

OHIO NATIONAL GUARD OHIO ADJUTANT GENERAL'S DEPARTMENT

2013 ANNUAL REPORT

*When called,
we respond
with ready units
to execute
federal, state
and community
missions*



OHIO ADJUTANT GENERAL'S DEPARTMENT

2013 Annual Report Produced by

Office of Public Affairs

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OHIO NATIONAL GUARD

FROM THE ADJUTANT GENERAL

On behalf of the Ohio National Guard, representing more than 16,000 Soldiers and Airmen, their Families and employers, and the hundreds of state and federal employees, it is my honor to submit this annual report for fiscal year 2013.

This report contains information and details about the extraordinary men and women who serve their communities, this great state, and the nation. The mission for the Adjutant General's Department remains the same; when called, we respond with ready units to execute federal, state, and community missions.

As an operational reserve to the U.S. Army and U.S. Air Force, the Ohio National Guard fights the nation's wars alongside our active-duty counterparts. Throughout the year, our commands and units maintained a high operational tempo as we deployed units, tracked their missions, and saw the Soldiers and Airmen through their redeployments. In 2013, Ohio National Guard Soldiers and Airmen deployed in support of the Overseas Contingency Operations including Operations Noble Eagle and Enduring Freedom. We are especially proud of our diverse mix of forces and the critical role we play in defense of our nation.

In fiscal year 2013, we continued to make improvements and updates to modernize Camp Ravenna Joint Military Training Center. Improvements included a new state-of-the-art live fire shoot house, known distance range, and counter improvised explosive device lanes, along with new demolitions and live hand grenade ranges. The tactical training base continues to be the centerpiece of this installation, and it is designed to give Soldiers a realistic deployment experience before they begin a tour of duty overseas.

Here at home, when Hurricane Sandy hit the east coast, we supported cleanup and recovery operations, and when thousands of Ohioans were without power due to storms during the height of the summer heat, we went door-to-door conducting health and wellness checks. We are fully aware of the significant responsibilities we have as Guard members to the defense and protection of the homeland. In 2013, we fully integrated ourselves into exercises which test the response of local cities, counties, and our state to disasters, man-made or otherwise. Ohioans depend on the continued professionalism and rapid response of the Ohio National Guard and we will not fail them.

We are facing challenging times for our Guard and for the nation as a whole. Senior leaders have identified budget shortfalls as our nation's number one national security threat. To survive and thrive, we must remain agile, relevant, ready, and adaptable. We continue to prove that we are a cost-effective solution to the nation's defense. In Ohio, we are steadfast in our commitment to ensuring the long-term viability of the Ohio Air National Guard. At the Mansfield-based 179th Airlift Wing, we have transitioned from the C-27J Spartan Joint Cargo Aircraft to a continuing mission with C-130 Hercules aircraft.

Despite the demands placed on Guard members, their Families, and employers, Ohio's recruiting and retention efforts continued to excel. Within our ranks, both the Army and the Air National Guard hit their recruiting goals, maintaining both forces at 100 percent of authorized strength.

I am incredibly proud of the men and women who wear the uniform and humbled everyday by the outpouring of support from our elected officials, employers, communities, and the citizens of our great state.



Sincerely,

Deborah A. Ashenhurst
Major General
The Adjutant General



OHIO NATIONAL GUARD

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To serve the Citizens of Ohio and America by fulfilling our state and federal military role of providing public safety, when ordered by the Governor, or support of the National Military Strategy, when ordered by the President.

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MISSION

When called, we respond with ready units to execute federal, state and community missions.

VISION

To be a relevant operational reserve powered by a diverse team of engaged Soldiers, Airmen and Civilians, and to be respected for its leadership and ability to produce and employ ready units.

VALUES

Integrity
Excellence
Reliability
Diversity and Inclusion
Global Teamwork
Trust





OHIO NATIONAL GUARD

EXECUTIVE BOARD

Accomplishments

Ohio National Guard strategic plan for 2013-2017

Building on its previous work, the Executive Board produced the first joint, five year strategic plan. Critical to the effort was the identification of three strategic priorities — effective fund management, acquire emerging missions, and force structure — to guide the activities of Ohio National Guard members at all levels of the organization.

Restructuring of the Executive Board

Following the restructuring of the Joint Staff with the establishment of the full time position of Director of the Joint Staff, the Executive Board expanded, adding the new position, providing the first truly joint operational perspective, focused on domestic operations, to the Executive Board.

Evidence-based planning and assessment

The Executive Board continued to drive the Ohio National Guard toward measurable goals and objectives and pledged to continue the tracking and assessment of the organization's performance through an enterprise-wide software package.

The Executive Board was created in January 2010 as the successor body to the Joint Executive Council (JEC). The JEC membership was comprised of essentially all senior leaders of the Ohio National Guard, including staff and command positions to include brigade and wing commanders. The Executive Board is limited to those senior leaders whose positions have oversight of aspects of the entire organization, or of its separate service components.

Membership is identified by position and is continuous throughout the individual's assignment to that position. The board is chaired by the adjutant general and co-chaired by each assistant adjutant general. Each Executive Board member is accountable for the operations, leadership and management of their respective functional areas, but is a member of the governing board that is collectively responsible for the overall stewardship of the Ohio National Guard.

That stewardship includes developing and guiding the strategic direction of the organization and, by extension, the creation, implementation and execution of this strategic plan. Included is responsibility for identification of our Purpose, Values, Mission and Vision, along with objectives, measures, targets and initiatives that support those basis tenets.

In their role on the Executive Board, the current members, identified below, exercise the collective responsibility for oversight of all phases of Ohio National Guard planning and operations.

OHIO NATIONAL GUARD EXECUTIVE BOARD MEMBERS

Current Membership (as of 06/01/2013)

Adjutant General	Major General Deborah A. Ashenhurst
Assistant Adjutant General – Air	Major General Mark E. Bartman
Assistant Adjutant General – Army	Brigadier General John C. Harris
Chief of Staff – Air	Brigadier General Stephen Markovich
Deputy Assistant Adjutant General – Army	Brigadier General Maria Kelly
Director of Air Staff	Colonel Trevor Noel
Director, Installation Management & Resources	Brigadier General Jack Lee (Retired)
Vice Chief of the Joint Staff	Dr. Mark Wayda
Chief of Staff - Army	Colonel Chip Tansill
Wing Commander	Colonel Greg Schnulo
U.S. Property and Fiscal Officer for Ohio	Colonel Peter Seaholm
Director of Human Resources	Colonel Homer Rogers
State Command Sergeant Major	Command Sergeant Major Rodger Jones
Command Chief Master Sergeant	Chief Master Sergeant Tamara Phillips
Director of the Joint Staff	Brigadier General Mark Stephens

The Ohio National Guard Strategy Map



VISION

"To be a relevant operational reserve powered by a diverse team of engaged Soldiers, Airman and Civilians, and to be respected for its leadership and ability to produce and employ ready units."

MISSION: "When called, we respond with ready units to execute federal, state and community missions."

STRATEGIC THEMES: Operational Readiness, Enhancing Capabilities, Maintaining Relevancy, Earning Stakeholder Trust

External Stakeholders – core competencies that we must deliver

1.1 Deliver federal mission capability

1.2 Provide DSCA capability

1.3 Be a trusted organization

1.4 Be Engaged in Our Communities

Internal Processes – that at which we must excel

2.1 Manage readiness for the federal mission

2.4 Develop and strengthen key external relationships

2.6 Develop and maintain a strategic communications program

2.2 Manage readiness for the Defense Support to Civil Authorities Mission

2.7 Improve organizational results

2.3 Improve measurements, analysis and knowledge management

2.5 Acquire flexible and relevant future capabilities

2.8 Ensure strong governance

Resources – the physical resources we need to obtain and manage

3.1 Equip the force to meet Federal and DSCA requirements

3.2 Optimize financial resources

3.3 Optimize infrastructure to meet future needs

People, Learning, & Growth – the human resources we recruit, develop and manage

4.1 Build an engaged diverse workforce to achieve organizational success

4.2 Ensure wellbeing

4.3 Ensure we have qualified personnel and develop their skills for the future

Foundations

Purpose: "To serve the citizens of Ohio and The United States by fulfilling our state and federal military role of providing public safety when ordered by the Governor or support of the National Military Strategy when ordered by the President."

3 OCT 2012

Core Values: Integrity | Excellence | Reliability | Diversity & Inclusion | Global Team Work | Trust

We recognize and embrace our unique role within military organizations, with a three-fold mission to support our community, our state and our nation.

Our strategy map provides an invaluable link from strategic objectives to execution of operational initiatives.

Developed from a thorough assessment of the strategic environment in which the Ohio National Guard operates.

Provides direction and focus to meet current challenges while preparing for those of the future.

OHIO NATIONAL GUARD

DEPARTMENT AT A GLANCE



MG Deborah A. Ashenhurst, Ohio adjutant general, speaks with Soldiers deployed to support tornado recovery efforts about the importance of their mission.

The Adjutant General's Department provides military organization for the Ohio National Guard, Ohio Naval Militia and Ohio Military Reserve, collectively known as the Ohio organized militia.

The Ohio National Guard — Army and Air — is the organized military force of the state, except when ordered into federal service. Under the National Defense Act, the Army and Air National Guard are reserve components of the U.S. Army and Air Force, respectively. The Guard also may be ordered by the governor to serve the state by protecting persons and property from disasters — man-made or natural — and suppressing or preventing riot, insurrection, invasion or violence.

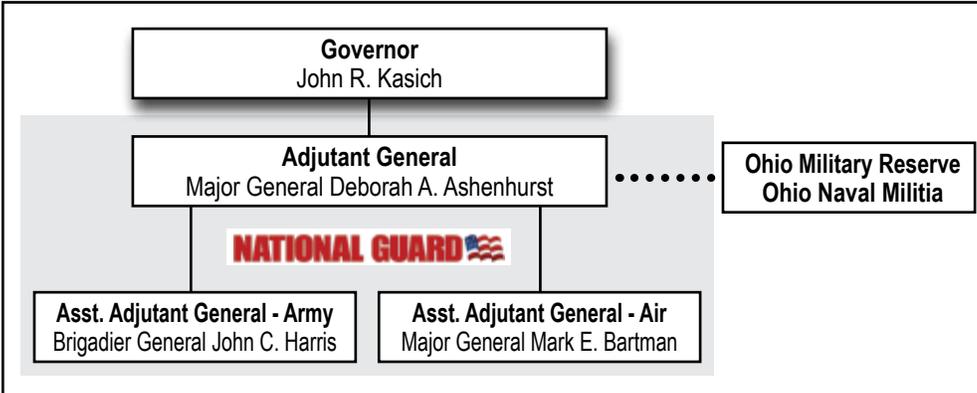
The governor, as commander-in-chief of the state militia, appoints the adjutant general to serve during his term in office. MG Deborah A. Ashenhurst serves as Ohio's 81st adjutant general; BG John C. Harris is the assistant adjutant general for Army and Maj Gen Mark E. Bartman is the assistant adjutant general for Air.

During Fiscal Year 2013, the Ohio National Guard was comprised of about 16,000 traditional Guard members. Typically, these men and women volunteer one weekend a month and an additional 15 days a year in service-related career fields. These traditional Guard members are supported by a full-time staff of state employees, federal technicians and Active Guard/Reserve personnel dispersed at various locations around the state. Headquarters for the organization is located at the Major General Robert S. Beightler Armory in northwest Columbus.

The Ohio Army National Guard is comprised of six major commands: the Special Troops Command (Provisional), 16th Engineer Brigade, 37th Infantry Brigade Combat Team, 73rd Troop Command, 371st Sustainment Brigade and the 174th



Maj. Gen. Mark E. Bartman talks with Airmen at a banquet for the Outstanding Airmen of the Year.



PERSONNEL FIGURES

ONG End Strength

Army	11,292
Air	4,655
Total	15,947

Full-Time Staffing

AGR - Army	787
AGR - Air	437
Technician - Army	683
Technician - Air	944
State	373
Total	3,224

Air Defense Artillery Brigade, fulfilling a wide range of missions. The assistant adjutant general for Army ensures mission accomplishment and adherence to Department of Defense, U.S. Army, National Guard Bureau and state military policies with the support of an active component senior Army advisor and the Ohio Army National Guard chief of staff.

The Ohio Air National Guard is comprised of four wings — the 121st Air Refueling Wing, 178th Fighter Wing, 180th Fighter Wing and 179th Airlift Wing, which deploy worldwide to fulfill aerial refueling missions, Aerospace Control Alert (ACA), air transport, communications, engineering and security requirements. With the aid of Ohio's Air National Guard chief of staff, the assistant adjutant general for Air oversees the activities of the four flying units as well as seven subordinate Air National Guard units in the state.

At the close of fiscal year 2013, the Ohio National Guard maintained a presence in 37 of the state's 88 counties. Ohio's Air Guard units are dispersed in seven geographic locations — Columbus, Toledo, Springfield, Cincinnati, Mansfield, Zanesville and Port Clinton — and the state's Army Guard units occupy three training sites and 51 readiness centers statewide.



BG John C. Harris Jr. (at podium), Ohio assistant general for Army, speaks to deploying Soldiers of the Ohio Army National Guard's 323rd Military Police Company.



OHIO NATIONAL GUARD

LEGISLATIVE INITIATIVES

Legislative initiatives that affect Ohio National Guard members are monitored by the Office of the Legislative Liaison. The office monitors constituent inquiries as well as state and federal legislation. During Fiscal Year 2013, the most significant revision of law on the state level was the passage of House Bill 532 and the signing of Executive Order 2013-05K.



House Bill 532 includes the following provisions:

- Amends the categories of individuals who, if they are killed under qualifying circumstances, may receive the Ohio Military Medal of Distinction.
- Expands the circumstances of death that qualify an individual to receive the Ohio Military Medal of Distinction.
- Makes changes to the annual process by which the previous year's qualifying medal recipients are identified and recognized.
- Specifies that the Ohio Military Medal of Distinction must be presented to the recipient's primary next of kin, as designated by the recipient or as determined under the rules of the United States Department of Defense.
- Permits a medal recipient's parent or spouse who is not the primary next of kin to request a duplicate medal at no cost.
- Permits a qualifying family member of a medal recipient to request a duplicate medal for a fee.
- Creates the Military Medal of Distinction Fund, which is used to pay for the production of the medals.



Executive Order 2013-05K

On June 11, 2013, Governor John R. Kasich signed Executive Order 2013-05K, directing state departments, boards and commissions to streamline the state licensing process to take into account relevant military education.

The order also directs the Chancellor of the Ohio Board of Regents, in collaboration with presidents of the University System of Ohio, to simplify the process for awarding college credit for military education for veterans and service members.



Gov. John Kasich signs House Bill 532 into law.



OHIO NATIONAL GUARD

MISSIONS

FEDERAL MISSIONS

As an operational reserve to the U.S. Army and U.S. Air Force, the Ohio National Guard fights the nation's wars alongside our active-duty counterparts throughout the world.

ARMY NATIONAL GUARD

OPERATION ENDURING FREEDOM - AFGHANISTAN

- Operational Mentor and Liaison Team 1.8
- Military Advisory Team 2
- 838th Military Police Company
- 371st Sustainment Brigade
- 1-174th Air Defense Artillery Battalion
- DET 21
- 290th Engineer Detachment (Survey)
- 296th Engineer Detachment (Fire Fighting Team)
- Military Advisory Team 1
- 837th Engineer Company (MAC)
- 437th Military Police Battalion
- 1486th Transportation Company
- 684th Medical Company (Area Support)
- 37th Infantry Brigade Combat Team
- Co. B, 3rd Battalion, 238th Aviation Regt.
- Headquarters and Headquarters Battery, 174th Air Defense Artillery Brigade



Soldiers of the 37th Infantry Brigade Combat Team conducting a mission in Afghanistan.

OPERATION NOBLE EAGLE – NATIONAL CAPITAL REGION

- 2-174th Air Defense Artillery Battalion
- Headquarters and Headquarters Battery, 174th Air Defense Artillery Brigade

AIR NATIONAL GUARD*

OPERATION ENDURING FREEDOM - AFGHANISTAN

- 121st Air Refueling Wing
- 179th Airlift Wing
- 200th RED HORSE Squadron
- 164th Weather Flight
- 123rd Air Control Squadron
- 555th Air Force Band
- 178th Fighter Wing
- 180th Fighter Wing
- 220th Engineering Installation Squadron
- 251st Combat Communications Group
- 269th Combat Communications Squadron



Welcome home for 179th Airlift Wing Airmen.

**The Air National Guard normally deploys its members as individuals rather than units. Each of these units have deployed Airmen in support of current overseas operations.*

When called, we respond with ready units to execute federal, state and community missions.

STATE MISSIONS

Soldiers and Airmen from the Ohio National Guard deploy when Ohio or other states make the call for help during an emergency.

OPERATION LAKE FURY

- 1st Battalion, 174th Air Defense Artillery Brigade
-

OPERATION GUARDIAN BIG APPLE

- 1484th Transportation Company
 - 179th Security Forces Squadron
 - 200th "Red Horse" Squadron
 - 269th Combat Communication Squadron
-

OPERATION GUARDIAN COMFORT

- HHC/16th Engineer Brigade
 - HHC/216th Engineer Battalion
 - 178th Fighter Wing
 - C/2-107 Cavalry Squadron
 - 121st Air Refueling Wing
-

OPERATION INAUGURATION SUPPORT

- 178th Fighter Wing
-

COMMUNITY MISSIONS

From community event flyovers by Ohio Air National Guard aircraft to the 122nd Army Band performing concerts, the Ohio National Guard is proud to serve the citizens of Ohio with military support to community events.

- Memorial Golf Tournament
- Cincinnati Bengals
- Columbus Veterans Day Parade
- Operation Speed Racer
- OSU Military Appreciation
- GuardCare



Ohio Guard members go door-to-door to check on the health and welfare of residents in response to severe storms in Franklin County.



Ohio National Guard engineers help with debris removal in Clermont County.



Ohio National Guard Soldiers and Airmen assist with the flag ceremony at the 2013 Memorial Golf Tournament.



OHIO NATIONAL GUARD FALLEN HEROES

A Dublin citizen pays his respect during the procession of Capt. Nicholas J. Rozanski.

Between July 2012 and June 2013 there were 4,811 Military Funeral Honors Missions performed and 15 Honorable Transfers conducted.

MILITARY FUNERAL HONORS

The rendering of military funeral honors demonstrates the nation's deep gratitude to those who, in times of war and peace, have faithfully defended our country. This ceremonial paying of respect is the final demonstration a grateful nation can provide to our veterans and their Families. The core elements of the funeral honors ceremony are the sounding of taps, the folding of the flag and the presentation of the flag to next of kin.

U.S. Defense Department policy mandates that a military funeral honors ceremony will be provided to eligible beneficiaries upon request. The policy further mandates that commanders at all levels will support and respond expeditiously and sensitively to requests for military funeral support and that the next of kin should only need to make a single telephone call to request military funeral honors.



Ohio National Guard Funeral honors team helps bring dignity and respect to services for veterans.

**SPC Todd M. Bates***135th Military Police Company - Chagrin Falls, Ohio*

SPC Bates, 20, of Bellaire, Ohio; assigned to the 135th Military Police Company, Army National Guard, Chagrin Falls, Ohio; died Dec. 10, 2003, while patrolling the Tigris River. When his squad leader, SSG Aaron T. Reese, fell overboard, he dove into the water after him, but did not resurface.

**SFC Daniel J. Pratt***211th Maintenance Company - Newark, Ohio*

SFC Pratt, 48, of Youngstown, Ohio; assigned to the 211th Maintenance Company, Army National Guard, Newark, Ohio; died Nov. 3, 2005, due to non-combat-related causes while serving in Iraq.

**SSG Aaron T. Reese***135th Military Police Company - Chagrin Falls, Ohio*

SSG Reese, 31, of Reynoldsburg, Ohio; assigned to the 135th Military Police Company, Army National Guard, Chagrin Falls, Ohio; died Dec. 10, 2003, when he fell into the Tigris River south of Baghdad during a river patrol.

**SFC Daniel Crabtree***Co. B, 2-19th Special Forces - Columbus, Ohio*

SFC Crabtree, 31, of North Canton, Ohio; assigned to Company B, 2-19th Special Forces Group, Army National Guard, Columbus, Ohio; killed June 8, 2006, when an improvised explosive device exploded near his vehicle near Al Kut, Iraq.

**SGT Michael C. Barkey***1484th Transportation Company - Akron, Ohio*

SGT Barkey, 22, of Canal Fulton, Ohio; assigned to the 1484th Transportation Company, Army National Guard, Akron, Ohio; killed July 7, 2004, when a tire was shot out on the military vehicle in which he was riding, the driver lost control and the vehicle overturned in Ramadi, Iraq.

**LT COL Kevin Sonnenberg***180th Fighter Wing - Toledo, Ohio*

Lt Col Sonnenberg, 42, of McClure, Ohio; assigned to the 112th Fighter Squadron, Air National Guard, Toledo, Ohio; killed June 15, 2007, when his F-16 Fighting Falcon crashed five miles northwest of Balad Air Base, Iraq.

**PFC Samuel R. Bowen***216th Engineer Battalion - Hamilton, Ohio*

PFC Bowen, 38, of Cleveland, Ohio; assigned to the 216th Engineer Battalion, Army National Guard, Hamilton, Ohio; killed July 7, 2004, when a rocket-propelled grenade exploded near his vehicle in Samarra, Iraq.

**SGT Anthony M. Vinnedge***2-107th Cavalry Regt. - Greenville, Ohio*

SGT Vinnedge, 24, of Okeana, Ohio; assigned to Troop C, 2nd Squadron, 107th Cavalry Regiment, Army National Guard, Greenville, Ohio; died July 5, 2007, due to non-combat-related causes while serving in Iraq.

**SPC Ryan A. Martin***216th Engineer Battalion - Chillicothe, Ohio*

SPC Martin, 22, of Mount Vernon, Ohio; assigned to the 216th Engineer Battalion, Army National Guard, Chillicothe, Ohio; killed Aug. 20, 2004, when an improvised explosive device detonated near his vehicle near Samarra, Iraq.

**CPT Nicholas Rozanski***37th Infantry Brigade Combat Team - Columbus, Ohio*

CPT Rozanski, 36, of Dublin, Ohio; assigned to Headquarters and Headquarters Co., 1st Bn., 148th Infantry Regt., Army National Guard, 37th IBCT, Walbridge, Ohio; died April 4, 2012, when a suicide bomber detonated an explosive device near his patrol in Maimanah, Afghanistan.

**1LT Charles L. Wilkins II***216th Engineer Battalion - Chillicothe, Ohio*

1LT Wilkins, 38, of Columbus, Ohio; assigned to the 216th Engineer Battalion, Army National Guard, Chillicothe, Ohio; killed Aug. 20, 2004, when an improvised explosive device detonated near his vehicle near Samarra, Iraq.

**MSG Shawn Hannon***37th Infantry Brigade Combat Team - Columbus, Ohio*

MSG Hannon, 44, of Grove City, Ohio; assigned to Headquarters and Headquarters Co., 1st Bn., 148th Infantry Regt., Army National Guard, 37th IBCT, Walbridge, Ohio; died April 4, 2012, when a suicide bomber detonated an explosive device near his patrol in Maimanah, Afghanistan.

**SGT Jeremy M. Hodge***612th Engineer Battalion - Walbridge, Ohio*

SGT Hodge, 20, of Ridgeway, Ohio; assigned to the 612th Engineer Battalion, Army National Guard, Walbridge, Ohio; killed Oct. 10, 2005, when an improvised explosive device exploded near his vehicle in Baghdad, Iraq.

**MSG Jeffrey Rieck***37th Infantry Brigade Combat Team - Columbus, Ohio*

MSG Rieck, 46, of Springfield Township, Ohio; assigned to Headquarters and Headquarters Co., 1st Bn., 148th Infantry Regt., Army National Guard, 37th IBCT, Walbridge, Ohio; died April 4, 2012, when a suicide bomber detonated an explosive device near his patrol in Maimanah, Afghanistan.

**SPC Cody D. Suggs***1487th Transportation Company - Piqua, Ohio*

SPC Suggs, 22, of West Alexandria, Ohio; assigned to the 1487th Transportation Company, Army National Guard, Piqua, Ohio; died March 7, 2013, due to non-combat-related causes while serving at Kandahar Airfield, Afghanistan.

Remembering Ohio National Guard Members who have died while serving in the Global War on Terrorism between 2001 and 2013.



OHIO NATIONAL GUARD STATE PARTNERSHIP PROGRAM



Dragica Spajić (from left), school principal at Svetozar Marković primary school, Maj. Gen. Deborah A. Ashenhurst, Ohio adjutant general, Mary Burce Warlick, U.S. ambassador to Serbia, Aleksandar Vucic, First Deputy Prime Minister and Defence Minister, and Lt. Gen. Ljubisa Dikovic, Chief of the General Staff of the Serbian Armed Forces, participate in a ribbon-cutting ceremony for the school gym renovation project. More than 30 Ohio National Guard members went to Serbia as part of the State Partnership Program, working alongside their counterparts in the Serbian 2nd Army Brigade to repair the Svetozar Markovic Primary School in Kraljevo, Serbia, which was damaged by an earthquake in late 2010.



The Ohio National Guard and Hungary mark the 20th anniversary of their National Guard State Partnership Program.

In fiscal year 2013, under the direction of the Vice Chief of the Joint Staff, the Ohio National Guard celebrated its 20th year in the National Guard State Partnership Program. In 2012, Ohio and Hungary celebrated our 20th anniversary and Ohio was also able to conduct nearly 30 military to military events and exchanges with both our partners, Hungary and Serbia, to include two trilateral engagements.

Furthermore, as a by-product of the State Partnership Program (SPP), Ohio has finished its 10th co-deployment to Afghanistan with members of the Hungarian Defence Forces as a Military Advisor Team (MAT). These co-deployments support the North Atlantic Treaty Organization (NATO) International Security Assistance Force (ISAF) in Afghanistan.

In addition to MATs and with air support from the Ohio National Guard, the Hungarian Defence Forces (HDF) - Joint Terminal Attack Controller (JTAC) program was validated during 2012-2013 by both NATO and U.S. officials. Reaching this milestone is a great success for the Hungarian niche capability. In addition, the Ohio National Guard conducted seven events with the Hungarian Defence Forces, four of which included sending Ohio National Guard members to Hungary. Events included: a logistics information exchange; medical support to deployed forces; lesson learned focus; and numerous senior leader visits from the Hungarian Ministry of Defence to commemorate our 20-year anniversary.

Not to be over-shadowed by our 20th Anniversary with Hungary, Ohio also conducted 20 events with our Serbian partners. Of these events, 14 saw Ohio National Guard members traveling to Serbia. Events included the advancement of the Peace Keeping Operation base (South Base), women in professional arms, numerous events regarding consequence management, medical support to deployed forces; the further development of Serbian NCOs. Ohio also served as a lead agent for a United States Air Force, Europe (USAFE) to conduct an engagement study with the Serbian Air Forces. Furthermore, the Ohio National Guard also had the privilege to send Army and Air Force engineers to work with Serbian Armed Forces on a school reconstruction project in Kraljevo, Serbia, participate in the 2012 Belgrade Air Show and attend the graduation ceremony of the Serbian Armed Forces 2012 Military Academy.

As the Ohio National Guard continues with the SPP, we look forward to standing side-by-side with our partnered nations. While attending numerous planning engagements the Ohio National Guard continues to actively participate in: European Command's Strategy Implementation Conference to discuss the European Command's Strategy of Active Security and Theater Cooperation Plans; the National Guard Bureau State Partnership Conference to further enhance the SPP program and the 2013 U.S. Serbia Bilateral Defense Consultations. Participation in these events ensures Ohio will continue to lead in cost-effective ways to exchange knowledge and ideas with our partner nations and take this program to the next level.



MG Milan Mojsilovic (right), Serbian Armed Forces Land Forces Commander, receives an overview of Ohio Army National Guard training.



Ohio Army National Guard Soldiers train with Hungarian Defense Forces.



OHIO NATIONAL GUARD

COMMUNITY AND EMPLOYER OUTREACH

Accomplishments

- Four Joint Employer Events and two Annual Training Employer Events
- Expansion of the Employer Advisory Council and employer “one-stop” services has greatly increased employer inquiries, coordination of requests and referrals to other offices (especially Transition Assistance)
- Greater coordination and collaboration with Transition Assistance to promote the hiring of service members
- Six special events for VIP employer/ civic leaders and Girl Scouts: Mid-Ohio Sports Car Course, Memorial Tournament and Bridgestone Golf Tournaments
- Five orientation flights or base tours for a number of constituencies
- Increased initiative-focused external messaging for Ambassadors and internal messaging for Soldiers and Airmen to promote engagement
- The outreach database grew to more than 7100 contacts with 82 messages emailed to Ambassadors (mostly alumni)



Operation Buckeye Guard educators learn about the missions and jobs within the Ohio National Guard at Camp Perry.

- Community outreach hosted 16 events for nearly 405 attendees from July 1, 2012 to June 30, 2013 to promote readiness and well-being of service members. These events were focused on: employers, attorneys, health care providers and female youth.
- In its first year, at least 12 companies consistently attended quarterly Employer Advisory Council meetings; which focuses on assisting employers with retention and recruitment of service members.
- Employer Outreach mailed holiday cards to 94 military-friendly employer VIPs in an effort to strengthen the Ohio National Guard’s partnership with large corporations throughout Ohio.
- Nearly 70 attorneys volunteered to support the Ohio Military Veterans Legal Assistance Program (OMVLAP), two Central Ohio law schools are serving Veterans and the Ohio State Bar Association is promoting Veteran-focused continuing legal education courses statewide.
- The inaugural TRICARE Awareness Week messaging campaign was supported by more than 11 healthcare associations. Two healthcare associations presented Veteran-specific curriculum at their conferences and provided complimentary table-top vendor space allowing Outreach to connect with more than 150 physicians and practice administrators statewide.
- Through the TRICARE Working Group, providers are now collecting and sharing their concerns about TRICARE with federal elected official staff.
- Over 80 Girl Scouts or their parents and 50 civic leaders attended the 2012 Mid-Ohio Sports Car Course raceway event. During these events, participants pledged to: hire more service members (9 companies); provide training (3 companies); or provide other support (7 companies).
- Four Ohioans were selected to attend the Joint Civilian Orientation Conference of the ten nominated nationwide.
- A military friendly Campus brochure was published in collaboration with the Ohio Department of Veteran Services and Inter-Service Family Assistance Committee Education Subcommittee.
- Outreach promoted employee engagement in the Ohio National Guard by providing at least 50 briefings to the ONG workforce and by establishing a Commander Advisory Council.

OHIO NATIONAL GUARD JOINT UNITS



*Brig. Gen. Mark L. Stephens
Director of the Joint Staff*

On October 1, 2012, the Ohio National Guard established the position of Director of the Joint Staff. Located at the Joint Force Headquarters in Columbus, the purpose of this position is to manage Ohio National Guard military functions of the Joint Staff and to plan for and oversee execution of military operations throughout the state.

The new position is a clear statement of Ohio's commitment to supporting the citizens of Ohio in the event of natural or man-made disasters. The Director of the Joint Staff is the Ohio National Guard's lead in any Defense Support to Civil Authorities situation.

Brig. Gen. Mark L. Stephens was named as Ohio's first Director of the Joint Staff. General Stephens previously served many years in command positions, most recently as the wing commander at the 121st Air Refueling Wing in Columbus. Previously, Stephens commanded the 179th Airlift Wing in Mansfield.

OHIO NATIONAL GUARD

52ND CIVIL SUPPORT TEAM

Weapons of Mass Destruction (CST-WMD)

Commander

LTC Jeffrey Suver

Personnel

Assigned Strength: 22

Unit Location

Rickenbacker International Airport,
Army Enclave
Columbus, Ohio

Mission

Support civil authorities at domestic Chemical, Biological, Radiological, Nuclear and high-yield Explosive (CBRNE) and natural disaster incidents by assessing current and projected consequences, identifying CBRNE agents/substances, advising on response measures and assisting with appropriate requests for state and federal support.

Accomplishments

One full-scale response

White powder substance found in Athens, Ohio

21 collective exercises with civilian response agencies

- Collective exercises with CSTs from Indiana, Kentucky, Michigan and Pennsylvania
- Mass exercise with CSTs and agencies in the Great Lakes Region

Three joint exercises

- Department of Homeland Security
- Cleveland, Cincinnati and Toledo Fire Departments
- State and local police and bomb squads

11 stand-by missions

- Provide CBRNE stand-by response capability during Red, White and Boom fireworks display
- Support homeland security at OSU football home games

14 assist missions

Provide briefings, train first responders, or support Homeland Response Force and CBRNE Enhanced Response Force Package



Ohio's Civil Support Team members conduct reconnaissance in a simulated contamination zone.

The 52nd Civil Support Team (CST) has 22 full-time, federally funded personnel consisting of Army and Air National Guard members, all of whom are certified hazardous materials technicians, confined space/rope rescue trained and Incident Command System and National Incident Management System proficient. The CST conducts extensive training on CBRNE threats, equipment operation and agency coordination for reach back capability.

THE TEAM IS MADE UP OF SIX SECTIONS:

Communications

Provides secure and unsecured, phone, fax and Internet interoperability between the CST local and state emergency response agencies, lead federal agencies and supporting military activities

Logistics/Administrative

Sustains unit operations for 72 hours, resupplies upon request, monitors and tracks all equipment, coordinates resources with other agencies and calculates incident costs

Survey

Validates the exclusionary zone, conducts reconnaissance of incident target with detailed plans, photographs and collects samples of hazards or intelligence in the hot zone

Operations

Tracks all incident events, conducts threat analysis, creates plume models and performs termination planning

Medical and Analytical

Provides CST medical support, facilitates the occupational health and safety program, coordinates for local medical support from available treatment facilities and hospitals, medical air evacuation and prepares initial medical assessments. Analytical personnel conduct presumptive sample analysis in a mobile laboratory

Command

Conducts interagency coordination, scene safety and coordination with the Incident Command Post

OHIO NATIONAL GUARD

HOMELAND RESPONSE FORCE

Rickenbacker Army Enclave

In January 2010, the Secretary of Defense authorized the establishment of 10 new Homeland Response Force (HRF) units. These 10 National Guard HRF units will be a national asset based throughout the country ready to respond to a Chemical, Biological, Radiological, Nuclear or high-yield Explosive (CBRNE) incident or all-hazards event within 12 to 24 hours. There will be one HRF unit per Federal Emergency Management Agency (FEMA) region. Ohio's HRF is responsible for FEMA Region V.

HRF OVERVIEW

The National Guard Homeland Response Force is a 577-person unit comprised of traditional National Guard Soldiers and Airmen who are task organized from existing National Guard units to provide command and control, area operations and specialized CBRNE consequence management (CM) capabilities to local, state or federal authorities. HRF units are part of the larger national CBRNE CM force to be employed as a national asset.

The HRF is provided additional special training and equipment to plan and conduct casualty search and extraction, emergency medical triage/treatment/patient stabilization, and mass casualty decontamination in a contaminated or uncontaminated environment in support of the Incident Command System (ICS). Units assigned to the National Guard HRF will also continue to perform their assigned primary missions.

When requested, the National Guard HRF will respond to an incident of state or national level significance to provide the command, control and assets to support the incident commander's incident action plan (IAP) objectives. A security element is also assigned to provide cordon and entry control point support as well as additional manpower for activities such as litter bearing. The security element is a dedicated component of the National Guard HRF.



Ohio's Homeland Response Force was the first in nation to receive validation to perform its mission of helping save lives during domestic emergencies.

Commander

BG Dana McDaniel

Personnel

Assigned Strength: 577

Unit Location

Rickenbacker International Airport,
Army Enclave
Columbus, Ohio

Mission

The Ohio National Guard Homeland Response Force, on order, will respond to a Chemical, Biological, Radiological, Nuclear or high-yield Explosive incident and support local, state and federal agencies, managing the consequences of the event by providing capabilities to conduct casualty search and extraction, medical triage, decontamination and internal force protection in order to save lives, mitigate human suffering, and prepare for follow-on forces in support of civil authorities.

Accomplishments

Ohio is the first state to stand up and have certified a Homeland Response Force

A 577-person unit that will support civil authorities with medical triage, decontamination, and search and extraction capabilities in the event of natural or human caused disaster.

Significant exercises

- Vibrant Response 13
- Southern Response Exercise (SRE)
- National Guard Bureau Validation (EXEVAL)
- Visible Intermodal Prevention Response (VIPR) Exercise

OHIO ARMY NATIONAL GUARD



An Abrams tank fires a round during annual training at Camp Ripley, Minn.





OHIO ARMY NATIONAL GUARD

Major Subordinate Commands (MSCs)

Commander

COL Paul A. Craft

Personnel

Assigned Strength: 1,605

Unit Location

Defense Supply Center Columbus (DSCC)
Columbus, Ohio

Equipment

Horizontal assets: dozers, scrapers,
loaders, graders, excavators

Vertical assets: hauling vehicles, cranes,
cement mixers

Commander

BG Maria E. Kelly

Personnel

Assigned Strength: 1,047

Unit Location

Defense Supply Center Columbus (DSCC)
Columbus, Ohio



16TH ENGINEER BRIGADE

Federal Mission

The 16th Engineer Brigade mobilizes, deploys and performs general engineering in assigned area of operations.

State Mission

Except for the Homeland Response Force, Joint Task Force (JTF) 16 is responsible for providing command and control for all state military assets deployed in support of civil authorities or a specific incident. Joint Task Force 16 also facilitates the flow of information between the Joint Force Headquarters and deployed units.

The concept of this joint task force was born in support of homeland defense. JTF 16 can immediately be called upon to command and control a quick response to restore order and bring calm to the public.

Deployment History

Subordinate units of the 16th Engineer Brigade have deployed in support of Operation Enduring Freedom and Operation Iraqi Freedom. While deployed to Iraq, elements of the 16th executed both horizontal and vertical projects for U.S. and allied units and oversaw construction projects to accommodate a troop surge that more than doubled their camp capacity.

SPECIAL TROOPS COMMAND (PROVISIONAL)

The Special Troops Command (Provisional) was established in October 2010, serving nearly 800 Soldiers. It is comprised of the 147th Regiment, Regional Training Institute; Fort Ohio (training installations – Camp Perry Joint Training Center, Camp Ravenna Joint Military Training Center and Camp Sherman Joint Training Center); the Ohio Army National Guard Medical Detachment; Ohio Army National Guard Recruiting and Retention Battalion; Selective Service Detachment; Headquarters and Headquarters Detachment, Joint Force Headquarters; and Detachment 21, Operational Support Airlift.

Mission

The Special Troops Command's mission is to provide command and control to its subordinate units in support of federal, state and community missions. In addition, the STC provides internal and external logistical, administrative and training support to units that are being called by combatant commanders.

New Soldiers from the Ohio Army National Guard's Recruit Sustainment Program compete in the 2013 Warrior Challenge.

OHIO ARMY NATIONAL GUARD

Major Subordinate Commands (MSCs)

37TH INFANTRY BRIGADE COMBAT TEAM

The 37th Infantry Brigade Combat Team (IBCT) provides the Ohio Army National Guard and U.S. Army with a rapidly deployable force capable of engaging and destroying the enemies of the United States. Headquartered in Columbus, the 37th IBCT is comprised of units from the Ohio and Michigan Army National Guards. When deployed, Soldiers from both states join together to accomplish collective missions. The brigade consists of mutually supporting battalions which provide artillery fire, infantry forces and logistical units to sustain its forces on the battlefield. Recently, the 37th IBCT deployed as an entire brigade to Iraq/Kuwait in 2008 and to Afghanistan in 2012.

During domestic support to civil authorities, members of the 37th IBCT augment other responding Ohio Army National Guard units. In the community, the brigade's emblem is easily recognized on the helmets of more than 360 high school football teams, as a part of Operation Buckeye Guard. The operation demonstrates the local support of 37th IBCT Soldiers as they deploy in harm's way.

Commander

COL Gordon Ellis

Personnel

Assigned Strength: 2,246

Unit Location

Defense Supply Center Columbus (DSCC)
Columbus, Ohio



174TH AIR DEFENSE ARTILLERY BRIGADE

Federal Mission

The 174th Air Defense Artillery Brigade mobilizes to conduct combat and peace-keeping operations. In support of Operation Enduring Freedom and Ohio's Hungarian partners, the 174th was responsible for manning, equipping and deploying several Operational Mentor Liaison Teams and Police Advisor Teams to Afghanistan

Homeland Defense

In support of Operation Noble Eagle the 174th Air Defense Artillery Brigade deployed to the National Capital Region (NCR). The 174th provided an integrated air defense system in the NCR, consisting of sensors and ground-based air defense weapons systems.

State Mission

The 174th Air Defense Artillery Brigade can alert and assemble with little or no advance warning. Deploy elements as required within six hours of alert and at the call of the governor, to support in priority:

- The restoration of order in the event of civil disorder
- To support the citizens of Ohio in the event of emergency, proclamation or disaster

Air defense Soldiers practice spotting incoming target aircraft.

Commander

COL David Powell

Personnel

Assigned Strength: 2,382

Unit Location

Defense Supply Center Columbus (DSCC)
Columbus, Ohio

Equipment

Avenger Missile System
Sentinel Radar
Bradley Fighting Vehicle
M1A1 Abrams Tank
Improved Target Acquisition System





An OHARNG UH-60 Black Hawk helicopter.

OHIO ARMY NATIONAL GUARD

Major Subordinate Commands (MSCs)

Commander

BG Dana McDaniel

Personnel

Assigned Strength: 2,182

Unit Location

Rickenbacker International Airport,
Army Enclave
Columbus, Ohio

Commander

COL Gregory W. Robinette

Personnel

Assigned Strength: 1,814

Unit Location

Springfield Armed Forces
Reserve Center
Springfield, Ohio

73RD TROOP COMMAND

The 73rd Troop Command provides command and control, administrative and training support for a variety of units across the state.

Units under this command accomplish a variety of missions to include military police operations and Army aviation airlift utilizing Chinook, Black Hawk and Lakota helicopters. Some of the more specialized units include a Chemical, Biological, Radiological, Nuclear or high-yield Explosive (CBRNE) Enhanced Response Force package (CERFP) and Special Forces company. The 73rd Troop Command also provides command and control for the Ohio Homeland Response Force and the 52nd Civil Support Team, Weapons of Mass Destruction.

371ST SUSTAINMENT BRIGADE

The 371st Sustainment Brigade is a worldwide deployable logistics headquarters, and provides command and control for two battalions: the 112th Transportation Battalion, which is comprised of several transportation companies and detachments; and the 371st Special Troops Battalion, which is comprised of a variety of units including medical, maintenance, signal/communications, public affairs and a musical band.

Federal Mission

Upon deployment the 371st provides command and control as well as a full range of logistical operations in theater. The headquarters can assume command and control of five to seven battalions (including combat service support battalions, infantry battalions and cavalry squadrons) that provide sustainment support to combat organizations.

State Mission

The 371st Sustainment Brigade provides organized, trained and equipped units to protect life and property and to preserve peace, order and public safety when ordered by the governor, in the case of man-made or natural disaster.

Community Mission

The Soldiers of the 371st Sustainment Brigade participate in local, state and national programs that add value to America. The 371st Sustainment Brigade is active in its communities, offering time and support on the individual and unit levels.

Deployment

Currently, the 371st Sustainment Brigade Headquarters (276 Soldiers), is deployed to Kuwait, and the 1487th Transportation Company (170 Soldiers), is deployed to Afghanistan, in support of overseas contingency operations.

OHIO AIR NATIONAL GUARD



A F-16 Fighting Falcon from the 180th Fighter Wing takes off for a mission.

OHIO AIR NATIONAL GUARD

121st AIR REFUELING WING

Rickenbacker Air National Guard Base

Commander

Col James V. Jones

Personnel

Assigned Strength: 1,147

Unit Location

Rickenbacker
International Airport Columbus, Ohio

Aircraft

KC-135R Stratotanker
No. of aircraft: 18

Mission

Mid-air refueling of U.S. and allied aircraft

KC-135R Stratotanker

Primary Function:
Aerial refueling and airlift

Average Age	52 years
Contractor	The Boeing Co.
Power Plant	CFM International CFM-56 turbo fan engines
Wingspan	130 feet, 10 inches
Length	136 feet, 3 inches
Height	41 feet, 8 inches
Max Takeoff Weight	322,500 pounds
Speed	max: 530 mph at 30,000 ft
Ceiling	50,000 ft
Range	1,500 mi with 150,000 transfer fuel; ferry mission, up to 11,015 mi
Max Transfer Fuel Load	200,000 pounds
Capacity	83,000 pounds of cargo troops, 37 passengers



The 121st Air Refueling Wing (ARW) provides air refueling, airlift and other services such as civil engineering, transportation, medical, security police, food services and mortuary services in support of combat and humanitarian efforts worldwide.

The 121st Air Refueling Wing's mission is to provide highly trained professionals in support of federal, state and community interests by:

- Supporting U.S. national security objectives
- Providing homeland defense capabilities protecting life and property, preserving peace, order and public safety
- Partnering with our communities, local, state and national to focus on environmental, social and fiscal responsibilities
- Providing opportunities for our Airmen to be successful in their careers, both military and civilian
- Capitalizing on new technology to be the most effective organization
- Utilizing the experience, adaptability and resourcefulness of our members to provide a fully mission capable force at significantly reduced costs

COMMUNITY SUPPORT

- Conduct flyovers for patriotic and community-based events
- Provide orientation flights for civic leaders and employers of Guard members
- Host base visitors to build local support for the unit
- Provide numerous honor guard and color guard details
- Participate in the GuardCare community outreach program, offering medical services to Ohio communities
- Conduct supply drives, providing local children with needed school supplies
- Volunteer time and logistical support to several local charities, groups and events including the Mid-Ohio Food Bank, Boy and Girl Scouts of America
- Raise money for local and statewide charitable organizations
- Participate in blood drives for Red Cross and Armed Services Blood Program
- Volunteer hundreds of hours toward the Family Readiness and Warrior Support program; coordinate support and supervise Special Olympics events

121st Geographically Separate Units

164TH WEATHER FLIGHT

Mission

Provide global, mission-tailored weather information and products that enhance the safety and operational effectiveness of supported Army and Air Force ground and aviation operations ... any time, anywhere.

Overview

The 164th Weather Flight is a tenant unit hosted by the 121st Air Refueling Wing at Rickenbacker International Airport (IAP) in Columbus, Ohio. The 164th is the only weather flight in Ohio and is responsible for providing specialized, tactical weather support to Army and Air Force units. The flight consists of enlisted and officer weather observers and forecasters.

Commander

Maj Scott A. Lutz

Personnel

Assigned Strength: 15

Unit Location

Rickenbacker
International Airport Columbus, Ohio



220TH ENGINEERING INSTALLATION SQUADRON (EIS)

Mission

To engineer and install long-term communications such as voice/data networks, ground-to-air communications and meteorological/navigational systems in and around airfields.

Overview

The 220th EIS deploys in support of this mission throughout the U.S. as well as the world. Since Sept. 11, 2001, the unit has deployed more than 149 troops in support of the Global War on Terrorism (GWOT).

Commander

Lt Col Robert M. Panian

Personnel

Assigned Strength: 115

Unit Location

Zanesville Municipal Airport
Zanesville, Ohio



Airmen prepare to disconnect the feed horn from a L-band antenna.

OHIO AIR NATIONAL GUARD

178TH FIGHTER WING

Springfield Air National Guard Base

Commander

Col Gregory N. Schnulo

Personnel

Assigned Strength: 845

Unit Location

Springfield-Beckley
Municipal Airport Springfield, Ohio

Aircraft

MQ-1B Predator

Mission

To be a partner with National Air and Space Intelligence Center, and provide real-time Intelligence, Surveillance and Reconnaissance and precision strike capabilities from a ground control station for the MQ-1B Predator.

The 178th Fighter Wing's intelligence mission is to partner with the National Air and Space Intelligence Center to provide real-time Intelligence, Surveillance and Reconnaissance (ISR).

While the MQ-1B Predator aircraft is not housed at the 178th, the unit provides precision and strike capabilities with remotely located aircraft from its ground control station.

The 178th Intelligence Group consists of four intelligence squadrons supporting national and combatant command requirements. The 124th Intelligence Squadron performs computer network exploitation (CNE) and develops related products for the 659th Intelligence Surveillance Reconnaissance Group at Fort Meade, Md. The 125th Intelligence Squadron produces geospatial intelligence (GEOINT) products and performs forensic all-source analysis. The 126th Intelligence Squadron supports space ground infrastructure analysis and space order of battle missions. The 127th Intelligence Squadron consists of two flights conducting technical exploitation — an electronic intelligence (ELINT) flight and a foreign material exploitation (FME) flight.

The wing also has an expeditionary combat support mission that is comprised of the wing staff, medical group and support group.



A MQ-1 predator unmanned aerial vehicle crew chief evaluates data from an MQ-1 engine run.

MQ-1B Predator

Primary Function: Armed reconnaissance airborne surveillance and target acquisition

Contractor	General Atomics Aeronautical Systems Inc.
Power Plant	Rotax 914F four cylinder engine
Thrust	115 horsepower
Wingspan	55 feet
Length	27 feet
Height	6.9 feet
Maximum takeoff	2,250 pounds weight
Payload	450 pounds
Speed	Cruise speed around 84 mph, up to 135 mph
Range	Up to 770 miles
Ceiling	Up to 25,000 feet (7,620 meters)

COMMUNITY SUPPORT

- Donate time and skills to programs and projects that add value to America
- Help Families in need during the holidays with food and gift donations
- Host blood drives
- Hold Relay for Life fund raisers
- Dayton Air Show



178th Geographically Separate Units

123RD AIR CONTROL SQUADRON (ACS)

The 123rd is an integral part of the Air Force Command, Control, Communications, Computers and Intelligence (C4I) system. The 123rd ACS directs air assets and provides surveillance of airspace, to support mission execution within the assigned area of responsibility (AOR). Within this geographical AOR, the 123rd ACS manages and directs all air defense and airspace management activities.

Specific tasks of the unit will vary. However, the 123rd ACS is equipped, staffed, and trained to execute the Joint Forces Air Component Commander's (JFACC's) daily Air Tasking Order (ATO).

- Establish and maintain satellite and radio communications
- Provide a theater integrated air defense picture to the Air Operations Center
- Provide aircraft control and advisory services
- Gather and forward intelligence products
- Provide threat warnings and theater missile defense to all allied military units

Commander

Lt Col Steven A. Breitfelder

Personnel

Assigned Strength: 176

Unit Location

Blue Ash Air National Guard Station
Cincinnati, Ohio



Commander

Col Norman A. Poklar

Personnel

Assigned Strength: 38

Unit Location

Springfield-Beckley Municipal Airport
Springfield, Ohio

251ST COMBAT COMMUNICATIONS GROUP



The mission of the 251st Combat Communications Group is to command, organize, equip, train and administer assigned and attached forces to ensure complete mission readiness in support of emergency U.S. Air Force requirements. The unit provides reliable communications and engineering installation services in support of state emergencies.

269TH COMBAT COMMUNICATIONS SQUADRON



The dual mission of the 269th Combat Communications Squadron is to rapidly deploy an integrated force capable of establishing initial and build-up command and control, communications and information operations capabilities to support the war fighter during times of war and federal/state agencies during homeland emergencies.

Commander

Lt Col Bonnie Gamary

Personnel

Assigned Strength: 95

Unit Location

Springfield-Beckley Municipal Airport
Springfield, Ohio



179th AIRLIFT WING

Mansfield Lahm Regional Airport

Commander

Col Gary A. McCue

Personnel

Assigned Strength: 704

Unit Location

Mansfield Lahm Regional Airport
Mansfield, Ohio

Aircraft

C-27J Spartan
No. of aircraft: 4

Mission

Deliver time-sensitive and mission critical supplies the "last tactical mile," both stateside and overseas

C-27J Spartan

Primary Function:
Medium-sized cargo and personnel transport

Contractor Alenia Aeronautica

Power Plant	Rolls Royce AE, 2100-D2
Wingspan	94 feet, 2 inches
Length	74 feet, 6 inches
Height	31 feet, 8 inches
Max Takeoff Wt	67,241 pounds
Speed	max: 374 mph, cruising: 362
Ceiling	Above 30,000 feet
Range	1,000 nm (1,151 mi) with 22,000 pound payload
Ferry Range	3,200 nm (3,682 mi)
Capacity	60 troops, 46 paratroops or 36 litters w/ 6 medical personnel

The 179th Airlift Wing (AW) took delivery of the first C-27J Spartan aircraft on Aug. 14, 2010, entering into a new direct support mission with the U.S. Army and domestic support for homeland security. This airframe will allow the wing to continue both its domestic and expeditionary tactical airlift mission.

The aircraft is designed to take troops and supplies "the last tactical mile" by landing on short, unimproved landing strips, often at night, utilizing night vision devices. If a landing is not possible, the troops or supplies can be delivered from the air utilizing a sophisticated parachute system. The 179th AW also performs critical domestic airlift operations to fulfill federal and state requirements, especially during times of crisis.

Air Force total force structure changes have scheduled the four C-27Js to be divested no later than September 2013. The initial two of eight C-130H aircraft arrived at the 179th AW on May 24, 2013 as part of their new mission. The final C-130H aircraft are schedule to arrive by June 2016.

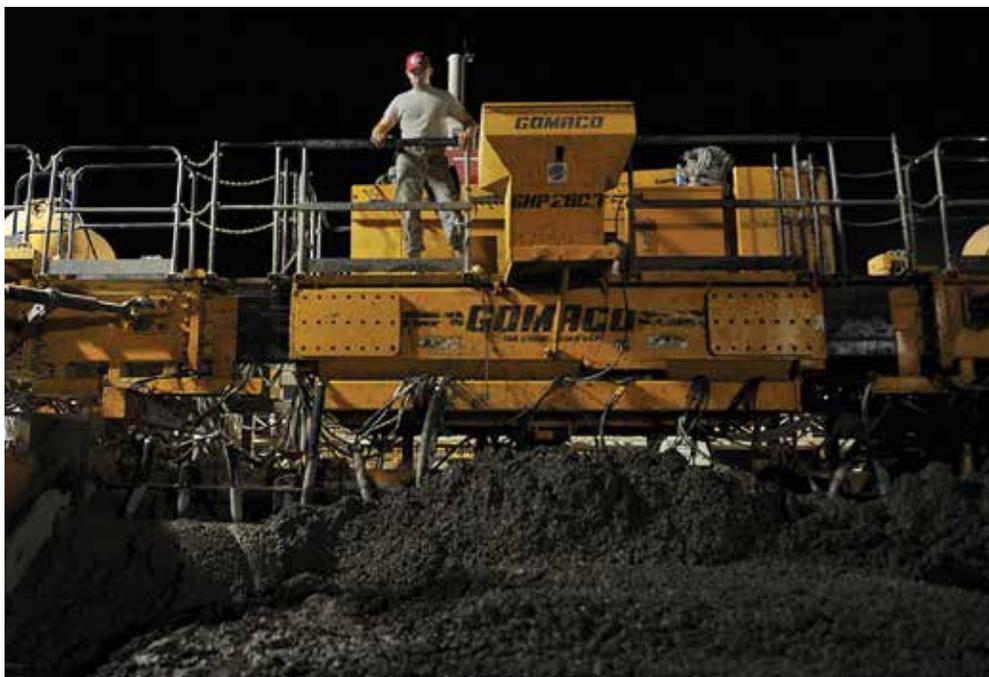
COMMUNITY SUPPORT

- Conduct flyovers for patriotic and community events
- Provide honor guard and color guard details throughout the state
- Provide medical care for Ohio Special Olympics
- Volunteer time and logistical support to several charity groups to include Mid-Ohio Food Bank, Toys for Tots and Wounded Warrior
- Raise money for charitable organizations to include United Way Day of Caring and Combined Federal Campaign
- Participate in both Red Cross and Armed Services Blood Drive programs as well as the Department of Defense Bone Marrow Program
- Provide orientation flights and base tours for select groups
- Volunteer time, logistics and resources to support local Earth Day activities
- Provide speakers for many events throughout Central Ohio
- Partner with high school football teams through Operation Buckeye Guard, Partners in Education Dragon Boat Race, speaking events, etc.



A C-130H aircraft (left) and a C-27J Spartan aircraft sit outside of a hangar at the 179th Airlift Wing.

179th Geographically Separate Units



A RED HORSE Airman uses a paver to smooth out newly poured cement on an unfinished runway.

200TH RED HORSE SQUADRON AND 200TH RED HORSE SQUADRON, DETACHMENT 1

Mission

The 200th Rapid Engineer Deployable Heavy Operational Repair Squadron Engineers (RED HORSE) is a self-sufficient, mobile squadron capable of rapid response and independent operations in remote high-threat environments worldwide. RED HORSE directly supports combat air power worldwide. The 200th RHS provides air component commanders a dedicated, flexible airfield and base heavy construction and repair capability, along with many special capabilities that allow the unified component commanders to move and support missions as the air order of battle dictates.

Overview

The 200th RED HORSE was the first Air National Guard RED HORSE squadron. The unit came into existence on Sept. 20, 1971, as part of the Ohio Air National Guard.

Until 2008, the 200th RED HORSE Squadron (RHS) consisted of the 200th Headquarters, located at Camp Perry, Port Clinton, Ohio and the 201st Detachment, located at Fort Indiantown Gap, Pa. On July 20, 2008, the 200th RHS, Detachment 1 was stood up and is located at the Mansfield Lahm Regional Airport. With the establishment of the 200th, Detachment 1, the 200th RHS became the first full Guard RED HORSE squadron located in one state.

200th RED HORSE Squadron

Commander

Col Todd Audet

Personnel

Assigned Strength: 180

Unit Location

Camp Perry Air National Guard Station
Port Clinton, Ohio

200th RED HORSE Squadron Detachment 1

Commander

Maj Joseph Logan

Personnel

Assigned Strength: 190

Unit Location

Mansfield Lahm Regional Airport
Mansfield, Ohio



OHIO AIR NATIONAL GUARD

180TH FIGHTER WING

Toledo Express Airport



Commander

Col Steven S. Nordhaus

Personnel

Assigned Strength: 1,036

Unit Location

Toledo Express Airport
Swanton, Ohio

Aircraft

F-16CM, Block 42,
Fighting Falcon
No. of aircraft: 18

Mission

Air interdiction, close air
support and air defense

In support of Operation Noble Eagle, the 180th Fighter Wing performs the 24/7, 365 days-a-year Aerospace Control Alert (ACA) mission. Personnel and aircraft are positioned to rapidly respond at the direction of the North American Aerospace Command (NORAD) to intercept aircraft. In addition, the 180th Fighter Wing has access to military operating airspace and air-to-ground gunnery ranges suited for the capabilities of the F-16. Both Alpena Airspace Complex in Michigan and Buckeye Airspace in Ohio are supersonic, chaff/flare capable with full radar ground control interception (GCI).

- The 180th Medical Group supports the joint Chemical, Biological, Radiological, Nuclear and high-yield Explosive (CBRNE) Enhanced Response Force Package (CERFP), providing emergency response alongside civilian first responder agencies and Army National Guard components
 - The 180th Fire and Emergency Services Flight provides 24-hour joint emergency response for the Toledo Express Airport, alongside the Lucas County Port Authority Public Safety Department
 - The 180th Propulsion Shop is the first Pratt and Whitney -229/-220 Repair Network Integration (RNI) team to have provided War Ready Engines (WRE) by rebuilding and testing 44 engines to date in support of the Air Force and the Air National Guard
-

F-16CM Fighting Falcon

Primary Function: Multi-role fighter

Contractor Lockheed Martin Corp.

Power Plant Pratt and Whitney
F100-PW-229

Thrust 29,000 pounds

Wingspan 32 feet, 10 inches

Length 49 feet, 5.2 inches

Height 16 feet, 10 inches

Max Takeoff Wt 42,300 pounds

Speed 1,500 mph (Mach 2 at altitude)

Ceiling Above 50,000 feet

Range Over 2,100 nm (2,425 mi.)

COMMUNITY SUPPORT

- Provide local and joint “boss lifts” in support of Employer Support of the Guard and Reserve (ESGR)
- Conduct flyovers for patriotic and sporting events
- Provide personnel and logistical support for several local charities, groups and events including Honor Flight of Northwest Ohio, Partners in Education Dragon Boat Race, speaking events
- Partners with American Red Cross and hosts three blood drives each year.
- Collect food and raise money for the Toledo Seagate Food Bank, raising over \$23,999 and collecting over 10,000 pounds of food since 2009.

The Air National Guard Band of the Great Lakes, stationed at the Toledo Express Airport, performs.



OHIO NATIONAL GUARD SUSTAINMENT



Ribbon-cutting for the new main gate at Rickenbacker Air National Guard Base.



OHIO NATIONAL GUARD

FEDERAL BUDGET

Summary of Federal Appropriated Funds (Fiscal Year 2012 figures)

OHIO ARMY NATIONAL GUARD

Annual Training.....	\$ 16,452,600
Service Schools & Regional Training Institute.....	\$ 12,702,400
Special Training.....	\$ 1,441,400
Counter Narcotics Program.....	\$ 2,281,500
Recruiting Activities.....	\$ 3,103,500
Training for New Equipment.....	\$ 1,810,400
Military Uniforms.....	\$ 2,966,300
Force Protection, Physical Security.....	\$ 1,752,500
Technician Pay, Training and Travel.....	\$ 51,278,000
Mobilization Pay, Lodging, Subsistence, Training.....	\$ 12,721,700
Ground Operational Tempo Costs.....	\$ 21,294,900
Air Operational Tempo Costs.....	\$ 2,437,600
Safety & Occupational Health.....	\$ 208,200
Environmental Related Costs.....	\$ 1,659,000
Communications and Visual Information.....	\$ 410,300
Medical, Dental, Immunizations.....	\$ 835,000
Distance Learning.....	\$ 53,000
Military Support to Civilian Authorities.....	\$ 120,700
Military Funeral Honors.....	\$ 1,681,700
Army Communities of Excellence Program.....	\$ 35,000
Automation, Automation Security, Admin Services.....	\$ 3,202,300
Family Assistance.....	\$ 2,907,700
Employer Support to the Guard & Reserve.....	\$ 62,200
Diversity Program.....	\$ 6,500
Active Guard Reserve/Active Duty Operational Support.....	\$ 78,995,300
Reserve Pay and Subsistence.....	\$ 46,473,300
Real Property Operations and Maintenance.....	\$ 20,161,800
Weapons of Mass Destruction Team.....	\$ 7,239,000
Major Construction.....	\$ 10,778,400
Exercises.....	\$ 854,000
Training Area Management & Targets.....	\$ 2,342,300
Special Projects & Events.....	\$ 65,400
Subtotal	\$ 308,333,900

LESS: Federal Cooperative Agreement Funds \$ (19,636,075)
Accounted for by the State of Ohio

TOTAL OHIO FY-13 ARNG \$ 288,697,825

OHIO AIR NATIONAL GUARD

Operation and Maintenance (by base)

Rickenbacker ANG Base.....	\$ 24,226,300
Mansfield ANG Base.....	\$ 22,813,200
Springfield ANG Base.....	\$ 7,238,600
Toledo ANG Base.....	\$ 32,837,000
Subtotal	\$ 87,115,100

Full-Time Technician Pay (by base)

Rickenbacker ANG Base.....	\$ 22,845,500
Mansfield ANG Base.....	\$ 14,500,000
Springfield ANG Base.....	\$ 24,846,600
Toledo ANG Base.....	\$ 19,991,000
Subtotal	\$ 82,183,100

Traditional Guard Pay (by base)

Rickenbacker ANG Base.....	\$ 22,308,000
Mansfield ANG Base.....	\$ 12,488,119
Springfield ANG Base.....	\$ 19,322,000
Toledo ANG Base.....	\$ 13,962,000
Subtotal	\$ 68,080,119

Active Guard/Reserve (AGR) Pay (by base)

Rickenbacker ANG Base.....	\$ 11,802,500
Mansfield ANG Base.....	\$ 4,899,300
Springfield ANG Base.....	\$ 5,400,000
Toledo ANG Base.....	\$ 3,309,000
Subtotal	\$ 25,410,800

Unit and Individual Training (by base)

Rickenbacker ANG Base.....	\$ 11,450,064
Mansfield ANG Base.....	\$ 7,017,683
Springfield ANG Base.....	\$ 4,108,000
Toledo ANG Base.....	\$ 5,155,000
Subtotal	\$ 27,730,747

Milpers - non-pay (by base)

Rickenbacker ANG Base.....	\$ 1,658,700
Mansfield ANG Base.....	\$ 1,698,000
Springfield ANG Base.....	\$ 1,915,100
Toledo ANG Base.....	\$ 1,202,500

Subtotal \$ 6,474,300

TOTAL OHIO FY-13 ANG \$ 290,994,166

STATE BUDGET

Summary of State Appropriated Operating Funds

State/Federal Calendar
Fiscal Year 2013



GENERAL REVENUE FUNDS (GRF)

Ohio Military Reserve	\$ 12,308
Ohio Military Reserve	\$ 1,810,606
National Guard Benefits	\$ 400,000
Central Administration	\$ 2,692,098
Army National Guard	\$ 3,689,871
Total	\$ 8,604,883

Both photos: Gov. John Kasich attends the annual Memorial Day weekend wreath-laying at the Ohio Statehouse.

TOTAL STATE FUNDS

\$ 51,005,995

FEDERAL COOPERATIVE AGREEMENT

ANG Base Security.....	\$ 2,977,692
ARNG Service Agreement.....	\$ 19,636,075
ANG Operations & Maint Agreement.....	\$ 16,958,595
Counter Drug Operations	\$ 25,000
Total	\$ 39,597,362

ROTARY

Marksmanship Activities	\$ 128,600
Camp Perry Clubhouse and Rental.....	\$ 978,846
Property Operations/Management	\$ 534,304
ONG Maintenance.....	\$ 62,000
Service Medal Production.....	\$ 0
Community Match Armories	\$ 1,100,000
Total	\$ 2,803,750



STATE FISCAL YEAR 2013

FEDERAL FISCAL YEAR 2013

July 2012

August 2012

September 2012

October 2012

November 2012

December 2012

January 2013

February 2013

March 2013

April 2013

May 2013

June 2013

July 2013

August 2013

September 2013



Newly constructed Joint Operations Center at Beightler Armory.

OHIO NATIONAL GUARD

PROPERTY MANAGEMENT

Army National Guard Facilities

READINESS CENTERS	No.
State-Owned	37
Federally licensed to state	10

TRAINING SITES

State-Owned	Acres
Camp Perry	519
Tarleton Local Training Area	104.69

Federally Licensed to the State	Acres
Camp Ravenna	20,138.86
Camp Sherman	452.47
McConnelville	443.65

Enclaves	Acres
Defense Supply Center Columbus	48.7
Mansfield AFRC	23.5
Springfield AFRC	24.8
Rickenbacker Army Enclave	126.49

LOGISTICS FACILITIES	No.
Field Maintenance Shops	16
Aviation Support Facilities	2
Combined Support Maintenance Shop	1
Unit Training Equipment Site	1
United States Property and Fiscal Warehouse	1

The Adjutant General's Department faces the challenge of providing adequate facilities to support the state's military structure. The Directorate of Installation Management and Resources assumes the responsibility for the acquisition, inventory, maintenance and repair of all state-owned and -operated real property of the Adjutant General's Department, Ohio Air and Army National Guard, Ohio Military Reserve and Ohio Naval Militia. The Ohio Army National Guard has five major training sites throughout the state. Three of these training sites have live fire ranges — Camp Ravenna, Camp Sherman and Camp Perry. We also have three enclaves: Defense Supply Center Columbus (DSCC), Mansfield Armed Forces Reserve Center and Springfield Armed Forces Reserve Center.

We maintain 47 readiness centers (37 owned by the state, 10 federally licensed to the state) 16 field maintenance shops, two Army aviation support facilities, a combined support maintenance shop, a United States Property and Fiscal Office warehouse and a unit training equipment site. With various other facilities such as barracks, storage buildings and classrooms, our total square footage of facilities in the state is just over 7.5 million.

The Ohio Army National Guard completed 78 sustainment, restoration and modernization projects in 27 different locations across the state for a total expenditure of \$11.2 million. Additionally, we were able to accomplish 19 "end of year" projects totaling \$345,000. These projects spanned 14 different locations in the state. The photovoltaic fields at Toledo and Walbridge were completed and we are only waiting on the inter-service connection arrangements to bring those two sites to full operation.

We continue to transform and modernize our training centers to be capable of providing training venues to accomplish all pre-mobilization tasks for Ohio Soldiers as well as Soldiers from visiting states. We are completing a Humvee Egress Assistance Trainer building and an Engagement Skills Trainer building at Camp Perry. We are also finalizing plans for phase one of our Hutment Replacement Project which will include approximately 20 new Hutments. Phase two, estimated at \$2.9 million and consisting of the remaining 80 hutments will complete the project. We completed the Engagement Skills Trainer Building and the HMMWV Egress Assistance Trainer building at Camp Sherman. and, most recently, at Camp Ravenna, we completed the 80-ton bridge which allows us to move tanks at the training site without having to utilize commercial line haul trucks.

We opened bids for the Training and Community Center, consisting of over 65,000 square feet of space to be constructed as an addition to the YMCA in Delaware. This is a \$14 million project.

Bids for the addition/expansion of the Field Maintenance Shop at Camp Sherman were also received. When completed, this project will add almost 7,000 additional square feet to the existing structure at a cost of \$3.3 million.

FISCAL YEAR 2013 PROJECTS

No.	Location		
2	Akron	\$	450,000
0	Alliance	\$	0
3	Beightler	\$	165,000
2	Brookpark	\$	312,000
16	Camp Perry	\$	4,605,894
7	Camp Ravenna	\$	718,300
0	Camp Sherman	\$	0
1	Chagrin Falls	\$	100,000
1	Chillicothe	\$	39,000
1	Cleveland Green Road	\$	20,000
2	DSCC	\$	400,750
1	Dover	\$	175,000
0	Greenville	\$	0
0	Hamilton	\$	0
2	Kettering	\$	150,000
0	Lebanon	\$	0
6	Lima	\$	106,000
2	Lorain	\$	102,000
0	Marysville	\$	0
5	McConnelsville	\$	302,000
	Subtotal	\$	7,645,944

No.	Location		
2	Medina	\$	161,000
2	Middletown	\$	160,000
1	N. Canton	\$	35,163
0	Newark	\$	0
0	Norwalk	\$	0
2	Piqua	\$	25,000
2	Portsmouth	\$	264,000
9	Rickenbacker	\$	982,650
1	St. Marys	\$	2,500
1	Stow	\$	378,500
0	Sullivant	\$	0
0	Tarlotop	\$	0
0	Tiffin	\$	0
1	Toledo	\$	40,000
1	Wallbridge	\$	661,100
0	Woodlawn	\$	0
1	Wooster	\$	275,900
2	Xenia	\$	65,000
2	Youngstown	\$	490,000
	Subtotal	\$	3,540,813
	TOTAL	\$	11,186,757

Air National Guard Facilities

Major Bases/Wings	Acres	*Sq Ft
Zanesville	14	27,168
Blue Ash	13	51,967

Major Bases/Wings

Camp Perry	60	117,349
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*Square foot under roof



Opening ceremony for new Camp Ravenna shoot house.

OHIO NATIONAL GUARD

RENEWABLE ENERGY

Ohio National Guard Initiatives

Director of Installation Management and Resources (DIMR)

BG (Ret.) Jack E. Lee

Solar panel field at Joint Force Headquarters, Beightler Armory, Columbus, Ohio.



Accomplishments (FFY13 - Army/Air)

The Ohio National Guard is a leader in the deployment of green behaviors and technologies, including, to date, over 3.7 megawatts of solar energy productive capacity in six locations around the state.

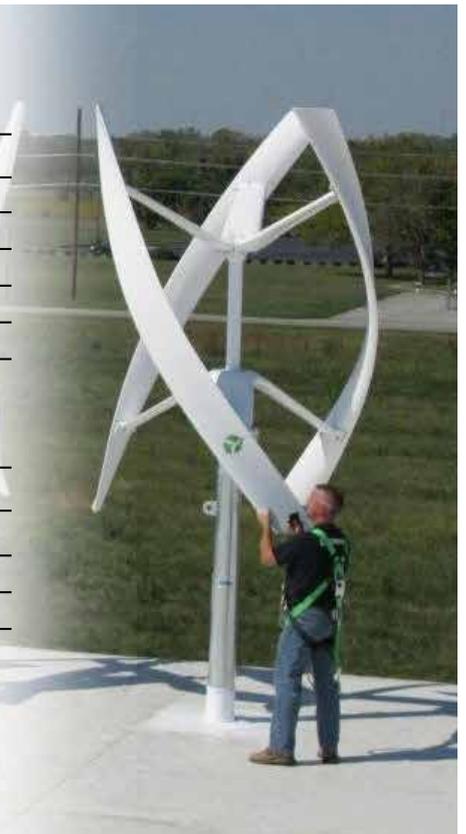
The Ohio National Guard continues its efforts to meet mandated energy conservation goals. We have continued to pursue alternative energy sources to reduce overall consumption as well as our carbon footprint and we have installed solar panels at several facilities, located at the 180th Fighter Wing in Toledo, 200th RED HORSE Squadron at Camp Perry Joint Training Center (CPJTC) near Port Clinton, the Camp Ravenna Joint Military Training Center (CRJMTC), the Toledo Readiness Center and Beightler Armory in Columbus.

CURRENT OHIO NATIONAL GUARD SOLAR AND WIND CAPACITY

Location	Peak Capacity	KWh produced FFY	FY 2013 Savings
180th Toledo Air Solar	1.558 Mwh	121,709	\$97,511
200th Camp Perry Air Solar	189 KW	186,251	\$11,712
Army Camp Perry Solar	538 KW	3,298,173	\$87,720
Army Toledo Readiness Center Solar	81 KW	41,204	\$6,000
HQ Beightler Adjutant General's Department Solar	75 KW	63,431	net zero
Army Camp Ravenna Joint Military Training Center Solar	25 KW	15,289	\$1,400

UNDER CONSTRUCTION

Location	Projected: Capacity	Savings Annual	Complete
Army Toledo Readiness Center Solar	278 KW	\$10,500 Net-Zero	Sept. 2013
Army Walbridge Readiness Center Solar	235 KW	\$24,000 Net-Zero	Sept. 2013
200th Camp Perry Air Wind	600 KW	40 to 60% Savings	June 2013
180th Toledo Air Solar Milcon	35 KW	\$11,500 est.	Aug. 2013



Wind turbines at Rickenbacker Air National Guard Base in Columbus, Ohio.

OHIO NATIONAL GUARD

SCHOLARSHIP PROGRAM

The Ohio National Guard Scholarship Program (ONGSP) is not an entitlement program, it is a benefit promised by the state of Ohio and earned by our members for their service. Those who join the National Guard in the post-9/11 era are virtually guaranteed to see at least one tour of duty fighting the nation's wars, in addition to their obligation to respond to natural and man-made disasters here at home.

The scholarship program is the most important recruiting tool we have. Anecdotal evidence and statistical analysis demonstrate that the scholarship program has been critical in meeting our obligation to fully staff our units. Our ability to meet this obligation is an important reason the Ohio National Guard is the fifth largest in the nation, at more than 16,000 Soldiers and Airmen, bringing hundreds of millions of dollars in federal salaries to the state of Ohio.

The ONGSP supports other strategic objectives of the State of Ohio. By encouraging young Ohioans to go to school in Ohio, and to serve in the Ohio National Guard, the scholarship program increases the chances that Ohio's best and brightest will stay in Ohio, making Ohio a more desirable location for businesses and corporations to establish operations.

The ONGSP has enjoyed great support by Ohio's legislators and governors, meaning that since the year 2000, we have not had to limit support for any of our members who had chosen to use the scholarship program. That is not an easy obligation for the state to manage. Actual program costs are the product of thousands of individual decisions made by our members, by educational costs over which we have no control, and by ever-changing deployment requirements for both the state and federal missions.

The ONGSP office, under the direction of Vice Chief of the Joint Staff, is responsible for the centralized administration of the program. This includes budget preparation, establishing policies and procedures, recoupment processes and ensuring the provisions of 5919.34, Ohio Revised Code.

The ONGSP awards an average of 5,809 scholarships each academic year. Of the awarded scholarships, about 85 percent of the scholarships are for students attending public institutions of higher education. State-assisted institutions are paid 100 percent of students' tuition, while private schools are paid the average tuition charges of state-assisted universities for each student.

In the 2013 fiscal year, 4,756 scholarships were granted to scholarship applicants. The Ohio National Guard paid 637 scholarships for summer 2012 term, 1,857 scholarships for the fall 2012 term, 2,205 scholarships for the winter 2013 term and 57 for the spring 2013 term. During the 2012 fiscal year, state sponsored public institutions of higher learning implemented a semester system beginning in fall 2012.

The total appropriation for the program in 2013 was \$18,143,293: \$16,269,091.78 was expended during the 2013 fiscal year with the remainder being returned to the state's General Revenue Fund.



Ssg Nicholas Pavlik, a member of the Ohio Army National Guard since 2003 and a veteran of two deployments, graduated from The Ohio State University utilizing the Ohio National Guard Scholarship Program.

OHIO NATIONAL GUARD

SUPPORTING AGENCIES



OHIO NAVAL MILITIA

The Ohio Naval Militia (ONM) is an organized, unarmed all-volunteer naval unit that has been serving the state of Ohio since 1896. The Ohio Naval Militia serves under the direction of the governor of the State of Ohio and the Adjutant General's Department per section 5921.01 of the Ohio Revised Code.

The ONM is based at the Camp Perry Joint Training Site, just outside of Port Clinton, Ohio, on the shores of Lake Erie. Safety is a primary concern for the ONM and members perform extensive training at every drill/patrol at Camp Perry during the winter months of November through March. Classroom training during the winter includes GPS, radar, radio communications, CPR/AED and first responder first aid. Members who are Certified Division of Watercraft instructors also volunteer their time to conduct the Ohio Basic Boater Education Class. Other classes include leadership team building, navigation, patrol vessel operations, safe boat operations and basic military and seamanship training for members who have never served in the military.



OHIO MILITARY RESERVE

The Ohio Military Reserve (OHMR) is a state defense force authorized under 38 U.S. Code section 109(c) and Chapter 5920 of the Ohio Revised Code. The OHMR is a constituent part of the Adjutant General's Department and within the chain of command of the Ohio adjutant general and the governor of Ohio.

The purpose of the OHMR, according to 5920(A) of the Ohio Revised Code, is to exist as a force "capable of being expanded and trained to defend this state whenever the Ohio National Guard, or a part thereof, is employed so as to leave this state without adequate defense." Upon declaration of emergency, the governor may call upon the OHMR to aid civil authorities and promote the health, safety and welfare of the citizens of Ohio.

The Adjutant General's Department directed a transformation of the OHMR into a brigade-sized organization with appropriate rank and organizational structure and assigned it a new mission. This new mission focuses on FEMA emergency support functions 6 and 7. ESF 6 provides support to the coordination of volunteer activities and ESF 7 supports the operation of warehouses, distribution centers and support facilities in the event of a state emergency. This transformation has three phases. The first phase was integration, which ended in September 2010. In the second phase, the OHMR became operationally capable during Federal Fiscal Year 2011. The third phase will result in the OHMR becoming fully operational capable in 2013.

Enlistment in the OHMR is voluntary. Members are not paid for their drill time and uniforms and equipment must be individually purchased. When called to state active duty, the Ohio Revised Code provides for their compensation.



OHIO ADJUTANT GENERAL'S DEPARTMENT

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