



Ohio Adjutant General's Department

Mike DeWine, Governor

Major General John C. Harris Jr., Adjutant General

Holiday greetings from the adjutant general

As we celebrate the holidays and prepare to welcome in a new year, I wanted to pass along to you how much I appreciate the contributions you've made in the past 12 months. You have my sincere thanks for all you've accomplished during 2021 while proudly serving your Communities, State, and Nation.

We are in the midst of deploying about 1,000 Soldiers and Airmen to augment medical facilities experiencing staffing issues due to an increase in the number of COVID-19 patients. This is a big ask right around the holidays. I empower leaders to be innovative in employing a "People First" approach in order to create and sustain high morale, and minimize life disruption.

I would ask you to be a good battle buddy or wingman and check in with your military brothers and sisters. We must be an organization that encourages and takes care of its people. That means every one of us, regardless of rank and time in service, must make real, honest connections to support each other. The success, health, and readiness of our organization depend on all of us.

I hope you'll also take time for yourself, as well as connect with family and friends this holiday season. We've had a busy year, and we all need time to reenergize.

The resiliency and strength of our force leads me to have every confidence that 2022 will be another successful year for our organization.

From my family to yours, happy holidays!

John C. Harris Jr.
Major General
The Adjutant General