Impact</b> <b>\$34,957,984</b> <b>Gross Impact</b> <b>\$159,576,205</b>	Allen ..... \$1,453,821 Auglaize ..... \$479,317 Hancock ..... \$176,502 Hardin ..... \$451 Mercer ..... \$8,044 Paulding ..... \$0 Putnam ..... \$481 VanWert ..... \$474  <b>Direct Impact</b> <b>\$2,119,090</b> <b>Gross Impact</b> <b>\$9,673,222</b>
REGION 4	REGION 5	REGION 6
Champaign ..... \$307,103 Clark ..... \$28,923,973 Clinton ..... \$107,173 Darke ..... \$296,447 Greene ..... \$37,573 Miami ..... \$876,910 Montgomery ..... \$3,696,737 Preble ..... \$2,338,376 Shelby ..... \$843  <b>Direct Impact</b> <b>\$36,585,135</b> <b>Gross Impact</b> <b>\$167,003,824</b>	Butler ..... \$1,044,750 Clermont ..... \$1,763,080 Hamilton ..... \$6,574,979 Warren ..... \$408,346  <b>Direct Impact</b> <b>\$9,791,155</b> <b>Gross Impact</b> <b>\$44,694,664</b>	Ashland ..... \$368,642 Crawford ..... \$8,574 Huron ..... \$489,970 Knox ..... \$749,501 Marion ..... \$449,134 Morrow ..... \$122 Richland ..... \$28,341,799 Seneca ..... \$109,832 Wyandot ..... \$0  <b>Direct Impact</b> <b>\$30,517,574</b> <b>Gross Impact</b> <b>\$139,306,622</b>
REGION 7	REGION 8	REGION 9
Adams ..... \$858 Brown ..... \$65,093 Gallia ..... \$0 Highland ..... \$323,590 Jackson ..... \$0 Lawrence ..... \$172,183 Pike ..... \$235,665 Ross ..... \$379,124 Scioto ..... \$433,554 Vinton ..... \$206  <b>Direct Impact</b> <b>\$1,610,273</b> <b>Gross Impact</b> <b>\$7,350,574</b>	Cuyahoga ..... \$3,449,129 Geauga ..... \$461,666 Lake ..... \$3,355 Lorain ..... \$408,990  <b>Direct Impact</b> <b>\$4,323,140</b> <b>Gross Impact</b> <b>\$19,734,269</b>	Medina ..... \$407,657 Portage ..... \$842,263 Stark ..... \$5,245,023 Summit ..... \$5,303,951 Wayne ..... \$420,136  <b>Direct Impact</b> <b>\$12,219,030</b> <b>Gross Impact</b> <b>\$55,777,428</b>
REGION 10	REGION 11	REGION 12
Belmont ..... \$81,748 Carroll ..... \$252 Columbiana ..... \$356 Coshocton ..... \$517,906 Guernsey ..... \$128,926 Harrison ..... \$777 Holmes ..... \$0 Jefferson ..... \$136,503 Muskingum ..... \$2,161,580 Tuscarawas ..... \$18,421  <b>Direct Impact</b> <b>\$3,046,469</b> <b>Gross Impact</b> <b>\$13,906,522</b>	Athens ..... \$6,850 Hocking ..... \$1,186 Meigs ..... \$0 Monroe ..... \$0 Morgan ..... \$2,429,891 Noble ..... \$385 Perry ..... \$2,024 Washington ..... \$0  <b>Direct Impact</b> <b>\$2,440,336</b> <b>Gross Impact</b> <b>\$11,139,646</b>	Astabula ..... \$31,655 Mahoning ..... \$2,086,499 Trumbull ..... \$557,995  <b>Direct Impact</b> <b>\$2,676,149</b> <b>Gross Impact</b> <b>\$12,216,085</b>

# ECONOMIC IMPACT BY COUNTY - FISCAL YEAR 2000

COUNTY	MILITARY PAY (IDT) ARMY	MILITARY PAY (AT) ARMY	TECH PAY ARMY	TECH PAY AIR	AGR PAY ARMY	AGR PAY AIR	IDT/AT PAY AIR	STATE EMPLOY SALARY	STATE TUITION GRANT	FEDERAL CONTRACTS PO/ARMY	FEDERAL CONTRACTS PO/AIR	STATE CONTRACT PO	TOTAL DOLLARS PER COUNTY
ADAMS												858	858
ALLEN	560,362	283,350	374,123		177,766			36,483		3,696		18,041	1,453,821
ASHLAND	211,841	86,998			63,090			4,086				2,627	368,642
ASHTABULA								224		11,430		20,001	31,655
ATHENS									4,300			2,550	6,850
AUGLAIZE	270,765	116,435			54,898							37,219	479,317
BELMONT												81,748	81,748
BROWN										65,060		33	65,093
BUTLER	490,637	192,389	30,110		179,50			43,954		88,633		19,518	1,044,750
CARROLL												252	252
CHAMPAIGN	140,165	56,734			60,126					48,960		1,118	307,103
CLARK	349,746	146,56	231,586	14,972,135	437,878	1,613,163	7,753,536	2,158,271		18,518	1,185,343	57,231	28,923,973
CLERMONT	203,747	84,094	262,184		60,126			10,476		1,140,000		2,453	1,763,080
CLINTON								106,511				662	107,173
COLUMBIANA												356	356
COSHOCTON	273,483	111,660			130,710							2,053	517,906
CRAWFORD												8,574	8,574
CUYAHOGA	1,221,579	554,107	597,168		500,183				27,907	400,551		147,634	3,449,129
DARKE	127,038	49,883			118,511							1,015	296,447
DEFIANCE													-
DELAWARE	109,180	41,284								14,860		6,327	171,651
ERIE	222,000	94,113			59,255					1,943,216		32,601	2,351,185
FAIRFIELD										1,402		170,050	171,452
FAYETTE												830	830
FRANKLIN	5,968,247	2,249,711	10,217,473	15,849,435	13,435,690	4,986,992	16,400,397	3,391,640	211,917	2,487,028	1,404,445	2,157,034	78,760,009
FULTON									50			4,013	4,063
GALLIA													0
GEAUGA	250,928	117,310			89,754			149				3,525	461,666
GREENE					28,756							8,817	37,573
GUERNSEY								116,842		8,150		3,934	128,926
HAMILTON	1,129,455	493,634	358,867	1,127,615	594,728	88,037	1,158,574	221,291	95,199	1,124,594	122,800	60,185	6,574,979
HANCOCK			35,126		56,641					75,474		9,261	176,502
HARDIN												451	451
HARRISON												777	777
HENRY	113,454	110,157			27,449							533	251,593
HIGHLAND	153,021	111,004			59,255							310	323,590
HOCKING												1,186	1,186
HOLMES													0
HURON	291,198	114,478			28,756			32,131		20,825		2,582	489,970
JACKSON													0
JEFFERSON	101,114	34,206										1,183	136,503
KNOX	270,851	94,275			382,545				1,271			559	749,501
LAKE								98				3,257	3,355
LAWRENCE	101,046	34,826			31,816			4,406				89	172,183
LICKING	329,210	103,120	3,706,487		197,808					31,078		12,964	4,380,667

# ECONOMIC IMPACT BY COUNTY - FISCAL YEAR 2000 (CONTINUED)

COUNTY	MILITARY PAY (IDT) ARMY	MILITARY PAY(AT) ARMY	TECH PAY ARMY	TECH PAY AIR	AGR PAY ARMY	AGR PAY AIR	IDT/AT PAY AIR	STATE EMPLOY SALARY	STATE TUITION GRANT	FEDERAL CONTRACTS PO/ARMY	FEDERAL CONTRACTS PO/AIR	STATE CONTRACT PO	TOTAL DOLLARS PER COUNTY
LOGAN	139,933	110,179			59,255							11,320	320,687
LORAIN	248,070	102,304			29,628				1,623	4,019		23,346	408,990
LUCAS				13,563,552		1,605,728	1,317,955	56,467	13,596	288,664	1,092,380	94,197	8,032,539
MADISON												1,885	1,885
MAHONING	978,403	384,803	249,459		212,621			37,549	17,814	175,653		30,197	2,086,499
MARION	212,695	79,533			121,124				1,364			34,41	449,134
MEDINA	179,542	72,646			86,268			21,959		39,100		8,142	407,657
MEIGS													0
MERCER												8,044	8,044
MIAMI	357,715	144,077	208,441		121,124					43,187		2,366	876,910
MONROE													0
MONTGOMERY	1,220,220	518,856	485,837		972,045			2,580	17,227	422,261		57,711	3,696,737
MORGAN	805,389	54,582	385,661		62,993			19,666				1,600	2,429,891
MORROW												122	122
MUSKINGUM				456,000		180,828	637,178	21,046	752	639,424	212,000	14,352	2,161,580
NOBLE												385	385
OTTAWA	469,715	209,867	1,163,296		193,451			509,042		15,623		59,276	2,620,270
PAULDING													0
PERRY												2,024	2,024
PICKAWAY	130,631	41,425										1,069	173,125
PIKE			232,659									3,006	235,665
PORTAGE	348,160	148,220	86,085		124,610			75,495	14,239	43,213		2,241	842,263
PREBLE	260,112	99,209	166,647	1,314,450	96,725	178,415	215,942	4,923				1,953	2,338,376
PUTNAM												481	481
RICHLAND	170,535	81,324	303,304	9,530,357	54,027	2,386,308	6,199,731	2,260,740	904	11,021	7,212,661	130,887	28,341,799
ROSS	193,740	88,751			60,126			20,853	1,694	3,750		10,210	379,124
SANDUSKY	225,344	91,188			94,111				557	8,671,759		10,627	9,093,586
SCIOTO	272,011	83,976			58,383			17,184				2,000	433,554
SENECA								5,733				104,099	109,832
SHELBY												843	843
STARK	1,695,043	629,220			726,311			6,505	1,068	2,073,266		113,610	5,245,023
SUMMIT	1,207,319	543,034	2,861,037		474,911			54,866	14,323	91,019		57,442	5,303,951
TRUMBULL			549,278							5,005		3,712	557,995
TUSCARAWAS												18,421	18,421
UNION												333	333
VAN WERT												474	474
VINTON												206	206
WARREN	233,969	111,005			59,255							4,117	408,346
WASHINGTON													0
WAYNE	219,666	93,066			81,443					19,425		6,536	420,136
WILLIAMS												75	75
WOOD	1,039,240	438,860	346,706		704,963			43,454	17,099			14,351	2,604,673
WYANDOT													0
<b>TOTAL</b>	<b>23,496,519</b>	<b>9,706,459</b>	<b>22,851,534</b>	<b>56,813,544</b>	<b>21,968,624</b>	<b>11,039,471</b>	<b>33,683,313</b>	<b>9,284,624</b>	<b>442,904</b>	<b>20,029,864</b>	<b>11,229,629</b>	<b>3,720,489</b>	<b>224,266,974</b>

# PROPERTY MANAGEMENT

The Adjutant General’s Department faces the challenge of providing adequate facilities to support the needs of the state’s military structure. Responsibilities include the acquisition, inventory, maintenance and repair, and management of all state owned and operated real and personal property of the Adjutant General’s Department, Ohio Air and Army National Guard, Ohio Military Reserve and the Ohio Naval Militia. Properties managed by the Adjutant General’s Department include:

## ARMORIES (61 occupied, 3 unoccupied and 3 leased-out)

State-owned .....	59
Federal licenses to the state .....	8

## TRAINING SITES

### State-owned:

Camp Perry .....	642.00 Acres
Boston Mills .....	16.29 Acres
Tarlton .....	104.68 Acres

### Federal licenses to the state:

McConnelsville .....	512.00 Acres
Ravenna .....	640.00 Acres
Rickenbacker .....	13.00 Acres

## WEAPONS RANGES

### Camp Perry (state-owned)

Pistol .....	1
Rifle .....	4
Grenade Launcher .....	1
Shotgun Skeet .....	1

### Camp Sherman (federal license)

Rifle .....	1
Grenade Launcher .....	1

## MISCELLANEOUS FACILITIES

Vehicle Storage Buildings .....	31
Unit Storage Buildings .....	46
Organizational Maintenance Shops and Sub-shops .....	20
Combined Support Maintenance Shop .....	1
Unit Training and Equipment Site .....	1
Army Aviation Facilities .....	2
United States Property & Fiscal Office Warehouses .....	2
Buckeye Inn Transient Housing (Rickenbacker) .....	1
Major Office Complex .....	1

The replacement of facilities which have aged beyond cost effective repair and renovation is in a severe decline under former federal military construction programs, and alternative funding sources is a constant concern for the department. Continuing to aggressively pursue divestiture of older facilities, the department was authorized to divest itself of 11 additional properties this fiscal year; though no facilities were sold, three will revert to original property grantors.

With the average armory age being more than 50 years old, the Army Guard has developed a comprehensive, four-phase facility plan that prioritizes construction projects and incorporates the concept of combined “Readiness/Community Centers.” Ohio’s Air Guard units annually update a five-year “base master plan” to keep facilities modernized to meet advancing technologies.

The major property activity this year for the Ohio Army National Guard was contracting for the construction of a \$1.5 million Unit Training and Equipment Site at the Ravenna Training and Logistics Site and the completion of a \$1.756 million barracks at the Rickenbacker Army Enclave facility.

The 178th Fighter Wing assessed construction requirements for new buildings/remodeling projects due to the unit’s conversion to a fighter trainer unit. Remodeling projects were conducted in the headquarters staff and operations buildings, while the former Electronic Counter Measures building was remodeled to house two unit training devices and one simulator. A runway barrier project was completed, as was the Butler Building, which now houses instructors from Boeing and their classrooms.

To help offset costs for heating and cooling aging facilities, the Guard completed the installation of test products for energy efficient lighting upgrades at several armories during this fiscal year. The Department of Administrative Services, Office of Energy Services, provided contracting services and funding for these projects. Based on the electrical savings at these test locations, additional projects have been scheduled.

The Adjutant General’s State Property Management section of the Assistant Quartermaster General’s Office conducted inventories of 47 accounts during this reporting period. Annual property audits are scheduled and conducted for Camp Perry and other major property accounts, while biannual audits are conducted for unit armories and similar

Project Title	Contract Type	Location	Contractor	Price
Parking Lot Expansion	Construction Contract	Toledo ANG Base	G&T Associates Inc.	\$ 49,688
Repair Roof/Ventilators	Construction Contract	Rickenbacker ANG Base	Buckeye Asbestos Removal Inc.	\$ 684,306
Unit Training Equipment Site	Architect-Engineer Contract	Ravenna Training Site	Collaborative Inc.	\$ 50,099
Relocate Gas Turbine Facility	Architect-Engineer Contract	Rickenbacker ANG Base	Prime Engineering and Arch Inc.	\$ 68,470
Replace Exterior Windows	Construction Contract	Rickenbacker ARNG Enclave	Horner Construction Inc.	\$ 466,355
Revitalize Building One	Construction Contract	Blue Ash ANG Station	Whalen Inc.	\$ 1,140,000
Add Alter. UH-60 Pads	Construction Contract	Rickenbacker ARNG Enclave	Buckner and Sons Masonry Inc.	\$ 1,344,657
Construct Unit Training Equipment Site	Construction Contract	Ravenna Training Site	Horner Construction Inc.	\$ 1,456,361
Repair Apron Hangar Areas	Architect-Engineer Contract	Rickenbacker ANG Base	Prime Engineering and Arch Inc.	\$ 94,095
Upgrade Maintenance Complex	Construction Contract	Toledo ANG Base	Mosser Construction	\$ 8,625,000
Repair ACC Pavement	Construction Contract	Rickenbacker ANG Base	Lionel Construction Company	\$ 628,000
Replace Fence	Construction Contract	Rickenbacker ANG Base	QBS Inc.	\$ 36,561
Repair Radiant Tube Heaters	Construction Contract	Rickenbacker ANG Base	QBS Inc.	\$ 49,295
Construct Concrete Pads	Construction Contract	Springfield ANG Base	Four Seasons Environ Inc.	\$ 64,448
Replace Door Seals	Construction Contract	Rickenbacker ANG Base	Childers Corporation	\$ 108,064
Add Alter. UH-60 Pads	Architect-Engineer Contract	Rickenbacker ARNG Enclave	KZF Inc.	\$ 57,752
Squad Operations Complex	Architect-Engineer Contract	Mansfield ANG Base	KZF Inc.	\$ 41,298
Composite Design Services	Architect-Engineer Contract	Mansfield ANG Base	KZF Inc.	\$ 58,107
Remove Sand Filter	Construction Contract	Springfield ANG Base	Ogden Environmental	\$ 48,479
Arm/Dearm Pad	Architect-Engineer Contract	Springfield ANG Base	CH2M Hill	\$ 43,600
Power Check Pad	Architect-Engineer Contract	Springfield ANG Base	CH2M Hill	\$ 48,900
Upgrade Maintenance Complex	Architect-Engineer Contract	Toledo ANG Base	URS Greiner Woodward Clyde	\$ 139,451
Security Police Complex	Architect-Engineer Contract	Mansfield ANG Base	Levin Porter	\$ 53,525
Install Fire Alarm System	Construction Contract	Rickenbacker ANG Base	Buckeye Asbestos Removal Inc	\$ 34,788
Install Sprinkler System	Construction Contract	Rickenbacker ANG Base	Capital Fire Protection Inc.	\$ 7,993
Parking Lot Expansion	Architect-Engineer Contract	Toledo ANG Base	KZF Inc.	\$ 13,951
Main Entry, Bldg. #930	Architect-Engineer Contract	Rickenbacker ARNG Enclave	Robert S. Davis LTD	\$ 1,200
C Services Windows #930	Architect-Engineer Contract	Rickenbacker ARNG Enclave	Robert S. Davis LTD	\$ 13,660
Security Police	Construction Contract	Mansfield ANG Base	Stanley Miller Construction	\$ 2,066,120
Repair Roof, Bldg. 502	Construction Contract	Rickenbacker ANG Base	Navarro Construction	\$ 3,380
Move Modular Office to Bldg. 888	Construction Contract	Rickenbacker ANG Base	Buckeye Asbestos Removal Inc	\$ 9,600
Concrete Pad Hush House	Construction Contract	Rickenbacker ANG Base	Navarro Construction	\$ 5,500
Construct Main Entry Bldg. #930	Construction Contract	Rickenbacker ARNG Enclave	Toltest Inc.	\$ 116,823
Renovation WMD Bldg. #931	Construction Contract	Rickenbacker ARNG Enclave	QBS Inc.	\$ 63,249
Landscaping	Construction Contract	Rickenbacker ANG Base	QBS Inc.	\$ 19,746
			<b>Total:</b>	<b>\$ 17,712,521</b>

**Figure 1 - Major contracts awarded during fiscal year 2000.**

accounts. Change-of-command inventories for accountability of state property and funds are conducted as required to ensure transition of accountability between military commanders.

In order to support both Ohio Army and Air National Guard requirements during FY00, the department's fed-

eral contracting offices awarded \$25,238,632 in purchase orders and contracts, and issued more than 300 Visa I.M.P.A.C. credit cards, a program that streamlines the acquisition of goods and services less than \$2,500. The major contracts awarded during FY00 are summarized in Figure 1.

# BUILDING THE FORCE

# FORCE

In order to attract and keep a skilled and educated work force, the Ohio National Guard offers a wide range of incentives and encourages participation in organizations which foster Guard membership. Though

some benefits are available to both Air and Army Guard members, others are service-specific. Both organizations continually seek quality personnel to fill positions which provide much-needed service to our state and nation.

## Family Readiness

The Family Readiness program, developed and managed by one full-time technician, a traditional military staff of four, and Army and Air volunteer councils, promotes family readiness through improved communication, education and the establishment of a mutual support network between military and family members. Focused on the development of Family Support Groups, the staff initiated a unit visitation schedule to promote the program and to encourage family participation in FSGs. The continuum is to improve readiness in regard to Family Care Plans, identification cards, enrollment in the Real-time Automated Personnel Identification System (RAPIDS) and additional military educational information. Hosting its largest State Family Readiness Conference to date, Ohio welcomed 350 guardmembers, volunteer spouses, retirees and parents to Columbus, April 14-16, 2000. The three-day conference showcased a variety of workshops and classes on family and military matters. For the first time, the conference was open to children of all ages. More than 100 children attended structured events through the weekend including Friday night pizza and movies, Saturday petting zoo and a field trip to COSI, as well as a Sunday block of instruction from the local *DARE* program. The first annual Adjutant General Family Readiness Awards were presented and accepted with great enthusiasm; Lillian Collins was named volunteer of the Year (*right*), Bernie and Ila Hagl accepted the award for Family of the Year, and the Family Support Group of the Year went to Troop B, 2-107th Cavalry, Lebanon. In July, Ohio sent five representatives to the National Guard Bureau-sponsored family program conference in Nashville, Tenn., and three military staff officers to the Department of Defense conference in August.



## Selective Reserve Incentive Programs

The Selective Reserve Incentive Program (SRIP) offers five major incentives designed to increase enlistments, reenlistments and extensions in the Ohio National Guard. During FY00, both services offered an **enlistment bonus**, (\$5,000 or \$8,000 for Army Guard or \$2,000 to \$5,000 for Air Guard), typically relating to critical skills and/or unit of assignment. Both the Army and Air Guard offered **retention bonuses** to guardmembers with less than 14 years of service, though the dollar figure varied based on length of reenlistment, career field and/or unit of assignment. The Army and Air Guard also offered an **affiliation bonus** to servicemembers who joined a National Guard unit upon release of active duty; the payment was \$50 per month for every month of their remaining military service obligation. The **student loan repayment** program made an annual payment of \$500 or 15 percent toward qualifying loans, not to exceed \$1,500 for Army and \$2,500 for Air; during this fiscal year, the Army Guard paid up to \$10,000 on pre-existing loans for MOS-qualified soldiers assigned to specific OHARNG units and the Air Guard paid up to \$20,000 to members in critical job specialties. The Army Guard offered an \$8,000 **civilian acquired skills bonus** to new recruits who attained desirable skills outside the military. The Ohio Army Guard's programs alone served more than 1,500 soldiers and awarded more than \$7 million during FY00.

## Ohio National Guard Scholarship Program

The Ohio National Guard Scholarship Program, which became effective July 1, 1999, pays 100 percent of the tuition charges to state-assisted institutions and pays the average tuition charges of Ohio public universities to private schools for each eligible guardmember. Guardmembers who enlist, extend or re-enlist in the Ohio National Guard for a six-year period are eligible for 96 units (equal to 12 full-time quarters or 8 full-time semesters) of undergraduate work. During the 1999-2000 school year, the program provided tuition assistance for 5,052 soldiers and airmen, an increase of 785 participants since the previous fiscal year when the program, then known as the Ohio National Guard Tuition Grant Program, covered only 60 percent of tuition costs. Requests for tuition assistance, along with actual attendance, increased 16 percent this fiscal year with 1,710 guardmembers using the program during the Fall '99 term; 1,878 during the Winter '00 term; 912 during the Spring '00 term; 353 during the Summer '00 term; and 128 members attended miscellaneous terms—providing \$6,569,756 in tuition assistance for eligible guardmembers. Currently, scholarships are available for full-time students and part-time students who are enrolled in at least six credit hours of course work that can be applied toward an associate's or bachelor's degree. This educational incentive is exclusive to the Ohio National Guard.



## Employer Support of the Guard and Reserve

Promoting public and private understanding of the reserve components, the Ohio Employer Support of the Guard and Reserve Committee received more than 250 requests for information and assistance during this fiscal year. In addition to the 24 State Chairman awards that were presented, Guard and Reserve members in Ohio submitted 465 requests for Department of Defense certificates of appreciation, recognizing their employers as "Patriots." Princeton City Schools was recognized as the state's top employer for 2000, receiving the "Pro Patria" award from the Department of Defense. Thirty-eight employers participated in a "boss lift" to Pensacola, Fla., where they observed Air National Guard and Air Force Reserve units at work. Approximately 70 other employers participated in four one-day orientation flights flown by Columbus' 121st Air Refueling Wing. During this reporting period, ESGR distributed nearly 500 statements of support, certificates signed and displayed by employers who advocate guardmembers in the work place.

## Educational Benefits and Services

The Adjutant General's Department manages several educational benefits and services for members of the Ohio National Guard. During FY00, the **Montgomery GI Bill (MGIB)** offered Air and Army guardmembers who enlisted for six years up to \$9,200 for college course work, industrial apprenticeships, advanced flight training and/or corresponding study programs. The **MGIB Kicker** program boosted the monthly MGIB payments to qualifying guardmembers, based on priority of unit or members' MOS/AFSC (military occupational specialty/Air Force specialty code). To aid undergraduate and graduate studies, the **National Guard Federal Tuition Assistance Program** supported more than 430 Army Guard soldiers with \$358,000 this fiscal year. The Army Guard's Education Services Office at Beightler Armory and Air Guard Education Offices throughout the state assisted members with services ranging from career and education counseling, free college entry exams, college course credit exams and graduate level exams, free national certification tests for members and free college tests for spouses.



# WAGING WAR WAGING WAR ON DRUGS

The Ohio National Guard works to enhance federal, state and local law enforcement agencies in attacking the production and trafficking of illegal drugs. While the Army Guard focuses on interdiction ef-

forts within the state, the Air Guard is often deployed to support related missions outside Ohio's borders. Both services work with youth in local communities to undermine the potential for illegal drug use.

## Interdiction Efforts

The Adjutant General's Department Counterdrug Task Force provides the capability to use National Guard and other military resources to enhance federal, state and drug law enforcement agencies in attacking the production and trafficking of illegal drugs in Ohio. With missions that include intelligence analysis support, cargo/mail inspection and domestic cannabis suppres-

sion, the task force supports organizations such as the Federal Bureau of Investigation, Drug Enforcement Administration, U.S. Postal Inspection Service, U.S. Customs and Ohio State Highway Patrol. Funding, provided through the Department of Defense through the National Guard Bureau, was \$1.3 million for FY00. During this reporting period, the Counterdrug Task Force provided 18 intelligence analysts to various law enforcement agencies in eight major Ohio cities and conducted two Basics of Counterdrug Intelligence Analysis courses—training more than 40 Ohio drug law enforcement agents. The CDTF actively sought a budgetary increase to establish and maintain an Intelligence De-Confliction Center that would require a minimum of three intelligence analysts to provide support to the various agencies in the five-county Ohio High Intensity Drug Trafficking Area (Lucas, Mahoning, Summit, Cuyahoga and Trumble counties). Ohio Lt. Gov. Maureen O'Connor requested that the Counterdrug Task Force help operate the Law Enforcement Support Office (LESO), which coordinates the 1033 Federal Surplus Program and the 1122 Law Enforcement Procurement Program. The 1033 program allows law enforcement agencies to procure DoD surplus property at no acquisition cost, while the 1122 program allows drug law enforcement agencies to procure items for counterdrug operations at reduced pricing through the General Services Administration, Department of the Army or the Defense Logistics Agency. During FY00, equipment transferred through the LESO to Ohio law enforcement totaled more than \$2.2 million. Directed by U.S. Southern Command, the 121st Air Refueling Wing flew missions to Curacao in the Netherland Antilles Islands in October 1999 and January through February of 2000 in support of the drug interdiction mission **Coronet Nighthawk**.

### Results of FY00 Counterdrug Task Force support:

Arrests .....	277
Cash siezed .....	\$38,104,009

### Value of drugs seized:

Cocaine .....	\$5,146,510
Heroin .....	\$27,536
Marijuana .....	\$5,171,307
Methamphetamine .....	\$13,950

## Drug Demand Reduction

The Ohio National Guard's Counterdrug Task Force also encompasses the Drug Demand Reduction Program, which supports community-based efforts to prevent drug abuse. Reporting more than 80 partnerships in FY00, Guard units developed partnerships with primary, middle and secondary schools under the **Adopt-A-School** program, which encourages guardmembers to act as mentors and tutors, and can provide a variety of other services based on the needs of the individual schools. Guardmembers also supported the **Ohio Red Ribbon Campaign**, the largest drug prevention and awareness event in the state, communicating the message of being drug free to more than 700,000 Ohioans by wearing and passing out red ribbons at elementary schools and community events across the state. The 123rd Air Control Squadron, Blue Ash, provided volunteers and equipment for the **K-Mart Kid's Race Against Drugs**, where youth race modified lawn tractors to raise money and awareness for local prevention efforts.

## Higher Ground



**H**igher Ground is an Ohio National Guard-sponsored program meant to teach middle and high school youth the importance of ethical decision-making and develop skills to aid them in making good life choices. Guard facilitators lead small group discussions and activities to teach teens about core values known as the six pillars of character: trustworthiness, respect, responsibility, fairness, caring and citizenship. Launched in conjunction with the Ohio Department of Education and Ohio Parents for Drug Free Youth, the program is based on the Josephson Institute of Ethics' *Character Counts!* program. During FY00, more than 1,200 Ohio teen-agers completed Higher Ground training. The Guard primarily implements the program through unit Adopt-A-School plans, offering one-day sessions as well as continuous instruction, based on the need of the school.

## Teen Education and Motivation (TEAM)



**T**TEAM (Teen Education And Motivation) is a Guard-run, nine-day boot camp style program that is comprised of classes in orienteering, problem solving and physical training, as well as alcohol and drug abuse, conflict resolution, and motivation and leadership training. Used as a partial sentence in the juvenile courts of Licking and Perry counties, TEAM is intended to improve the self-esteem and discipline of its high school-aged participants. During this reporting period, both counties canceled their TEAM camps, allowing Guard cadre to attend a two-week Rehabilitation Training Instructor Course (RTIC) at Rickenbacker Airport in Columbus. Run by personnel from the U.S. Army Military Police School out of Fort Leonard Wood, Mo., the

course's 98 academic and training hours earned 19 graduates national certification to conduct training with at-risk youth, making them available to support TEAM and similar programs in Ohio.

## Youth Activities

**G**uard units and individual volunteers presented themselves as positive, drug-free role models at countless youth activities and organizations during this fiscal year. The 180th Fighter Wing, Toledo, sponsored a "**Say No to Drugs Day**" at the Fredrick Douglas Community Center in July 1999; the unit plans to make this an annual event. Soldiers from Task Force Buckeye spent some time with about 150 kids at an **Eagle Pass youth camp**, discussing positive life choices and goal setting (*right*). The 121st Air Refueling Wing sponsored an **Urban Boy Scout Olympics** event and a **Civil Air Patrol** encampment, while the 178th Fighter Wing hosted tours for numerous **ROTC, Jr.**



**ROTC** and other military cadet programs, and continued to bring the **KiDSAFE** (Kids identifying Dangerous Situations and Facing Emergencies) program to Springfield and surrounding communities.

# SUPPORT

## SUPPORTING AGENCIES

**T**hree organizations assist the state and nation in times of crisis. The **Ohio Military Reserve** and the **Ohio Naval Militia**, both recognized as part of the state militia, are authorized under Chapter 5920, Ohio Revised Code, and Section 109, Title 32, United States Code. Under Ohio law, these organizations “...provide on a reserve basis military forces capable of being expanded and trained to defend this state whenever the Ohio National Guard, or part thereof, is employed so as to leave this state without adequate defense, and when-

ever necessary to assist and maintain the public peace in case of a disaster or emergency as determined by the governor.” The **Selective Service System** delivers manpower to the armed forces in times of national emergency in accordance with requirements established by the Department of Defense and administers the Alternative Service Program for conscientious objectors. The SSS is authorized by the Military Selective Service Act, 50 U.S.C., App. 460, and Title 32 of the Code of Federal Regulations Part 1601 et. seq.

### Ohio Military Reserve

**D**irected by Maj. Gen. (OH) William R. Hardy during this fiscal year, the Ohio Military Reserve is organized into four military police brigades of three battalions each, with an authorized primary level mobilization strength of 2,444 officers and enlisted personnel. At the end of FY00, OMR units were staffed by 460 active officers, enlisted personnel and selected personnel on a mobilization designation status.

The five specific missions assigned to the OMR that guided the organization’s exercises and activities are:

- ◆ To assist civil authorities in the preservation of law and order, including protection of life and property;
- ◆ To provide support and security for the protection of critical facilities;
- ◆ To assume control of state armories and property, and provide security for federal property in the event the Ohio National Guard is mobilized;
- ◆ To assist the Joint State Area Command in the coordination of the highway movement of all Army convoys and other federalized Army National Guard units within Ohio; and
- ◆ To assist in providing essential services for all Army dependents within Ohio and for other service dependents as required.

Reporting nearly 55,000 man-hours, the OMR engaged in military police training at monthly unit drills throughout the state and conducted annual training Sept.

23-26, 1999, at Camp Perry Training Site. The OMR provided a variety of services, including security and range support, for the 180th Fighter Wing, 200th RED HORSE Squadron and the Blue Ash ANG Base, and provided security assistance at National Guard air shows and open houses across the state.

Several significant events also took place during this reporting period:

The OMR provided translation and escort services to the National Guard’s State Partnership Program with the Hungarian Home Defense Forces during visits to Hungary and during reciprocal visits to Ohio by Hungarian military personnel.

The OMR Academy expanded its facilities and moved from Rickenbacker International Airport in Columbus to the Soldiers and Sailors Home in Sandusky. The mission of the academy is to provide regular and consistent training courses for OMR personnel in the areas of basic entry-level training, basic military police training, non-commissioned officer leadership training and basic officer training.

OMR chaplains provided ministerial support at Camp Perry, conducting services at an on-call basis and providing pastoral support for ONG Noncommissioned Officer Educational System class graduations. In addition, prenuptial counseling for engaged ONG personnel was conducted, and OMR chaplains were available to perform weddings at the base chapel.

The Ohio Naval Militia was commanded by Rear Admiral (OH) David E. Ozvat during this reporting period. Comprised of four divisions and two patrol sections, the Ohio Naval Militia patrols the restricted area off Camp Perry during live-fire exercises every other weekend from April through October.

In addition to supplementing the support of the vessels during patrols, the Administration Department continued to upgrade and improve the computerized records systems. Many of the day-to-day forms, such as the Plan of the Day are now being emailed to members. The Administration Department is in the process of developing a website to assist in informing the public of the ONM.

The Training Department has developed a basic Crewman Training booklet. This booklet will be used for initial or refresher training for all hands on basic crew duties during the winter months 2000-2001. All hands now are

required to complete the Ohio Department of Natural Resources' (ODNR) Boating Basic Course before their on-board training during the 2001 boating season. The emphasis on all training continues to be safety with strict guidelines on crew requirements and regular communication between ONM vessels and Operations.

Three ONM personnel have been working on obtaining ODNR Instructor Certification to conduct both classroom and on-board boat safety training, at Camp Perry as part of our increased working relationship with ODNR and boating safety.

The ONM accumulated over 7,000 man-hours during FY00 in communications, maintenance, administration, training, recruiting and support. Nearly 1,000 additional man-hours were dedicated to patrols on Lake Erie at Camp Perry. The ONM consistently trains personnel for state readiness and emergency response.

## Selective Service System

The Selective Service System (SSS) was managed by Col. Mark E. Storer during this fiscal year. In the event of mobilization, the officers of Detachment 5, State Area Command, are prepared to open the Ohio Headquarters of SSS, four of Ohio's 11 area offices and assume control of Ohio's seven other area offices, which will be operated by reserve officers from the other armed services.

SSS activities this year centered on increasing registration awareness and compliance of 18-year-old males. For the first time SSS released registration figures grading each state on its compliance as a means of creating awareness. Ohio received a grade of "B" with an 85 percent registration compliance rate among 18 to 19 year-old-males. The national average is 83 percent.

National Director, the Honorable Gil Coronado, used this opportunity to introduce the "America Needs to Know" program, which informs young men of the benefits that they stand to lose if they do not register before age 26. These benefits include eligibility to receive federal student aid, to receive federal job training and to work for the federal government. Activities culminated in Registration Awareness Month proclaimed by the Gov. Bob Taft and Columbus Mayor Michael Coleman.

Area high schools were contacted and visited to encourage their participation in the SSS High School Registrar Program and to encourage registration via SSS's

homepage at <http://www.sss.gov>. Ohio was again among the national leaders, with over 85 percent of high schools participating during this reporting period.

SSS added a new feature to its homepage which allows 18-year-old men to register, 17-year-old men to pre-submit registration data, and permits individuals to retrieve registration numbers. Young men can also submit address changes on-line. Ohio again leads its region in the number of on-line registrations.

Ohio maintains 82 local draft boards and two district appeal boards for a potential total of 420 civilian volunteers. The state currently has sitting board members plus nominations or appointments in process to be at 90 percent full strength. Though budget considerations precluded collective board training this year, an undetermined number of board members completed self-study training.

The biggest challenge facing SSS in the coming year is the expiration of the term of service of many of its local board members. Because many local board members were appointed for 20-year terms beginning in 1981 and 1982, about 20 percent will retire in 2001 and 2002. To meet the challenge of filling these future vacancies, SSS has authorized the double slotting of new board members with retiring board members. Since the advent of this program late in the fiscal year, Ohio has nominations in process that will fill about 10 percent of these future vacancies.

# HISTORY

## HISTORY OF THE OHIO GUARD



Gen. Harrison's command included a regiment that scattered the enemy army during the Battle of the Thames.

**T**he Ohio National Guard originated in Marietta on July 25, 1788, when the first law passed providing for the establishment of the militia in what was then the Northwest Territory. The militia was ordered out in the spring of 1812 to defend the American post at Detroit from the British and Indians during the War of 1812.

Detroit was lost to the British, but a second militia force was called up under the command of Gen. William Henry Harrison, commander-in-chief of the Northwest Army. Using firepower and the bayonet, this force won the Battle of Fallen Timbers near Maumee, Ohio, permanently ending the British encroachment in the newly formed state of Ohio and the Northwest Territory.

**I**n 1848, Ohio furnished 8,102 men for the war with Mexico, amounting to about one-eighth of the U.S. land forces. Ohio troops were engaged in the battles of Veracruz and Monterrey. Gen. Thomas L. Hamer, re-

porting to the governor of Ohio about the latter battle, wrote: "I am sure you would have been proud of them (the Ohio troops). They walked into the most galling and murderous cross-fire of the enemy with the coolness of regular soldiers, not a man or officer flinching." Shortly after the Mexican-American War, Ohio's second constitution was published, providing that all white male citizens of Ohio between the ages of 18 and 45 be enrolled in the militia.

### WORLD WAR I

Despite President Woodrow Wilson's design to remain neutral, the United States declared war on Germany in 1917, primarily as a response to unrestricted submarine warfare by the Germans. Ohio, then the fourth largest state, made the fourth largest contribution in men to the armed forces in World War I, estimated at a total of 225,000.

The largest contingent of Ohioans was the famed 37th "Buckeye" Division, which fought at Mountfaucon, in

the Meuse-Argonne Offensive and in the Saint Mihiel Offensive. It was rated by the German general staff as one of the five best American divisions. The Ohio National Guard also provided the 166th Infantry Regiment which served as part of the 42nd “Rainbow” Division, and one battalion of black soldiers which served in the 372nd Infantry Regiment.

**D**uring the period between the two world wars, the Ohio National Guard was frequently called upon to perform relief duties during natural disasters. The greatest disaster in northern Ohio since World War I was the great tornado of 1924 which struck the Lorain and Sandusky area with terrific force, requiring considerable service from Guard troops in this area. Other major disasters included almost yearly floods of the Ohio River, those of 1936 and 1937 being especially severe.

## WORLD WAR II

The year 1939 brought another world war. By the summer of 1940, the federal government was calling troops into service for training to defend the nation. The Ohio National Guard was mustered into service at Camp Shelby, Miss., in October 1940. The 37th Division had 9,000 guardmembers, which by early 1941 had grown to nearly 20,000.

The division served in the Pacific Theater, fighting on New Georgia, Bougainville and the Philippines, where the division captured the heavily fortified city of Manila. Of 17 Congressional Medals of Honor awarded to Guard personnel, seven were awarded to members of

the “Buckeye” Division. After the war, a separate Air National Guard was established in Ohio.

## KOREA

The outbreak of the Korean Conflict provided another opportunity for Ohio’s Guard to serve the nation. On Feb. 1, 1951, members of the 121st Tactical Fighter Wing, Columbus, were activated for 18 months, serving at home station, Europe and Korea. In 1952, the 37th Division was ordered to active duty as a training division at Camp Polk, La. More than 25,000 soldiers were trained by Ohio National Guard personnel, and many of the original members of the division were sent to Korea as individual replacements.

**A**fter the Korean Conflict, the National Guard was reorganized and given responsibility for air defense within the state. As a result, Ohio’s anti-aircraft artillery battalions converted to missile units and manned the full-time missile sites in the greater Cleveland area.

In response to heightened tensions in Europe, President Kennedy called up reservists to prevent a war. Ten Ohio units, six Air Guard and four Army Guard, were placed on active duty during the “Berlin Buildup” which was considered the most successful mobilization in the history of the National Guard, proving once again the value of well trained citizen-soldiers.

## VIETNAM

Under the Kennedy administration’s flexible response theory, the National Guard was reorganized, a process that eventually led to the loss of 37 organizations from the Ohio National Guard. This included the famed 37th Division, which had served in two world wars and Korea. The 73rd Brigade was formed from the remains of the 37th Division and placed under the command of the 38th Division headquartered at Indianapolis, Ind.

During the buildup of forces in Vietnam, the 121st Tactical Fighter Group stationed at Lockbourne Air Force Base (now Rickenbacker Air National Guard Base) was called to active duty. The group remained on active duty until 1969 and consistently completed successful sorties in support of the Southeast Asian theater of operations. Though some Ohio Army National Guard units were deployed to Southeast Asia, many Vietnam veterans



The 37th Division captured the heavily fortified city of Manila.

joined the National Guard, using their experience to help maintain the readiness of the force.

**P**ossibly the most visible and rewarding mission of the National Guard is that of helping in the aftermath of natural disasters. Guardmembers are not just outsiders brought in to clean up, but members of the community. In 1974, Sgt. 1st Class Harry Osborne was checking the local armory in Xenia when he heard a roar like “a hundred freight trains.” The community had just been devastated by a tornado, which cut a path one-half of a city block wide and caused millions of dollars worth of damage. During the clean-up operations, two Air Guardmembers were killed in a fire.

Severe winter storms in 1977 and 1978 gave the National Guard further opportunities to serve the people of their state. With a wind chill factor at minus 70 degrees Fahrenheit and snowfall of 12 inches, 5,005 guardmembers performed rescue missions for those stranded by the storm. Armories across the state were opened as safe shelters, and total expenditures for the snow emergency of 1978 were \$1,238,125, an average cost of \$1.60 per hour. This tradition of service continued with the emergency relief efforts exerted after the Shadyside flood of 1990, which killed 26 people.

## DESERT STORM

The world was shocked when Saddam Hussein’s huge military machine overran the peaceful nation of Kuwait. The shock was quickly replaced by a resolve to force Iraq to surrender its ill-gotten lands, and the Ohio National Guard was ready to play its part in the coming war. Whether transporting supplies across the Saudi Arabian desert or securing bases in Europe, the Ohio National Guard played a vital role in the war effort with a total of 965 Ohio Army Guard and 594 Ohio Air Guard personnel participating in Operations Desert Shield and Desert Storm.

**T**he Ohio National Guard also has the responsibility of providing security at state corrections facilities should the need arise, as it did when the inmates of the

maximum security prison at Lucasville rioted and took control of a cell block on Easter Sunday, 1993. The more than 800 Army and Air Guardmembers who were called out for the 11-day siege were deemed “key to helping end the riot” by civilian officials. That same year, Ohio sent the 641st Quartermaster Detachment to Iowa to help with the purification of water needed after extensive flooding devastated the Midwest.

## CHALLENGES OF TOMORROW

With the rapid disintegration of the Soviet Union, the threats facing the United States have changed dramatically, and the Ohio National Guard is changing to meet the many possible threats of the future. The greatest change

was the dramatic downsizing of the military, both active and reserve components. The size of the Ohio Army National Guard was reduced from 15,000 to 10,701 and is scheduled to be reduced further. The 73rd Infantry Brigade (Separate) and the 107th Armored Cavalry Regiment were deactivated, their remnants being formed into the 37th Armor Brigade, under the command of the 38th Armor Division, Indiana National Guard. To meet the demands of the future, the Ohio Army Guard has received modern equipment, such as the M-1 Abrams main battle tank, Cobra and Black Hawk helicopters, and the Avenger anti-aircraft missiles.

The Ohio Air National Guard has also received modern aircraft, including the C-130 “Hercules” transport and the KC-135 “Stratotanker” air refueler. To meet the needs of the changing world situation and the realities of budget constraints, the 121st Tactical Fighter Wing, which had been scheduled to convert to F-16 “Falcon” aircraft, was converted to the 121st Air Refueling Wing and the 160th Air Refueling Group was deactivated. In 1999, Springfield’s 178th Fighter Wing began its conversion from a combat-ready fighter unit to a unit that provides advance flight training for F-16 pilots.

From Main Street, Ohio, to Inicrlik, Turkey, the Ohio National Guard has served the nation and the state of Ohio proudly and will continue to do so into the future.



**The Ohio National Guard’s dedication to service begins in the community.**

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