

# The Ohio Adjutant General's Department



## 2011 Annual Report

When called, we respond with ready units

visit the Ohio National Guard website at [www.ong.ohio.gov](http://www.ong.ohio.gov)

## From The Adjutant General

What an amazing time to be a member of such a trusted organization like the Ohio Adjutant General's Department. I am very pleased to present our annual report for 2011. In it, you will find information and details about the extraordinary men and women who willingly serve this great state and nation. You will also find information on the state's fiscal year from July 1, 2010 through June 30, 2011.

When I was sworn in as Ohio's 81st Adjutant General in January 2011, I took command of more than 16,000 Soldiers and Airmen who have dedicated themselves to the service of others. And as we enter the 11th year of Overseas Contingency Operations, I am extremely proud of the achievements of the men and women of the Ohio National Guard who continue to answer the call to duty. The Ohio National Guard has deployed more than 18,000 Soldiers and Airmen in support of overseas contingency missions since 9/11; more than 1,300 troops deployed during 2011.

Throughout my career, I have emphasized performance. I am proud of the important changes to the management of the organization, including the founding by my predecessor of the Ohio National Guard Executive Board. I continue to support the work of the Executive Board, comprised of the senior Army, Air and civilian leaders of the Ohio National Guard, as it provides oversight and planning, ensuring the alignment of activities throughout the organization to our core strategic objectives.

In fiscal year 2011, we continued to lead the way by securing missions that ensure the long-term viability of the Ohio Air National Guard. Our Mansfield-based 179th Airlift Wing is the first Air National Guard base to obtain the new C-27J Joint Cargo Aircraft. The C-27J fills a specific airlift requirement overseas, and will also support timely movement of homeland defense assets as needed. In Springfield, the 178th Fighter Wing transitioned from F-16s to an MQ-1 Predator mission and an expanded National Air and Space Intelligence Center (NASIC) mission.

In 2011 we broke ground on a new state-of-the-art 6,250-square-foot Joint Operations Center. The joint operations center plays an important strategic role in the Ohio National Guard's community, state and federal missions by providing tracking and oversight of all Ohio National Guard activities and capabilities.

Ohio is one of the first states to field a Homeland Response Force (HRF) consisting of approximately 570 troops trained and equipped to identify, respond to chemical, biological, radiological, nuclear or high-yield explosive events. The members of this unit respond within six to 12 hours of receiving an activation order.

Despite the demands placed on Guardmembers, their Families and employers, Ohio's recruiting and retention efforts continued to excel. At the end of the 2011 fiscal year, the Ohio Army and Ohio National Guards were both well over 100 percent strength. I attribute this to leaders at all levels of the organization, who train and mentor our Soldiers and Airmen at the highest levels.

Most importantly, this report demonstrates that while our federal responsibilities continue to call upon members of the Ohio National Guard for support, the heart of the organization remains within the boundaries of the state, capable to respond when called to serve the citizens of Ohio.

Sincerely,



Deborah A. Ashenhurst  
Major General  
The Adjutant General



# CONTENTS

The Department at a Glance .....	4
The Ohio National Guard Executive Board .....	6
Domestic Operations .....	8
Roll Call .....	12
Ohio's Fallen Heroes .....	14
State Partnership Program .....	16
State Budget.....	18
Property Management.....	20
Scholarship Program.....	23
Supporting Agencies.....	24

visit the Ohio National Guard website at <http://ong.ohio.gov>



## MISSION:

“When called, we respond with ready units to execute federal, state and community missions.”

## VISION:

“To be a relevant operational reserve powered by a diverse team of engaged Soldiers, Airmen and Civilians, and to be respected for its leadership and ability to produce and employ ready units that epitomize the values of integrity, excellence, reliability and trust.”

## VALUES:

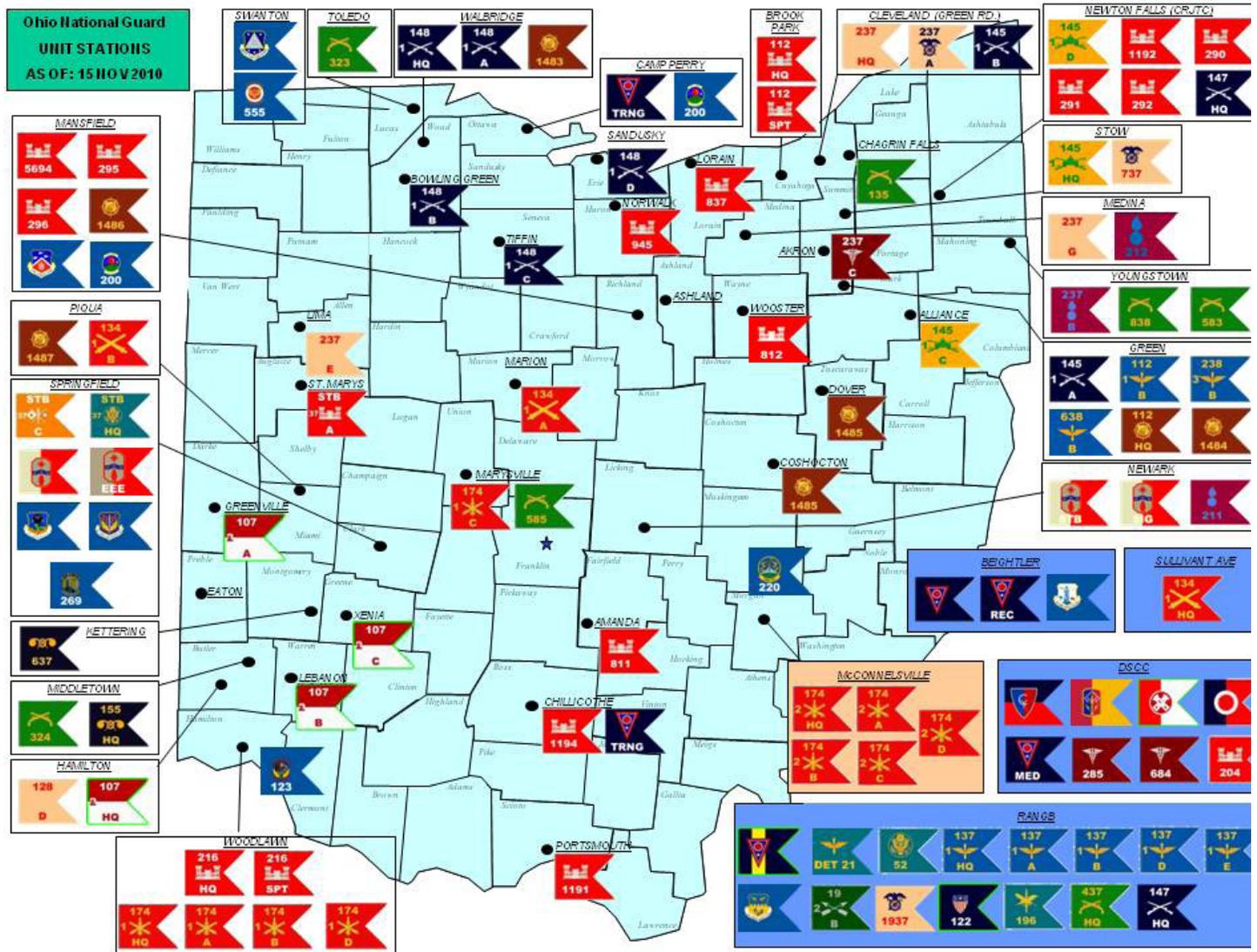
Integrity  
Excellence  
Reliability  
Diversity  
Global Teamwork  
Trust



## PURPOSE:

“To serve the Citizens of Ohio and America by fulfilling our state and federal military role of providing public safety when ordered by the Governor or support of the National Military Strategy when ordered by the President.”

# THE DEPARTMENT AT A GLANCE



visit the Ohio National Guard website at <http://ong.ohio.gov>

The Adjutant General's Department, which provides military organization for the state's militia, is comprised of the Ohio National Guard, the Ohio Military Reserve, the Ohio Naval Militia and the Selective Service System.

The Ohio National Guard, Army and Air, is the organized military force of the state, except when ordered into federal service. Under the National Defense Act, the Army and Air National Guard are reserve components of the United States Army and Air Force. The Guard also may be ordered by the governor to serve the state by protecting persons and property from disasters—man-

made or natural—and suppressing or preventing riot, insurrection, invasion or violence.

The governor, as commander-in-chief of the state militia, appoints the adjutant general to serve during his term in office. Maj. Gen. Gregory L. Wayt, who was appointed Ohio's 80th adjutant general July 1, 2004, retired at the close of 2010 and on Jan. 10, Ohio Gov. John Kasich appointed Maj. Gen. Deborah Ashenurst as Ohio's 81st adjutant general.

Ohio's assistant adjutant generals for Army, Maj. Gen. Matthew L. Kambic and Air, Maj. Gen. Harry "A.J." Feucht, also retired at the close of 2010. Kasich appointed Col.

John C. Harris to replace Kambic and Brig. Gen. Mark E. Bartman to replace Feucht.

During FY 2011, the Ohio National Guard was comprised of about 16,000 traditional Guardmembers. Typically, these men and women volunteer one weekend a month and an additional 15 days a year in service-related career fields. These "traditional Guardmembers" are supported by a full-time staff of state employees, federal technicians and Active Guard/Reserve personnel dispersed at various locations around the state. Headquarters for the organization is located at the Maj. Gen. Robert S. Beightler Armory in north-

west Colum-  
bus.

Ohio's Army National Guard is comprised of six major commands: the Special Troops Command (provisional), 16th Engineer Brigade, 37th Infantry Brigade Combat Team, 73rd Troop Command, 371st Sustainment

Brigade and the 174th Air Defense Artillery Brigade, fulfilling a wide range of missions. The assistant adjutant general for Army ensures mission accomplishment and adherence to Department of Defense, U.S. Army, National Guard Bureau and state military policies with the support of an active component senior Army advisor and the Ohio National Guard chief of the joint staff.



The Ohio Air National Guard is comprised of four wings - the 121st Air Refueling Wing, 178th and 180th Fighter Wings and the 179th Airlift Wing, which deploy worldwide to fulfill aerial refueling missions, no-fly zone enforcement and air transport requirements. With the aid of Ohio's Air National Guard chief of staff, the assistant adjutant general for Air oversees the activities of the four flying units

and the state's Army Guard units occupy several training sites and 50 readiness centers statewide.

Though the Adjutant General's Department keeps its focus on the diverse needs of the future, it retains the historical precedent of the Citizen-Soldier, committed to meeting the needs of the community, state and nation.

as well as seven subordinate Air National Guard units in the state.

At the close of FY11, the Ohio National Guard maintained a presence in 37 of the state's 88 counties. Ohio's Air Guard units are dispersed in seven geographic locations—Columbus, Toledo, Springfield, Cincinnati, Mansfield, Zanesville and Port Clinton—and the state's Army Guard units

## PERSONNEL FIGURES

### ONG End Strength

Army .....	11,342
Air .....	4,892
<b>Total .....</b>	<b>16,234</b>

### Full-time Staffing

AGR - Army .....	768
AGR - Air .....	442
Technician - Army .....	739
Technician - Air .....	1,003
State .....	312
<b>Total .....</b>	<b>2,952</b>



# THE ONG EXECUTIVE BOARD

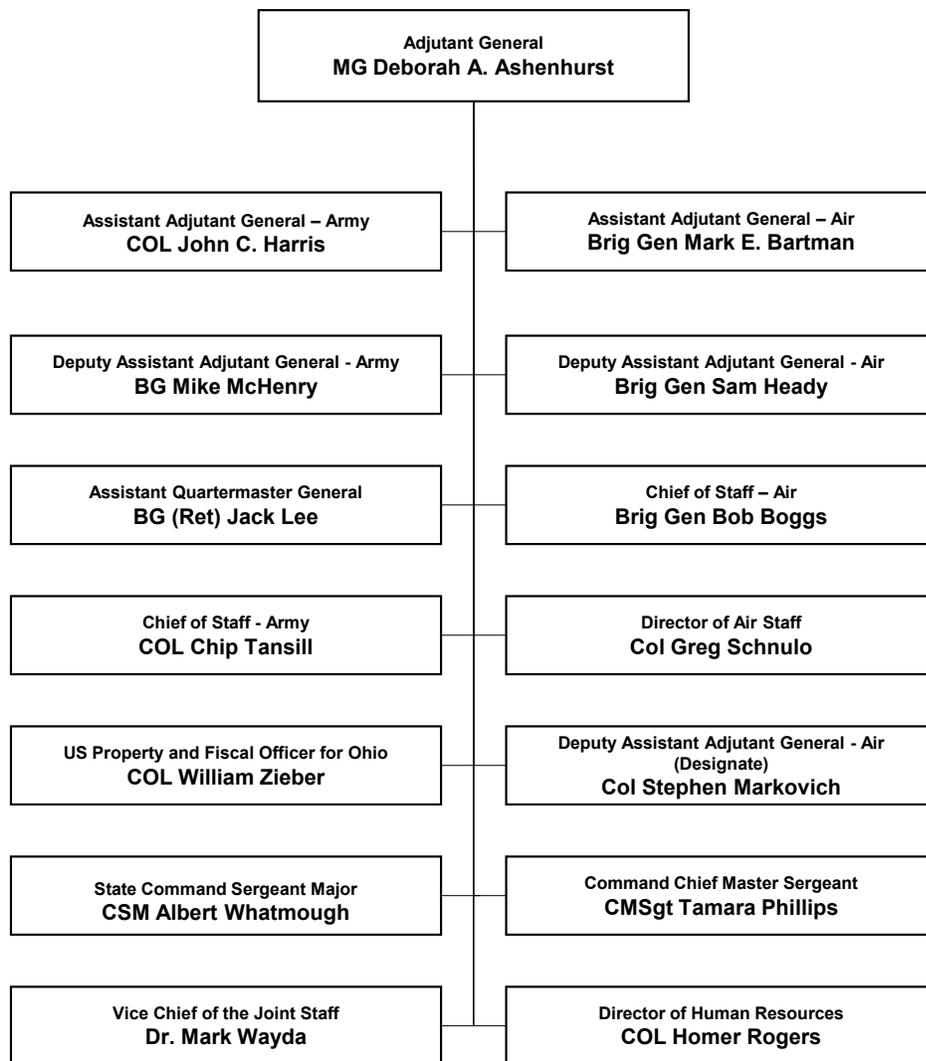
The Ohio National Guard established its Executive Board, consisting of the organization's senior leaders, in MONTH YEAR, and adopted its charter in January 2010. Specifically, the executive board consists of the adjutant general, assistant adjutants general for Army and Air and their deputies, Army and Air chiefs of staff, the director of installation and resource management, the vice chief of staff, director of Air staff, United States property and fiscal officer, human resource officer, state command chief sergeant and state command sergeant major.

The board, which meets quarterly and reviews the Ohio National Guard long term strategic plans annually, is charged with the overall stewardship of the Ohio National Guard and is entrusted with the overall strategic di-

rection of the Ohio National Guard. In 2011, the Executive Board created the Ohio National Guard Strategy Map (opposite page) to provide a clear picture of the organization's core competencies, critical internal processes, developmental resources and critical

physical resources. It also clearly defined the organization's vision, mission, purpose and values. This strategy map was given the widest distribution throughout the organization, at all levels, to ensure all members work toward a common goal.

## Current Ohio National Guard Executive Board Members



The board is responsible for providing an annual report of the status and the performance of the Ohio National Guard as required by the Ohio Revised Code.



# The Ohio National Guard

## Strategy Map

### Vision:

"To be a relevant operational reserve powered by a diverse team of engaged Soldiers, Airmen and Civilians, and to be respected for its leadership and ability to produce and employ ready units that epitomize the values of integrity, excellence, reliability and trust."

**Mission:** "When called, we respond with ready units to execute federal, state and community missions."

## 1.0 External Stakeholders Core Competencies – what we must deliver

1.1 Deliver federal mission capability

1.2 Provide DSCA capability

1.3 Be a trusted organization

## 2.0 Internal Processes – what we must excel at

### Operational Readiness

2.1 Manage readiness for the federal mission (Title 10)

2.2 Manage readiness for the Defense Support to Civil Authorities Mission (Title 32/SAD)

### Enhanced Capabilities

2.3 Improve measurement, analysis and knowledge management

2.4 Develop and strengthen key relationships

### Maintaining Relevancy

2.5 Deliver flexible and relevant future capabilities

2.6 Develop and maintain a strategic communications program

2.7 Improve organizational results

## 3.0 People, Learning & Growth – how we develop our human, organizational and information resources

3.1 Build an engaged diverse workforce to achieve organizational success

3.2 Ensure wellbeing

3.3 Ensure we have qualified personnel and develop skills and competencies for the future

## 4.0 Resources – the physical resources we need to obtain and manage

4.1 Equip the force to meet Title 10 and 32 requirements

4.2 Optimize available financial resources

4.3 Seek new external funding sources

4.4 Optimize ONG infrastructure to meet future needs

**Foundations Purpose:** "To serve the Citizens of Ohio and America by fulfilling our state and federal military role of providing public safety when ordered by the Governor or support of the National Military Strategy when ordered by the President."

**Core Values:** Integrity | Excellence | Reliability | Diversity | Global Team Work | Trust

# DOMESTIC OPERATIONS



## OHIO HOMELAND RESPONSE FORCE

### Homeland Response Force

The National Guard Bureau, on behalf of the Department of Defense and in collaboration with the

states, selected Ohio in June 2010 as one of the first two states to host a Homeland Response Force.

The HRF consists of about 570 Soldiers and Airmen, trained and equipped to identify, respond to and mitigate the effects of a

chemical, biological, radiological, nuclear or high-yield explosive (CBRNE) event. HRFs are designed to respond rapidly to various contingencies within Federal Emergency Management Agency regions or support adjacent FEMA regions within six to 12 hours of receiving an activation order from the governor and the adjutant general.

Organic to the HRF are security, search and extraction, decontamination, medical triage and a command and control element. The HRF will utilize existing force structure from throughout the organization – both Army and Air, and will be commanded by the 73rd Troop Command in Columbus. The other units of the Ohio HRF include the 155th Chemical Battalion in Middletown, the 811th



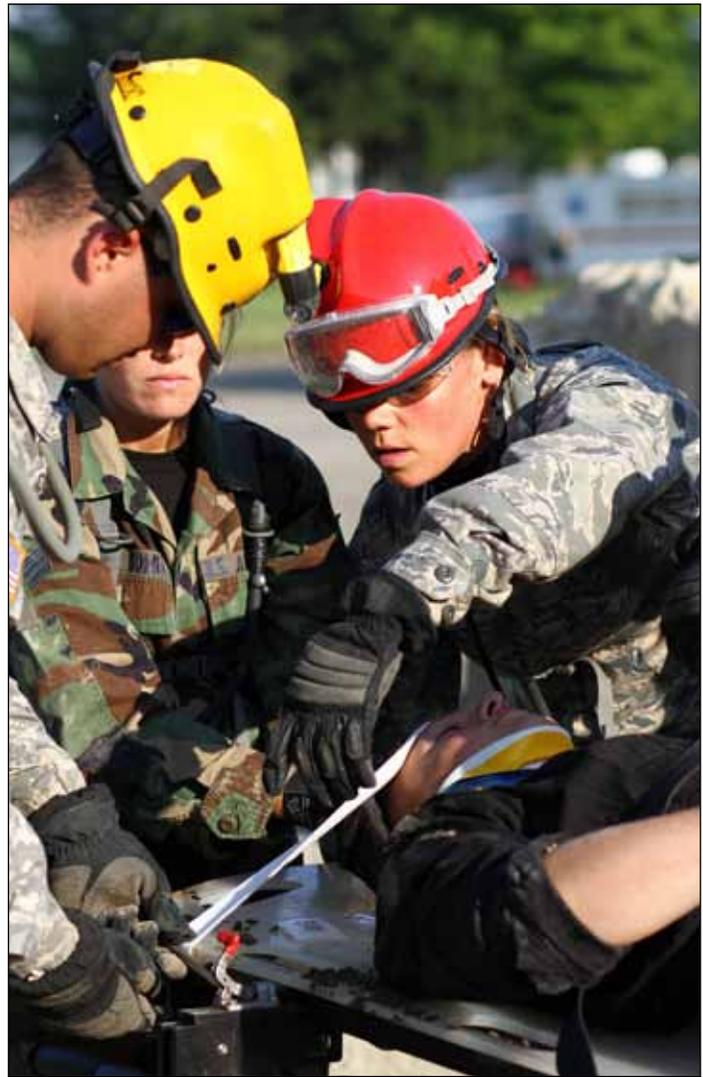
Engineer Company in Tarlton, the 121st Medical Group in Columbus, the 637th Chemical Company in Kettering and the 838th Military Police Company in Youngstown. The creation of the HRFs is a part of DoD's larger reorganization of its CBRNE consequence management enterprise, initiated during the 2010 Quadrennial Defense Review. This reorganization will ensure DoD has a robust ability to respond rapidly to domestic CBRNE incidents while recognizing the primary role that the governors play in controlling the response to incidents that occur in their states.

DoD plans to establish a total of 10 such units nationwide, with one in each of the 10 FEMA regions. The units will self-deploy by ground within six to 12 hours of an event and represent a dramatic improvement in response time and life-saving capability to the previous construct. Until all units are fielded, Ohio will serve the Eastern U.S. and Washington will serve the Western U.S.

The HRF was tested during Ohio's largest ever full-scale, multi-state exercise dubbed Talon Shield

from Aug. 6-8, 2010, at the Camp Ravenna Joint Military Training Center. In May, the HRF participated in the 2011 Vigilant Guard large-scale disaster exercise in Wisconsin. In July 2011, the Ohio National Guard will conduct an exercise evaluation to facilitate the successful validation of the Ohio HRF at the Muscatatuck Urban Training Complex near Butlerville, Ind. Teams from U.S. Army North and National Guard Bureau will conduct the evaluation.

The exercise scenarios simulate natural and man-made disasters



that result in a multitude of crises including mass casualties, structural collapses and the release of hazardous materials from industrial and other facilities.

These training exercises test inter-agency communication capabilities, multi-echelon command and control and emergency response techniques. They also provide the opportunity for first responders to practice their skills in challenging and realistic simulated disasters. Other local agencies typically include county emergency management agencies, local fire departments and specialized search and rescue teams trained in emergency medicine, hazardous materials and structural engineering.



## Community Relations

The Ohio National Guard community relations program has grown exponentially over the past several years despite continued deployments in support of overseas contingency operations. Our presence within the state has succeeded in bolstering ties to the public and reassuring Ohio citizens of our commitment and ability to respond to our state and community missions. Though many activities begin and end at the unit, such as participation in local charitable events, others often require coordination at state and sometimes national levels. Regardless of the size or scope of such events, the Guard's community relations program continues to emphasize that our dedication to service begins at home.

Guard members respond to requests for aid during natural disasters throughout the state, and conduct annual programs such as GuardCare, which gives Guard-trained medical technicians an opportunity for hands-on training while providing much needed health care to Ohio's medically un-



derserved populations. Started in 1995, GuardCare is a partnership between the Ohio Department of Health, the Ohio National Guard and local health departments. ODH selects a community annually and provides funding for the services, while the Ohio National Guard provides medical personnel and equipment to conduct the event through resources provided in conjunction with the Innovative Readiness Training program at National Guard Bureau. The program also offers local health

departments the opportunity to highlight programs and promote health initiatives.

Carroll County was selected for the 2010 GuardCare event. The Ohio National Guard Medical Detachment performed services including physical examinations, vision, hearing and dental screenings, laboratory screenings, childhood and adult immunizations, EKGs, pulmonary testing and mammograms, over two weekends in 2010 – Aug. 14-15 and 21-22. Hosted at the Carroll County Fairgrounds in Carrollton, Ohio, the ONG Medical Detachment, in cooperation with the Ohio Department of Health, Carroll County Health Department, Carroll County Fair Board, Carroll County Commissioners, Mercy Hospital and Aultman Hospital, provided free health services to 722 area residents. The 2010 exercise marked the 16th year of Ohio National Guard participation in GuardCare. We have provided medical services to more than 9,000 Ohio citizens over this time period. The 2011 GuardCare event is scheduled for the weekend of Aug. 20-21 at the Toledo-Lucas County Health Department.





## Military Funeral Honors

The rendering of military funeral honors is a way to show the nation's deep gratitude to those who, in times of war and peace, have faithfully defended our country. This ceremonial paying of respect is the

final demonstration a grateful nation can provide to our veterans and their families. The core elements of the funeral honors ceremony are the sounding of taps, the folding of the flag and the presentation of the flag.

Defense Department policy mandates that a military funeral honors ceremony will be provided to eligible beneficiaries upon request. The policy further mandates that commanders at all levels will support and respond expeditiously

and sensitively to requests for military funeral support and that the next of kin should only need to make a single telephone call to request military funeral honors.

The honorable transfer of remains is not a ceremony; rather, it is a solemn movement where the remains of the deceased service member are transferred from the transport vehicle to the hearse to be escorted to the funeral home. An honor guard ensures movement of the remains in a dignified and honorable manner from the transport vehicle to the hearse.

In 2010, the Ohio Funeral Honors team conducted 5,032 funeral honors and 10 honorable transfers. In the first half of 2011, the team conducted 3,912 funeral honors and 27 honorable transfers.



# ROLL CALL 2011

## ARMY

### OPERATION IRAQI FREEDOM / NEW DAWN

1st Battalion, 174th Air Defense Artillery Regiment  
292nd Engineer Detachment  
295th Engineer Detachment  
1937th Support Detachment (Contingency Contracting Team)

### OPERATION ENDURING FREEDOM

Operational Mentor and Liaison Team 1.5  
Operational Mentor and Liaison Team 1.6  
Operational Mentor and Liaison Team 1.7  
112th Engineer Battalion  
1484th Transportation Company

## AIR

### OPERATION IRAQI FREEDOM / NEW DAWN

### OPERATION ENDURING FREEDOM

### OPERATION UNIFIED PROTECTOR

121st Air Refueling Wing	178th Fighter Wing
179th Airlift Wing	180th Fighter Wing
200th RED HORSE Squadron	220th Engineering Installation Squadron
164th Weather Flight	251st Combat Communications Group
123rd Air Control Squadron	269th Combat Communications Squadron
555th Air Force Band	

*\*The Air National Guard normally deploys its members as individuals rather than units. Each of these units have deployed Airmen in support of current overseas operations.*

# ROLL CALL



The Ohio National Guard deployed more than 1,300 Soldiers and Airmen during state fiscal 2011. Ohio's 37th Infantry Brigade Combat Team also received an alert order; they are to deploy in support of Operation Enduring Freedom in fall 2011. Our troops continued to support overseas contingency operations including Operation Iraqi Freedom during its transition to Operation New Dawn, Operation Enduring Freedom, Operation Unified Protector and Operation Noble Eagle - our homeland defense mission.

Operation Iraqi Freedom officially transitioned to Operation New Dawn, Sept. 1, 2010, and marked the official end to Operation Iraqi Freedom and combat operations by United States forces in Iraq.

During Operation New Dawn, the remaining 50,000 U.S. servicemembers serving in Iraq will conduct stability operations, focusing on

advising, assisting and training Iraqi Security Forces (ISF). Operation New Dawn also represents a shift from a predominantly military U.S. presence to one that is predominantly civilian, as the Departments of Defense and State work together with governmental and non-governmental agencies to help build Iraq's civil capacity.

For the foreseeable future, U. S. forces will maintain a force strength of 50,000 as it conducts stability operations and partnered counterterrorism operations in Iraq. In accordance with the security agreement,

In conjunction with the National Guard Bureau's State Partnership Program, Ohio and Hungary teamed to contribute three Operational Mentor and Liaison Teams during this reporting period.

The Operational Mentor and Liaison Team (OMLT) program is an important part of the NATO-International Security Assis-

tance Force contribution toward the development of the Afghan National Army (ANA). OMLTs provide training and mentoring to the ANA and serve as a liaison capability between ANA and ISAF forces, coordinating the planning of operations and ensuring that the ANA units receive necessary enabling support, including close air support, casualty evacuation and medical evacuation.

Under OMLT mentorship, the ANA's capabilities are increasing steadily. The embedded partnering by OMLTs aims to meld two military forces into a single cohesive team. Each element brings a different set of skills and experience levels. ISAF forces provide doctrinal and technical experience. Afghan forces provide cultural and local situational awareness. As a result, the population perceives the Coalition as supporting Afghan National Security Forces, rather than leading them. Combining ANSF and coalition force capabilities creates a synergy that develops ANSF capability and combats the insurgency.



# ALL GAVE SOME...



**SPC Todd M. Bates**  
135th Military Police Company  
Brook Park, Ohio  
Dec. 10, 2003



**SSG Aaron T. Reese**  
135th Military Police Company  
Brook Park, Ohio  
Dec. 10, 2003



**SGT Michael C. Barkey**  
1484th Transportation Company  
Akron, Ohio  
July 7, 2004



**PFC Samuel R. Bowen**  
216th Engineer Battalion  
Hamilton, Ohio  
July 7, 2004



**SPC Ryan A. Martin**  
216th Engineer Battalion  
Chillicothe, Ohio  
Aug. 20, 2004

# SOME GAVE ALL



**SGT Anthony M. Vinnedge**  
107th Armored Cavalry Regt.  
Hamilton, Ohio  
July 5, 2007



**1LT Charles L. Wilkins III**  
216th Engineer Battalion  
Chillicothe, Ohio  
Aug. 20, 2004



**LTC Kevin Sonnenberg**  
180th Fighter Wing  
Toledo, Ohio  
June 15, 2007



**SGT Jeremy M. Hodge**  
612th Engineer Battalion  
Walbridge, Ohio  
Oct. 10, 2005



**SFC Daniel J. Pratt**  
211th Maintenance Company  
Newark, Ohio  
Nov. 3, 2005



**SFC Daniel B. Crabtree**  
Co. B, 2-19th Special Forces  
Columbus, Ohio  
June 8, 2006

# STATE PARTNERSHIP PROGRAM



nization and function, pre-deployment training, evaluation and certification, Family readiness group development and chemical, biological, radiological, nuclear and high-yield explosive (CBRNE) event management.

We completed 24 events with Serbia, two that included Hungary. Dr. Zoran Jetic, the Serbian state secretary for defense policy, led the Serb delegation during a bilateral defense consultation Oct. 17-20 hosted by the Ohio National Guard at its headquarters in the Robert S. Beightler

In 2011, the Ohio National Guard completed its 18th year of membership in the National Guard State Partnership Program. We conducted 36 events and exchanges with our partners Hungary and Serbia, and three joint Ohio-Hungarian Operational Mentor and Liaison Team (OMLT) deployments to Afghanistan.

OMLTs support the North Atlantic Treaty Organization International Security Assistance Force in the development of the Afghan National Army by providing training and mentorship. Combined training between the Hungarian and Ohio forces began in September 2008 with the first deployment in February 2009. We conducted 11 events with Hungary in 2011. Some of our events with Hungary include recruiting and retention, medical unit orga-

Armory in northwest Columbus. Other events focused on CBRNE event management, NCO roles and responsibilities, military medical management, cockpit resource management, peacekeeping operations and airbase operations. We also completed several staff and practical exercises.

U.S. Secretary of State Hillary Clinton praised the Ohio National Guard's partnership with the Serbian military, calling it a "model" program. The partnership is now entering a new phase as it moves from exclusively military to military cooperation into military to civilian and civilian to civilian cooperative efforts.



## STATE PARTNERSHIP PROGRAM EVENTS IN STATE FY 2011

Participant	Event/Purpose	Funding	Dates	Branch	Location
Hungary	Recruiting & Retention	EUCOM	July 18-24	Joint	Ohio
Hungary	Med. Unit Organization & Function	EUCOM	Aug. 1-6	Air	Ohio
Serbia	CBRNE Event Management	EUCOM	Aug. 4-9	Joint	Ohio
Hungary	Pre-Deployment Training, Evalation, Certification	EUCOM	Aug. 29 - Sep. 3	Army	Ohio
Serbia, Hungary	Ohio TAG Visit/Capstone Event	EUCOM	Sep. 9-17	Joint	Serbia, Hungary
Serbia	Cockpit Resource Management	EUCOM	Sep. 9-17	Air	Serbia
Serbia	NCO Roles and Responsibilities	EUCOM	Sep. 9-17	Joint	Serbia
Serbia	Military Medical Management	EUCOM	Sep. 9-17	Joint	Serbia
Serbia	Primary Staff Functions	EUCOM	Sep. 9-17	Army	Serbia
Hungary	CBRNE Event Management	EUCOM	Sep. 13-17	Army	Hungary
Serbia	State Secretary visit on Chaplaincy	SERBIA	Oct. 12-14	Joint	Serbia
Serbia	Bilateral Defense Consultation	EUCOM	Oct. 17-20	Joint	Ohio
Serbia	Peacekeeping operations United Nations Logistics Course	ONG	Oct. 18-29	Army	Serbia
EUCOM	EUCOM Bilateral Affairs Officer/SPP Director Conference	EUCOM	Oct. 20-22	Joint	Germany
EUCOM	FY12 Military-to-Military Regional Working Group Conference	EUCOM	Oct. 25-29	Joint	Germany
Serbia	Special Forces Initial Planning Conference	EUCOM	Nov. 1-5	Army	Serbia
Serbia	Airbase Ops Capabilities Development	EUCOM	Dec. 5-11	Air	Ohio
Serbia	Brigade Staff Exercise Concept Development Conference	ONG	Dec. 6-10	Joint	Serbia
Serbia, Hungary	Brigade Staff Exercise Concept Development Conference	ONG	Jan. 25-29	Joint	Serbia, Hungary
NGB	NGB SPP Conference	NGB	Jan. 31-Feb. 4	Joint	D.C.
Serbia	Planning & Execution of Air Training Exercise Final Planning Conference	EUCOM	Feb. 7-11	Air	Serbia
Serbia	Training Center Advisory Council Conference	EUCOM	Feb. 7-11	Army	South Carolina
Hungary	Recruiting & Retention	EUCOM	Mar. 20-25	Joint	Hungary
Hungary	Military to Military Planning Conference	EUCOM	Apr. 2-5	Joint	Hungary
Serbia	M2M Planning Conference	EUCOM	Apr. 6-8	Joint	Serbia
Serbia	Planning & Execution of Air Training Exercise	EUCOM	Apr. 10-15	Air	Serbia
Serbia	Balkans Regional Tactical Training Exercise Conference	CMEP	Apr. 10-15	Army	Serbia
Hungary	Family Readiness Group Development	EUCOM	Apr. 25-29	Joint	Hungary
Serbia	Brigade Staff Exercise Initial Planning Conference	EUCOM	Apr. 25-29	Joint	Serbia
Serbia	Peacekeeping Operations United Nations Balkans Staff Officer Course	ONG	May 6-28	Army	Serbia
Serbia	Special Forces - Final Planning Conference	EUCOM	May 23-27	Army	Serbia
Hungary	Unit Level Exchange - Concept Development Conference	EUCOM	May 23-28	Joint	Ohio
Serbia	Training Capacity Assessment	EUCOM	May 29 - June 4	Joint	Ohio
Hungary	Adjutant General Visit	EUCOM	June 18-21	Joint	Germany, Hungary
Serbia	Adjutant General Visit	EUCOM	June 22-24	Joint	Serbia
Serbia	Brigade Staff Exercise - Final Planning Conference	EUCOM	June 22-25	Joint	Serbia

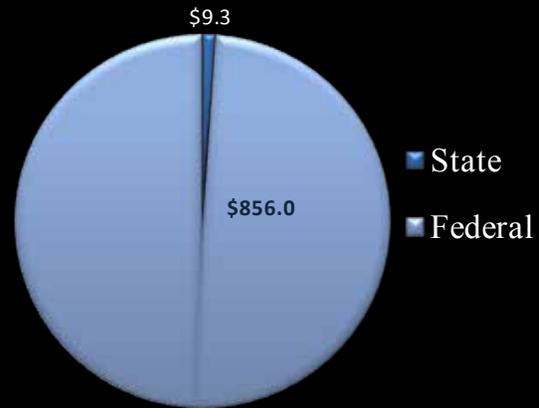
# STATE BUDGET

The National Guard Bureau serves as administrator of funds appropriated by Congress each year and apportions the funds to the states and territories in support of the National Guard.

The chart below depicts the total state budget from all funds including general revenue, federal and self-generating funds. Federal funds depicted below are included in the approximately \$850 million in total federal funds brought into Ohio, shown in the pie chart to the right.

## 2011 Ohio National Guard Budget

(in \$ millions)



Fund	ALI	Description	2011 Appropriation Authority	Total Obligations	% Obligated
GRF	745401	Ohio Military Reserve	\$13,675.00	\$13,586.76	99.4%
GRF	745404	Air National Guard	\$1,810,606.00	\$1,766,606.93	97.6%
GRF	745407	National Guard Benefits	\$400,000.00	\$355,000.00	88.8%
GRF	745409	Central Administration	\$2,849,096.00	\$2,567,832.59	90.1%
GRF	745499	Army National Guard	\$4,237,516.00	\$4,224,854.99	99.7%
		<b>TOTAL GRF</b>	<b>\$9,310,893.00</b>	<b>\$8,927,881.27</b>	<b>95.9%</b>
3410	745615	Air National Guard Base Security	\$2,777,692.00	\$2,321,890.52	83.6%
3420	745616	Army National Guard Service Agreement	\$13,970,050.00	\$13,118,064.70	93.9%
3E80	745628	ANG Operations & Maintenance Agreement	\$16,048,595.00	\$14,644,897.42	91.3%
3R80	745603	Counter Drug Operations	\$25,000.00	\$1,826.00	7.3%
		<b>TOTAL FEDERAL</b>	<b>\$32,821,337.00</b>	<b>\$30,086,678.64</b>	<b>91.7%</b>
5360	745605	Marksmanship Activities	\$128,600.00	\$71,474.40	55.6%
5340	745612	Property Operations and Management	\$534,304.00	\$326,375.00	61.1%
5360	745620	Camp Perry Clubhouse & Rental	\$1,502,970.00	\$1,337,847.71	89.0%
5370	745604	ONG Maintenance	\$269,826.00	\$38,196.54	14.2%
5DN0	745618	Service Medal Production	\$0.00	\$0.00	0.0%
5U80	745613	Community Match Armories	\$250,000.00	\$206,099.57	82.4%
		<b>TOTAL ROTARY</b>	<b>\$2,685,700.00</b>	<b>\$1,979,993.22</b>	<b>73.7%</b>
<b>TOTAL OPERATIONS</b>			<b>\$44,817,930.00</b>	<b>\$40,994,553.13</b>	<b>91.5%</b>

# EDGE PROGRAM & MBE UNIT

The Ohio Department of Development's Minority Business Enterprise Division has a Minority & Small Business Certification Section that oversees key initiatives.

The first is the Encouraging Diversity Growth and Equity (EDGE) program. This program is designed to facilitate access to state government contracts and business services for EDGE-certified businesses. The EDGE program requires all state agencies to award 5 percent of eligible contracts to certified EDGE businesses. EDGE procurement contracts apply to goods and services, professional services, information technology services, construction, architecture and engineering. An EDGE participant must be a small socially- and economically-disadvantaged business enterprise owned and controlled by U.S. citizens who are Ohio residents.

The second program is the Minority Business Enterprise (MBE) Unit. This unit has the responsibility for implementing the State of Ohio's minority business set-aside program as well as assisting state agencies with the selection of set-aside contracts, maintaining a list of certified minority business enterprises, monitoring program compliance and conducting research and reporting. The MBE Unit currently has approximately 800 certified minority business enterprises. Currently, all state agencies are required to award 15 percent of eligible contracts to MBE-certified minority business programs.

In fiscal year 2011, the Adjutant General's

Department exceeded state requirements in both the EDGE and MBE programs.

COST CENTER	EDGE ELIGIBLE	EDGE TOTAL	EDGE %
ADJ110000	\$51,817.04	\$11,953.90	23.07%
ADJ210000	\$3,800,372.89	\$285,006.76	7.50%
ADJ220000	\$2,953,615.07	\$249,062.02	8.43%
ADJ250000	\$253,576.92	\$0.00	0.00%
ADJ250700	\$168,855.02	\$50,927.93	30.16%
ADJ310000	\$554,530.76	\$54,080.48	9.75%
ADJ320000	\$251,847.12	\$35,230.88	13.99%
ADJ330000	\$111,326.05	\$33,478.00	30.07%
ADJ340000	\$299,611.75	\$22,790.59	7.61%
ADJ350000	\$168,783.70	\$9,168.64	5.43%
ADJ411000	\$78,948.95	\$44,654.91	56.56%
ADJ421000	\$275,634.02	\$78,689.83	28.55%
ADJ431000	\$77,552.24	\$3,885.92	5.01%
ADJ440000	\$10,551.42	\$1,093.42	10.36%
<b>Grand Total</b>	<b>\$9,057,022.95</b>	<b>\$880,023.28</b>	<b>9.72%</b>
Army & Central	\$7,670,923.57	\$725,274.69	9.45%
Air	\$1,386,099.38	\$154,748.59	11.16%
<b>Grand Total</b>	<b>\$9,057,022.95</b>	<b>\$880,023.28</b>	<b>9.72%</b>

COST CENTER	MBE ELIGIBLE	MBE SET ASIDE	MBE PARTICIPATION	MBE TOTAL	MBE %
ADJ110000	\$51,817.04	\$0.00	\$0.00	\$0.00	0.00%
ADJ210000	\$858,222.05	\$115,619.06	\$42,919.59	\$158,538.65	18.47%
ADJ220000	\$1,371,731.97	\$62,699.13	\$123,585.61	\$186,284.74	13.58%
ADJ250000	\$253,576.92	\$0.00	\$0.00	\$0.00	0.00%
ADJ250700	\$182,608.68	\$13,753.66	\$1,763.62	\$15,517.28	8.50%
ADJ310000	\$643,861.80	\$89,331.04	\$26,506.00	\$115,837.04	17.99%
ADJ320000	\$297,975.26	\$46,128.14	\$0.00	\$46,128.14	15.48%
ADJ330000	\$132,201.21	\$20,875.16	\$15,589.20	\$36,464.36	27.58%
ADJ340000	\$451,188.19	\$151,576.44	\$1,335.94	\$152,912.38	33.89%
ADJ350000	\$190,985.24	\$22,201.54	\$12,273.00	\$34,474.54	18.05%
ADJ411000	\$83,236.90	\$4,287.95	\$1,438.98	\$5,726.93	6.88%
ADJ421000	\$286,708.47	\$11,074.45	\$10,117.50	\$21,191.95	7.39%
ADJ431000	\$84,029.84	\$6,477.60	\$0.00	\$6,477.60	7.71%
ADJ440000	\$10,551.42	\$0.00	\$0.00	\$0.00	0.00%
<b>Grand Total</b>	<b>\$4,898,694.99</b>	<b>\$544,024.17</b>	<b>\$235,529.44</b>	<b>\$779,553.61</b>	<b>15.91%</b>
Army & Central	\$3,182,483.29	\$213,911.85	\$179,825.30	\$393,737.15	12.37%
Air	\$1,716,211.70	\$330,112.32	\$55,704.14	\$385,816.46	22.48%
<b>Grand Total</b>	<b>\$4,898,694.99</b>	<b>\$544,024.17</b>	<b>\$235,529.44</b>	<b>\$779,553.61</b>	<b>15.91%</b>

# PROPERTY MANAGEMENT

## Ohio Army National Guard Facilities

### Readiness Centers

State owned .....	39
Federally licensed to the state .....	11

### Training Sites Acres

#### *State Owned*

Camp Perry Joint Training Center.....	519
Tarlton Local Training Area .....	104.69

#### *Federally Licensed to the State*

Camp Ravenna Joint Military Training Center.....	20,138.86
Camp Sherman Joint Training Center .....	452.47
McConnelsville .....	443.65

### Enclaves

Rickenbacker Army Enclave .....	126.49
Defense Supply Center, Columbus.....	55

## Ohio Air National Guard Facilities

	Acres	Sq. Feet Under Roof
--	-------	---------------------------

### Major Bases/Wings

Zanesville .....	14	27,168
Blu Ash .....	13	51,697
Zanesville .....	14	27,168
Blu Ash .....	13	51,697

### Geographically Separated Units

Zanesville .....	14	27,168
Blu Ash .....	13	51,697
Camp Perry.....	60	117,349



The Adjutant General's Department faces the challenge of providing adequate facilities to support the state's military structure. The Directorate of Installations Management and Resources assumes the responsibility for the acquisition, inventory, maintenance and

repair of all state-owned and -operated real property of the Adjutant General's Department, Ohio Air and Army National Guard, Ohio Military Reserve and Ohio Naval Militia. The Ohio Army National Guard has five major training sites throughout the state. Three of these

training sites have live fire ranges – Camp Ravenna, Camp Sherman, and Camp Perry. We also have two enclaves.

We maintain 50 readiness centers (39 owned by the state, 11 federally licensed to the state) 16 field maintenance shops, two Army Aviation Support Facilities, a combined support maintenance shop, a United States Property and Fiscal Office warehouse and a unit training equipment site. With various other facilities such as billets, storage buildings, classrooms, etc., our total square footage of facilities in the state is just over 6.3 million.

The Ohio Air National Guard consists of four major bases and several smaller geographically-separated units. The Air National Guard also maintains a significant presence at the Camp Perry facility in Port Clinton.

Significant new construction and upgrades to existing Ohio Air National Guard facilities continued

in 2011. We are completing a new classroom facility and an ammunition storage site at Toledo; there is a new Air Guard heavy engineer complex under way at Mansfield; and we are about to break ground on a \$13 million combat communications complex at Springfield. There are a number of smaller projects that are ongoing at Rickenbacker in Columbus, and at Zanesville.

The Base Realignment and Closure actions positively impacted

the Ohio Army National Guard due to recommendations we made on closures and consolidations. New state-of-the-art facilities at Springfield, Mansfield and the Defense Supply Center, Columbus, are nearing completion.

We continue to transform and modernize the Camp Ravenna Joint Military Training Center to be capable of providing training venues to accomplish all pre-mobilization tasks for Ohio Soldiers as well as

Soldiers from visiting states. The tactical training base is the centerpiece of this training site and it is designed to give Soldiers a realistic deployment experience before they begin a tour of duty overseas. Our 147th Regiment (Regional Training Institute) hosts an engineer and military police school as well as the warrior leader course. Construction is underway for a new bath house and a live-fire shoot house.

## ENERGY PROJECTS

The Ohio National Guard continues its efforts to meet mandated energy conservation goals.

We have continued to pursue alternative energy

sources to reduce overall consumption as well as our carbon footprint and we have installed solar panels at several facilities. The table below depicts estimated cost for our first several projects, located at the 180th Fighter Wing in Toledo, 200th RED HORSE at Camp Perry in Port Clinton, the Camp Ravenna Joint Military Training Center, the Toledo Readiness Center and Beightler Armory in Columbus.

We began a new phase of the Camp Perry solar project and continued to make progress on the Camp Perry wind tower generator. We also finalized plans to expend \$3.2 million federal dollars for a solar production facility at the Toledo Readiness Center.



PROJECT	LOCATION	OUTPUT	SIZE	COST
180th ANG	Swanton	783 kW	10,500 panels	\$8,200,000
200th ANG	Port Clinton	500 kW	2,600 panels	\$4,700,000
Beightler Armory	Columbus	75 kW	374 panels	\$485,000
Camp Ravenna	Newton Falls	25 kW	125 panels	\$257,000
Toledo Readiness Center	Toledo	81 kW	400 panels	\$648,000
Camp Perry ARNG	Port Clinton	588kW (est.)	2,600 panels (est.)	\$2,400,000
Partnershp with U. of Toledo	Toledo	400kW (est.)	3,000 panels (est.)	\$3,200,000
<b>TOTAL</b>				<b>\$19,890,000</b>

# AMERICAN RECOVERY AND REINVESTMENT ACT OF 2009

With aims to boost a struggling economy, the American Recovery and Reinvestment Act of 2009 gave us an opportunity to fund 22 projects that provided many improvements to various Ohio Army National Guard facilities. Nearly \$12 million in ARRA funds (\$8.5

million federal and \$3.4 million state) helped us with roof replacements, window and door replacements and other upgrades that supported our deferred maintenance program and initiatives that provided energy savings. We neared completion on all projects in fiscal 2011.

## Projects contracted through state government

LOCATION	PROJECT	FEDERAL BUDGET	STATE BUDGET	% SPENT
Akron (Hawkins)	Roof Replacement	\$38,015.86	\$40,111.86	99%
Beightler Armory	HVAC Renovation	\$1,500,000.00	\$1,764,850.00	100%
Beightler Armory	70 kW Solar Panels	\$445,229.98	\$138,410.00	100%
Beightler Armory	Statewide Occupancy Sensors	\$61,424.50	\$61,424.51	100%
Camp Perry	Electric Distribution Upgrade	\$1,282,313.12	\$419,295.13	66%
Camp Perry	Water Distribution Upgrade	\$904,139.45	\$202,548.99	97%
Cleveland	Window & Door Replacement	\$63,955.85	\$63,955.85	100%
Green	Roof Replacement	\$254,625.12	\$307,480.14	41%
Green	Window & Door Replacement	\$75,536.79	\$75,536.80	100%
Lima	Roof Replacement	\$114,982.50	\$122,556.50	93%
Middletown	Plumbing Renovation	\$105,418.45	\$105,418.46	100%
Rickenbacker (MTA)	Roof Replacement (Bldg. 918)	\$970,112.12	\$0	100%
Sandusky	Plumbing Renovation	\$99,437.11	\$105,260.10	99%
Stow	Window & Door Replacement	\$40,462.00	\$40,462.01	100%
Walbridge	Window & Door Replacement	\$97,655.71	\$77,149.40	99.9%
<b>TOTAL</b>		<b>\$6,023,308.56</b>	<b>\$3,524,459.75</b>	<b>90%</b>

## Projects contracted through federal government

LOCATION	PROJECT	AMOUNT
Camp Perry Joint Training Center	Replace Tower Window	\$54,498.00
DSCC Building 24	Exterior Fire Protection	\$155,388.00
DSCC Building 24	Upgrades Bldg. 11, Section 10	\$71,149.42
Camp Ravenna Joint Military Training Center	25 kW Solar Panels	\$257,600.00
Camp Ravenna Joint Military Training Center	Tactical Training Base Roof Repair	\$98,069.00
Rickenbacker (MTA)	Waterline Renovation	\$1,219,000.00
Toledo	81 kW Solar Panels	\$637,393.00
<b>TOTAL</b>		<b>\$2,493,097.42</b>

# OHIO NATIONAL GUARD SCHOLARSHIP PROGRAM

The Ohio National Guard Scholarship Program is not an entitlement program, it is a benefit promised by the state of Ohio and earned by our members for their service. Those who join the National Guard in the post-9/11 era are virtually guaranteed to see at least one tour of duty fighting the nation's wars, in addition to their obligation to respond to natural and man-made disasters here at home.

The scholarship program is the most important recruiting tool we have. Anecdotal evidence and statistical analysis demonstrate that the scholarship program has been critical in meeting our obligation to fully staff our units. Our ability to meet this obligation is an important reason the Ohio National Guard is the fifth largest in the nation, at more than 16,000 Soldiers and Airmen, bringing hundreds of millions of dollars in federal salaries to the state of Ohio.

The National Guard Scholarship supports other strategic objectives of the state of Ohio. By encouraging young Ohioans to go to school in Ohio, and to serve in the Ohio National Guard, the scholarship pro-

gram increases the chances that Ohio's best and brightest will stay in Ohio, making Ohio a more desirable location for businesses and corporations to establish operations.

The Ohio National Guard Scholarship Program has enjoyed great support by Ohio's legislators and governors, meaning that since the year 2000, we have not had to limit support for a single one of our members who had chosen to use the scholarship program. That is not an easy obligation for the state to manage. Actual program costs are the product of thousands of individual decisions made by our members, by educational costs over which we have no control, and by ever-changing deployment requirements for both the state and federal missions.

The ONGSP office, located within the Adjutant General's Department, is responsible for the centralized administration of the program. This includes budget preparation, establishing policies and procedures, recoupment processes and ensuring the provisions of 5919.34, Ohio Revised Code.

During the 1999 state fiscal year, the scholarship program was revised to increase the tuition assistance from 60

percent to 100 percent. State-assisted institutions are paid 100 percent of students' tuition, while private schools are paid the average tuition charges of state-assisted universities for each student.

In the eight years including 2004 through 2011, the program has awarded an average of 6,141 scholarships each academic year. The numbers for 2010 and 2011 were higher than the average with 6,437 scholarships granted in 2010 and 6,535 in 2011. On average, approximately 85 percent of the scholarships are for students attending public institutions of higher education.

The Ohio National Guard paid 868 scholarships for summer 2010 term, 2,266 scholarships for the fall 2010 term, 2,427 scholarships for the winter 2011 term and 974 for the spring 2011 term.

This program was appropriated \$14,912,270 for the 2011 fiscal year and expended a total of \$16,980,651 for eligible Guard members. Our adjusted balance for this program is (-\$1,919,120.34) leaving our reserve fund balance at \$1,496,292.50. All applicants meeting the prerequisites for use of this program received approval during the 2011 fiscal year.



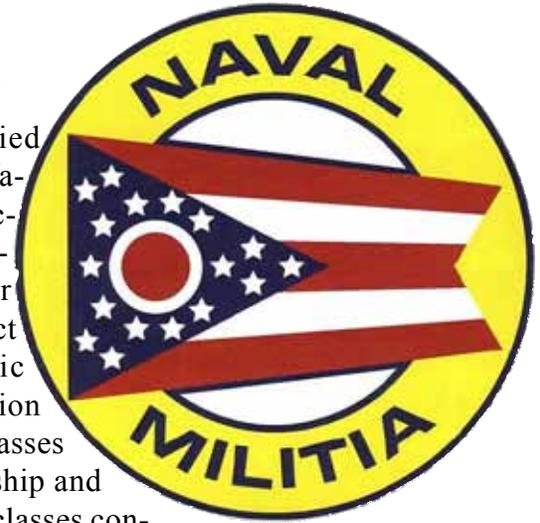
# SUPPORTING AGENCIES

## OHIO NAVAL MILITIA

The Ohio Naval Militia is an organized, unarmed all-volunteer naval unit that has been serving the state of Ohio and our nation since 1896. The Ohio Naval Militia (ONM) serves under the direction of the Governor of the State of Ohio and the Adjutant General's Department and per section 5921.01 of the Ohio Revised Code.

The ONM is based at the Camp Perry Joint Training Site, just outside of Port Clinton, Ohio, on the shores of Lake Erie. Safety is a primary concern for the ONM and members perform extensive training at every drill/patrol at the Camp Perry Training Site. Classroom training in electronics – including GPS and radar and radio communications – as well as CPR/AED and first responder first aid, is normally conducted during the winter months of November through

March. Certified Division of Watercraft instructors also volunteered their time to conduct the Ohio Basic Boater Education Class. Other classes include leadership and team building classes conducted by senior officers as well as navigation, patrol vessel operations, safe boat operations and Basic Military and Seamanship Training for members who have never served in the military. The ONM encourages its members to seek additional outside training.



## OHIO MILITARY RESERVE

The Ohio Military Reserve is a state defense force authorized under 38 U.S. Code section 109(c) and Chapter 5920 of the Ohio Revised Code as a component of the state's organized militia. The OHMR is a constituent part of the Adjutant General's Department and within the chain of command of the Ohio adjutant general and the governor of Ohio.

The purpose of the OHMR, according to 5920(A) of the Ohio Revised Code, is to exist as a force "capable of being expanded and trained to defend this state whenever the Ohio National Guard, or a part thereof, is employed so as to leave this state without adequate defense." Upon declaration of emergency, the Governor may call upon the OHMR to aid civil authorities and promote the health, safety and welfare of the citizens of Ohio.

The Adjutant General's Department directed a transformation of the OHMR into a brigade-sized organization with appropriate rank and organizational structure and assigned it a new mission. This new mission focuses on FEMA Emergency Support Functions 6 and 7. ESF 6 provides support to the coordination of volunteer activities and ESF 7 supports the operation of warehouses, distribution centers and support facilities in the event of a state emergency. This transformation has three phases.

The first phase is integration, which ended in September 2010. In the second phase, the OHMR will become initially operational capable during federal fiscal 2011 and the third phase will result in the OHMR becoming fully operational capable in federal fiscal 2012.

Like every other branch of the service, enlistment in the OHMR is voluntary. However, members are not paid for their drill time and uniforms and equipment must be individually purchased. When called to state active duty, the Ohio Revised Code provides for their compensation.

Units typically drill one weekend per month and attend a five-day annual training period at Sullivant Road Armory in Columbus. The OHMR's training academy, also located at the Sullivant Road Armory, manages extensive resident and distance learning programs that consist of required training for entry and promotion. Headquarters for the OHMR 1st Battalion is located in Highland Heights and the 2nd Battalion headquarters is in Springfield.







**Produced by:**  
**Office of Public Affairs**  
**Ohio Adjutant General's Department**  
2825 West Dublin Granville Road  
Columbus, Ohio 43235-2789  
(614)336-7000  
[ong.info@ng.army.mil](mailto:ong.info@ng.army.mil)  
<http://ong.ohio.gov>

**Project Manager: 1LT Kimberly D. Snow**